

# FY 2025-26 Tentative Budget Book

May 19, 2025



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Fund Summary

	General Fund	Grants & Other Restricted	Streets	Spur Cross Ranch Conservation	Capital Improvements	Wastewater	Cave Creek Water	Desert Hills Water	Rodeo Grounds	FY2026 Tentative Budget
<b>Ongoing Revenues</b>										
Town Sales Tax	\$ 9,954,630	\$ -	\$ -	\$ 1,990,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,945,560
Bed Tax	227,930	-	-	-	-	-	-	-	-	227,930
Franchise Fees	348,420	-	-	-	-	-	-	-	-	348,420
State Shared Sales Tax	794,850	-	-	-	-	-	-	-	-	794,850
Urban Revenue Sharing	1,025,150	-	-	-	-	-	-	-	-	1,025,150
Auto Lieu Tax	267,020	-	-	-	-	-	-	-	-	267,020
Highway User Tax	-	-	389,650	-	-	-	-	-	-	389,650
Intergovernmental	-	28,444	-	-	-	-	-	-	-	28,444
Licenses & Permits	841,635	-	-	-	-	-	-	-	-	841,635
Charges for Services	109,984	-	-	700	-	1,605,129	6,191,889	4,087,417	14,730	12,009,849
Rents	163,947	-	-	-	-	-	-	-	20,800	184,747
Investment Earnings	1,100,000	1,600	12,000	80,000	72,000	15,000	120,000	20,000	-	1,420,600
Miscellaneous	1,750	-	-	-	-	-	21,775	16,222	-	39,747
<b>Total Ongoing Revenues</b>	<b>14,835,316</b>	<b>30,044</b>	<b>401,650</b>	<b>2,071,630</b>	<b>72,000</b>	<b>1,620,129</b>	<b>6,333,664</b>	<b>4,123,639</b>	<b>35,530</b>	<b>29,523,602</b>
<b>Ongoing Expenditures</b>										
Town Council	119,400	-	-	-	-	-	-	-	-	119,400
Administration	2,135,077	-	-	-	-	-	-	-	-	2,135,077
Finance	969,397	-	-	-	-	-	-	-	-	969,397
Legal Services	200,000	-	-	-	-	-	-	-	-	200,000
Development Services	1,730,717	12,430	-	216,000	-	-	-	-	-	1,959,147
Tourism Bureau	51,038	-	-	-	-	-	-	-	-	51,038
Magistrate Court	211,760	-	-	-	-	-	-	-	-	211,760
Law Enforcement	1,435,566	-	-	-	-	-	-	-	-	1,435,566
Fire & Emergency Protection	4,666,077	46,985	-	-	-	-	-	-	-	4,713,062
General Government	415,849	-	-	-	-	-	-	-	-	415,849
Public Works	869,444	-	2,677,258	-	-	-	-	-	-	3,546,702
Wastewater	-	-	-	-	-	1,843,507	-	-	-	1,843,507
Cave Creek Water	-	-	-	-	-	-	4,127,843	-	-	4,127,843
Desert Hills Water	-	-	-	-	-	-	-	2,786,235	-	2,786,235
Rodeo Grounds	-	-	-	-	-	-	-	-	103,360	103,360
Special Events	71,500	-	-	-	-	-	-	-	-	71,500
Indirect Cost Allocations	(983,257)	-	-	-	-	260,746	461,764	237,774	22,973	-
<b>Total Ongoing Expenditures</b>	<b>11,892,568</b>	<b>59,415</b>	<b>2,677,258</b>	<b>216,000</b>	<b>-</b>	<b>2,104,253</b>	<b>4,589,607</b>	<b>3,024,009</b>	<b>126,333</b>	<b>24,689,443</b>
<b>Net Ongoing</b>	<b>2,942,748</b>	<b>(29,371)</b>	<b>(2,275,608)</b>	<b>1,855,630</b>	<b>72,000</b>	<b>(484,124)</b>	<b>1,744,057</b>	<b>1,099,630</b>	<b>(90,803)</b>	<b>4,834,159</b>
<b>One-Time</b>										
One-Time Revenues:										
Construction Sales Tax	980,430	-	-	245,110	1,225,530	-	-	-	-	2,451,070
Intergovernmental	-	3,000,000	1,324,000	-	-	-	1,000,000	-	-	5,324,000
Charges for Services	-	-	-	-	-	-	76,858	-	-	76,858
Capacity Fees	-	-	-	-	-	-	131,960	-	-	131,960
Debt Financing	-	-	-	-	18,000,000	1,240,000	10,352,618	1,056,000	-	30,648,618
Other Revenues	44,559	-	-	-	40,000	-	350,048	-	-	434,607
<b>Total One-Time Revenues</b>	<b>1,024,989</b>	<b>3,000,000</b>	<b>1,324,000</b>	<b>245,110</b>	<b>19,265,530</b>	<b>1,240,000</b>	<b>11,911,484</b>	<b>1,056,000</b>	<b>-</b>	<b>39,067,113</b>
One-Time Expenditures:										
Administration	33,000	-	-	-	-	-	-	-	-	33,000
Legal Services	150,000	-	-	-	-	-	-	-	-	150,000
Development Services	36,500	-	-	-	-	-	-	-	-	36,500
Law Enforcement	23,000	11,849	-	-	-	-	-	-	-	34,849
Fire & Emergency Protection	781,249	-	-	-	-	-	-	-	-	781,249
General Government	25,000	-	-	-	-	-	-	-	-	25,000
Public Works	80,000	-	1,444,000	-	-	-	-	-	-	1,524,000
Wastewater	-	-	-	-	-	11,000	-	-	-	11,000
Cave Creek Water	-	-	-	-	-	-	71,000	-	-	71,000
Desert Hills Water	-	-	-	-	-	-	-	61,000	-	61,000
Rodeo Grounds	-	-	-	-	-	-	-	-	23,000	23,000
Land Acquisition	-	-	-	-	19,987,994	-	-	-	-	19,987,994
Capital Improvements	-	-	-	-	1,255,000	1,327,500	13,560,510	1,056,000	100,000	17,299,010
Capital Equipment	-	-	-	-	645,000	-	300,000	-	-	945,000
Master Plans/Studies	-	-	-	-	-	400,000	244,000	100,000	15,000	759,000
Debt Service	14,450	-	-	-	-	1,894,747	2,646,668	1,009,637	-	5,565,502
Contingency	1,200,000	3,000,000	-	-	-	-	-	-	-	4,200,000
<b>Total One-Time Expenditures</b>	<b>2,343,199</b>	<b>3,011,849</b>	<b>1,444,000</b>	<b>-</b>	<b>21,887,994</b>	<b>3,633,247</b>	<b>16,822,178</b>	<b>2,226,637</b>	<b>138,000</b>	<b>51,507,104</b>
<b>Net One-Time</b>	<b>(1,318,210)</b>	<b>(11,849)</b>	<b>(120,000)</b>	<b>245,110</b>	<b>(2,622,464)</b>	<b>(2,393,247)</b>	<b>(4,910,694)</b>	<b>(1,170,637)</b>	<b>(138,000)</b>	<b>(12,439,991)</b>
<b>Transfers</b>										
Transfer from General Fund	-	-	2,395,608	-	9,991,796	2,906,795	1,205,610	-	228,803	16,728,612
Transfer from Spur Cross	1,100,370	-	-	-	-	-	1,000,370	-	-	2,100,740
Transfer to General Fund	-	-	-	(1,100,370)	-	-	-	-	-	(1,100,370)
Transfer to Streets Fund	(2,395,608)	-	-	-	-	-	-	-	-	(2,395,608)
Transfer to Capital Improvements	(9,991,796)	-	-	-	-	-	-	-	-	(9,991,796)
Transfer to Wastewater Fund	(2,906,795)	-	-	-	-	-	-	-	-	(2,906,795)
Transfer to Cave Creek Water Fund	(1,205,610)	-	-	(1,000,370)	-	-	-	-	-	(2,205,980)
Transfer to Rodeo Grounds Fund	(228,803)	-	-	-	-	-	-	-	-	(228,803)
<b>Net Transfers</b>	<b>(15,628,242)</b>	<b>-</b>	<b>2,395,608</b>	<b>(2,100,740)</b>	<b>9,991,796</b>	<b>2,906,795</b>	<b>2,205,980</b>	<b>-</b>	<b>228,803</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>(14,003,704)</b>	<b>(41,220)</b>	<b>-</b>	<b>-</b>	<b>7,441,332</b>	<b>29,424</b>	<b>(960,657)</b>	<b>(71,007)</b>	<b>-</b>	<b>(7,605,832)</b>
<b>Fund Balance</b>										
<b>Beginning Fund Balance</b>	<b>27,467,487</b>	<b>41,220</b>	<b>-</b>	<b>-</b>	<b>1,557,994</b>	<b>-</b>	<b>2,356,563</b>	<b>409,698</b>	<b>-</b>	<b>31,832,962</b>
Ending Fund Balance:										
Operating Reserve	2,973,142	-	-	-	-	-	-	-	-	2,973,142
Operating Reserve for Other Funds	3,130,365	-	-	-	-	-	-	-	-	3,130,365
Equipment Replacement Reserve	42,800	-	-	-	829,822	29,424	59,365	5,362	-	966,773
Capital Reserve	-	-	-	-	8,169,504	-	-	-	-	8,169,504
Debt Service Reserve	-	-	-	-	-	-	1,336,541	466,591	-	1,803,132
Reserve for SW Gas Capital	8,414	-	-	-	-	-	-	-	-	8,414
Reserve for Desert Hills Water Loan	502,037	-	-	-	-	-	-	-	-	502,037
Remaining Available Fund Balance	6,807,025	-	-	-	-	-	-	(133,262)	-	6,673,763
<b>Total Ending Fund Balance</b>	<b>\$ 13,463,783</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,999,326</b>	<b>\$ 29,424</b>	<b>\$ 1,395,906</b>	<b>\$ 338,691</b>	<b>\$ -</b>	<b>\$ 24,227,130</b>
<b>Total Expenditure Budget</b>	<b>\$ 14,235,767</b>	<b>\$ 3,071,264</b>	<b>\$ 4,121,258</b>	<b>\$ 216,000</b>	<b>\$ 21,887,994</b>	<b>\$ 5,737,500</b>	<b>\$ 21,411,785</b>	<b>\$ 5,250,646</b>	<b>\$ 264,333</b>	<b>\$ 76,196,547</b>
CIP Budget	\$ -	\$ -	\$ -	\$ -	\$ 21,887,994	\$ 1,727,500	\$ 14,104,510	\$ 1,156,000	\$ 115,000	\$ 38,991,004
Operating Budget	\$ 14,235,767	\$ 3,071,264	\$ 4,121,258	\$ 216,000	\$ -	\$ 4,010,000	\$ 7,307,275	\$ 4,094,646	\$ 149,333	\$ 37,205,543

All Funds

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget	FY2025 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>							
Town Sales Tax	\$ 11,299,344	\$ 11,365,824	\$ 11,814,710	\$ 448,886	4%	\$ 11,945,560	5%
Bed Tax	228,878	-	227,930	227,930	∞	227,930	∞
Franchise Fees	358,842	403,140	345,600	(57,540)	-14%	348,420	-14%
State Shared Sales Tax	776,506	783,473	786,980	3,507	0%	794,850	1%
Urban Revenue Sharing	1,360,731	1,102,798	1,095,974	(6,824)	-1%	1,025,150	-7%
Auto Lieu Tax	254,515	262,507	267,020	4,513	2%	267,020	2%
Highway User Tax	378,603	393,589	385,800	(7,789)	-2%	389,650	-1%
Intergovernmental	46,465	25,446	27,540	2,094	8%	28,444	12%
Licenses & Permits	988,166	751,877	853,802	101,925	14%	841,635	12%
Charges for Services	10,781,008	12,538,137	11,429,803	(1,108,334)	-9%	12,009,849	-4%
Rents	154,050	187,074	161,731	(25,343)	-14%	184,747	-1%
Investment Earnings	1,944,850	1,846,459	1,577,326	(269,133)	-15%	1,420,600	-23%
Miscellaneous	59,546	27,562	39,443	11,881	43%	39,747	44%
<b>Total Ongoing Revenues</b>	<b>28,631,506</b>	<b>29,687,886</b>	<b>29,013,659</b>	<b>(674,227)</b>	<b>-2%</b>	<b>29,523,602</b>	<b>-1%</b>
<b>Ongoing Expenditures</b>							
Town Council	167,760	35,900	35,887	(13)	0%	119,400	233%
Administration	1,786,563	1,620,751	1,719,238	97,487	6%	2,135,077	32%
Finance	765,907	685,363	717,732	32,369	5%	969,397	41%
Legal Services	91,407	200,000	121,200	(76,800)	-39%	200,000	0%
Development Services	1,912,648	2,013,680	1,901,421	(112,259)	-6%	1,959,147	-3%
Tourism Bureau	26,620	-	26,000	26,000	∞	51,038	∞
Magistrate Court	195,055	203,750	206,586	2,836	1%	211,760	4%
Law Enforcement	1,267,335	1,416,585	1,418,714	2,129	0%	1,435,566	1%
Fire & Emergency Protection	2,763,579	3,105,148	3,045,732	(59,416)	-2%	4,713,062	55%
General Government	-	324,649	321,630	(3,019)	-1%	415,849	28%
Public Works	1,314,100	1,481,656	1,406,146	(75,510)	-5%	3,546,702	139%
Wastewater	1,545,525	1,698,579	1,675,637	(22,942)	-1%	1,843,507	9%
Cave Creek Water	3,966,748	3,919,850	3,858,306	(61,544)	-2%	4,127,843	5%
Desert Hills Water	2,492,752	2,747,279	2,687,118	(60,161)	-2%	2,786,235	1%
Rodeo Grounds	-	-	-	-	N/A	103,360	∞
Special Events	19,512	71,500	67,500	(4,000)	-6%	71,500	0%
<b>Total Ongoing Expenditures</b>	<b>18,315,510</b>	<b>19,524,690</b>	<b>19,207,847</b>	<b>316,843</b>	<b>2%</b>	<b>24,689,443</b>	<b>26%</b>
<b>Net Ongoing</b>	<b>10,315,996</b>	<b>10,163,196</b>	<b>9,805,812</b>	<b>(991,070)</b>	<b>-10%</b>	<b>4,834,159</b>	<b>-52%</b>
<b>One-Time</b>							
<b>One-Time Revenues:</b>							
Construction Sales Tax	1,651,562	1,867,585	2,451,070	583,485	31%	2,451,070	31%
Intergovernmental	2,176,098	5,900,000	1,253,000	(4,647,000)	-79%	5,324,000	-10%
Charges for Services	64,782	-	74,619	74,619	∞	76,858	∞
Capacity Fees	497,996	633,927	239,786	(394,141)	-62%	131,960	-79%
Debt Financing	-	7,887,787	4,442,951	(3,444,836)	-44%	30,648,618	289%
Other Revenues	9,629	-	291,031	291,031	∞	434,607	∞
<b>Total One-Time Revenues</b>	<b>4,400,067</b>	<b>16,289,299</b>	<b>8,752,457</b>	<b>(7,536,842)</b>	<b>-46%</b>	<b>39,067,113</b>	<b>140%</b>
<b>One-Time Expenditures:</b>							
Administration	-	250,000	-	(250,000)	-100%	33,000	-87%
Legal Services	-	150,000	-	(150,000)	-100%	150,000	0%
Development Services	-	-	-	-	N/A	36,500	∞
Law Enforcement	-	-	2,489	2,489	∞	34,849	∞
Fire & Emergency Protection	-	-	-	-	N/A	781,249	∞
General Government	-	-	-	-	N/A	25,000	∞
Public Works	-	400,000	-	(400,000)	-100%	1,524,000	281%
Wastewater	-	-	-	-	N/A	11,000	∞
Cave Creek Water	-	-	-	-	N/A	71,000	∞
Desert Hills Water	-	-	-	-	N/A	61,000	∞
Rodeo Grounds	-	-	-	-	N/A	23,000	∞
Land Acquisition	-	1,554,695	-	(1,554,695)	-100%	19,987,994	1186%
Capital Improvements	8,272,798	25,247,735	18,511,709	(6,736,026)	-27%	17,299,010	-31%
Capital Equipment	210,772	1,412,330	1,365,425	(46,905)	-3%	945,000	-33%
Master Plans/Studies	142,687	120,000	265,000	145,000	121%	759,000	533%
Debt Service	4,904,571	4,904,719	5,085,342	180,623	4%	5,565,502	13%
Contingency	-	3,829,628	-	(3,829,628)	-100%	4,200,000	10%
<b>Total One-Time Expenditures</b>	<b>13,530,829</b>	<b>37,869,107</b>	<b>25,229,965</b>	<b>12,639,142</b>	<b>33%</b>	<b>51,507,104</b>	<b>36%</b>
<b>Net One-Time</b>	<b>(9,130,762)</b>	<b>(21,579,808)</b>	<b>(16,477,508)</b>	<b>(12,714,652)</b>	<b>59%</b>	<b>(12,439,991)</b>	<b>-42%</b>
<b>Transfers</b>							
Transfer from General Fund	1,817,691	2,636,298	2,879,599	243,301	9%	16,728,612	535%
Transfer from Spur Cross	2,348,321	1,759,100	2,082,912	323,812	18%	2,100,740	19%
Transfer to General Fund	(1,224,161)	(929,550)	(1,091,456)	(161,906)	17%	(1,100,370)	18%
Transfer to Grants & Other Restricted	(6,012)	-	-	-	N/A	-	N/A
Transfer to Streets Fund	-	-	(53,958)	(53,958)	∞	(2,395,608)	∞
Transfer to Capital Improvements	-	-	-	-	N/A	(9,991,796)	∞
Transfer to Wastewater Fund	(1,673,942)	(1,358,140)	(341,951)	1,016,189	-75%	(2,906,795)	114%
Transfer to Cave Creek Water Fund	(1,261,898)	(2,107,708)	(3,475,146)	(1,367,438)	65%	(2,205,980)	5%
Transfer to Rodeo Grounds Fund	-	-	-	-	N/A	(228,803)	∞
<b>Net Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>
<b>Net Change in Fund Balance</b>	<b>1,185,234</b>	<b>(11,416,612)</b>	<b>(6,671,696)</b>	<b>4,744,916</b>	<b>-42%</b>	<b>(7,605,832)</b>	<b>-33%</b>
<b>Fund Balance</b>							
<b>Beginning Fund Balance</b>	<b>37,319,424</b>	<b>37,527,915</b>	<b>38,504,658</b>	<b>976,743</b>	<b>3%</b>	<b>31,832,962</b>	<b>-15%</b>
<b>Ending Fund Balance:</b>							
Operating Reserve	2,641,815	2,919,120	2,821,083	(98,037)	-3%	2,973,142	2%
Operating Reserve for Other Funds	-	-	-	-	N/A	3,130,365	∞
Equipment Replacement Reserve	-	-	-	-	N/A	966,773	∞
Capital Reserve	26,561,443	21,389,051	21,698,885	309,834	1%	8,169,504	-62%
Debt Service Reserve	1,803,132	1,803,132	1,803,132	-	0%	1,803,132	0%
Reserve for Open Space Acquisition	1,482,994	-	1,557,994	1,557,994	∞	-	-100%
Reserve for SW Gas Capital	8,414	-	8,414	8,414	∞	8,414	∞
Reserve for Desert Hills Water Loan	368,775	-	425,668	425,668	∞	502,037	∞
Reserve for Law Enforcement	8,780	-	9,044	9,044	∞	-	N/A
Reserve for Opioid Settlement	39,712	-	32,176	32,176	∞	-	N/A
Prepaid Balance	751,879	-	-	-	N/A	-	N/A
Remaining Available Fund Balance	4,837,714	-	3,476,566	3,476,566	∞	6,673,763	∞
<b>Total Ending Fund Balance</b>	<b>\$ 38,504,658</b>	<b>\$ 26,111,303</b>	<b>\$ 31,832,962</b>	<b>\$ 5,721,659</b>	<b>22%</b>	<b>\$ 24,227,130</b>	<b>-7%</b>
<b>Total Expenditure Budget</b>	<b>\$ 31,846,339</b>	<b>\$ 57,393,797</b>	<b>\$ 44,437,812</b>	<b>\$ 76,196,547</b>			
CIP Budget	\$ 8,626,258	\$ 28,334,760	\$ 20,142,134	\$ 38,991,004			
Operating Budget	\$ 23,220,081	\$ 29,059,037	\$ 24,295,678	\$ 37,205,543			

## SUMMARY OF OVERALL BUDGET CHANGES

	Operating Budget	CIP Budget	Totals
<b>Comparison to FY2025 Revised</b>			
<b>FY 2025 Adopted Revised</b>	<b>\$29,059,037</b>	<b>\$28,334,760</b>	<b>\$57,393,797</b>
<u>Significant Changes:</u>			
Decrease in Cave Creek Water capital projects (portion of Phoenix Interconnect completed in FY2025)		(\$2,510,025)	(\$2,510,025)
Water conservation program (initial setup plus \$100,000 ongoing program costs)	\$200,000		\$200,000
Pavement preservation program moved from CIP to Operating	\$2,114,200	(\$2,114,200)	\$0
One-time grant funded pavement management projects	\$1,444,000		\$1,444,000
Decrease in Fire & Emergency Protection capital projects (fire station completed in FY2025)		(\$2,699,000)	(\$2,699,000)
Placeholder for potential State Land acquisition		\$18,000,000	\$18,000,000
Increase in Fire & Emergency Protection non-personnel ongoing costs (50% share of regional station added)	\$1,601,878		\$1,601,878
Fire & Emergency Protection one-time costs (50% share of regional station added)	\$781,249		\$781,249
Positions added - Procurement Manager, part-time Management Analyst, and Civil Engineer for utilities project management	\$396,735		\$396,735
Other supplemental requests (includes \$260,500 of one-time costs for Rodeo Grounds, Desert Awareness Park, vehicle, and equipment)	\$292,500		\$292,500
Increase in personnel costs (total 5.7% increase)	\$404,424		\$404,424
Increase in debt service payments (WIFA loan payments for Phoenix Interconnect to begin)	\$660,783		\$660,783
Other miscellaneous changes	\$250,737	(\$20,531)	\$230,206
<b>FY2026 Proposed Budget</b>	<b>\$37,205,543</b>	<b>\$38,991,004</b>	<b>\$76,196,547</b>
<b>% Change</b>	<b>28%</b>	<b>38%</b>	<b>33%</b>

General Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Town Sales Tax	\$ 6,892,870	\$ 7,577,224	\$ 7,876,470	\$ 299,246	4%	\$ 9,954,630	31%	26%
Bed Tax	228,878	-	227,930	227,930	∞	227,930	∞	0%
Franchise Fees	358,842	403,140	345,600	(57,540)	-14%	348,420	-14%	1%
State Shared Sales Tax	776,506	783,473	786,980	3,507	0%	794,850	1%	1%
Urban Revenue Sharing	1,360,731	1,102,798	1,095,974	(6,824)	-1%	1,025,150	-7%	-6%
Auto Lieu Tax	254,515	262,507	267,020	4,513	2%	267,020	2%	0%
Licenses & Permits	988,166	751,877	853,802	101,925	14%	841,635	12%	-1%
Charges for Services	147,042	159,495	135,133	(24,362)	-15%	109,984	-31%	-19%
Rents	154,050	187,074	161,731	(25,343)	-14%	163,947	-12%	1%
Investment Earnings	1,432,368	1,384,059	1,151,297	(232,762)	-17%	1,100,000	-21%	-4%
Miscellaneous	9,490	11,562	1,750	(9,812)	-85%	1,750	-85%	0%
<b>Total Ongoing Revenues</b>	<b>12,603,458</b>	<b>12,623,209</b>	<b>12,903,687</b>	<b>280,478</b>	<b>2%</b>	<b>14,835,316</b>	<b>18%</b>	<b>15%</b>
<b>Ongoing Expenditures</b>								
Town Council	167,760	35,900	35,887	13	0%	119,400	233%	233%
Administration	1,786,563	1,620,751	1,718,238	(97,487)	-6%	2,135,077	32%	24%
Finance	765,907	685,363	717,732	(32,369)	-5%	969,397	41%	35%
Legal Services	91,407	200,000	121,200	78,800	39%	200,000	0%	65%
Development Services	1,684,218	1,782,680	1,672,991	109,689	6%	1,730,717	-3%	3%
Tourism Bureau	26,620	-	26,000	(26,000)	∞	51,038	∞	96%
Magistrate Court	195,055	203,750	206,586	(2,836)	-1%	211,760	4%	3%
Law Enforcement	1,267,335	1,416,585	1,418,714	(2,129)	0%	1,435,566	1%	1%
Fire & Emergency Protection	2,760,607	3,064,199	3,024,383	39,816	1%	4,666,077	52%	54%
General Government	-	324,649	321,630	3,019	1%	415,849	28%	29%
Public Works	1,314,100	1,481,656	1,406,146	75,510	5%	869,444	-41%	-38%
Special Events	19,512	71,500	67,500	4,000	6%	71,500	0%	6%
Indirect Cost Allocations	-	-	-	-	N/A	(983,257)	∞	∞
<b>Total Ongoing Expenditures</b>	<b>10,079,082</b>	<b>10,887,033</b>	<b>10,737,007</b>	<b>150,026</b>	<b>1%</b>	<b>11,892,568</b>	<b>9%</b>	<b>11%</b>
<b>Net Ongoing</b>	<b>2,524,376</b>	<b>1,736,176</b>	<b>2,166,680</b>	<b>130,452</b>	<b>8%</b>	<b>2,942,748</b>	<b>69%</b>	<b>36%</b>
<b>One-Time</b>								
One-Time Revenues:								
Construction Sales Tax	1,651,562	1,867,585	1,960,850	93,265	5%	980,430	-48%	-50%
Other Revenues	-	-	290,984	290,984	∞	44,559	∞	-85%
<b>Total One-Time Revenues</b>	<b>1,651,562</b>	<b>1,867,585</b>	<b>2,251,834</b>	<b>384,249</b>	<b>21%</b>	<b>1,024,989</b>	<b>-45%</b>	<b>-54%</b>
One-Time Expenditures:								
Administration	-	-	-	-	N/A	33,000	∞	∞
Legal Services	-	150,000	-	150,000	100%	150,000	0%	∞
Development Services	-	-	-	-	N/A	36,500	∞	∞
Law Enforcement	-	-	-	-	N/A	23,000	∞	∞
Fire & Emergency Protection	-	-	-	-	N/A	781,249	∞	∞
General Government	-	-	-	-	N/A	25,000	∞	∞
Public Works	-	-	-	-	N/A	80,000	∞	∞
Capital Improvements	4,103,828	6,602,200	5,172,846	1,429,354	22%	-	-100%	-100%
Capital Equipment	145,924	1,202,330	1,184,325	18,005	1%	-	-100%	-100%
Debt Service	-	-	-	-	N/A	14,450	∞	∞
Contingency	-	777,329	-	777,329	100%	1,200,000	54%	∞
<b>Total One-Time Expenditures</b>	<b>4,249,752</b>	<b>8,731,859</b>	<b>6,357,171</b>	<b>2,374,688</b>	<b>27%</b>	<b>2,343,199</b>	<b>-73%</b>	<b>-63%</b>
<b>Net One-Time</b>	<b>(2,598,190)</b>	<b>(6,864,274)</b>	<b>(4,105,337)</b>	<b>(2,299,178)</b>	<b>33%</b>	<b>(1,318,210)</b>	<b>-81%</b>	<b>-68%</b>
<b>Transfers</b>								
Transfer from Spur Cross	1,224,161	929,550	1,091,456	161,906	17%	1,100,370	18%	1%
Transfer to Grants & Other Restricted	(6,012)	-	-	-	N/A	-	N/A	N/A
Transfer to Streets Fund	-	-	(53,958)	(53,958)	∞	(2,395,608)	∞	4340%
Transfer to Capital Improvements	-	-	-	-	N/A	(9,991,796)	∞	∞
Transfer to Wastewater Fund	(1,673,942)	(1,358,140)	(341,951)	1,016,189	-75%	(2,906,795)	114%	750%
Transfer to Cave Creek Water Fund	(137,737)	(1,278,158)	(2,483,690)	(1,205,532)	94%	(1,205,610)	-6%	-51%
Transfer to Rodeo Grounds Fund	-	-	-	-	N/A	(228,803)	∞	∞
<b>Net Transfers</b>	<b>(593,530)</b>	<b>(1,706,748)</b>	<b>(1,788,143)</b>	<b>(81,395)</b>	<b>5%</b>	<b>(15,628,242)</b>	<b>816%</b>	<b>774%</b>
<b>Net Change in Fund Balance</b>	<b>(667,344)</b>	<b>(6,834,846)</b>	<b>(3,726,800)</b>	<b>3,108,046</b>	<b>-45%</b>	<b>(14,003,704)</b>	<b>105%</b>	<b>276%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>31,861,631</b>	<b>30,454,792</b>	<b>31,194,287</b>	<b>739,495</b>	<b>2%</b>	<b>27,467,487</b>	<b>-10%</b>	<b>-12%</b>
Ending Fund Balance:								
Operating Reserve	2,641,815	2,821,083	2,821,083	-	0%	2,973,142	5%	5%
Operating Reserve for Other Funds	-	-	-	-	N/A	3,130,365	∞	∞
Equipment Replacement Reserve	-	-	-	-	N/A	42,800	∞	∞
Capital Reserve	22,828,557	20,678,863	20,678,863	-	0%	-	-100%	-100%
Reserve for SW Gas Capital	8,414	-	8,414	8,414	∞	8,414	∞	0%
Reserve for Desert Hills Water Loan	368,775	-	425,668	425,668	∞	502,037	∞	18%
Prepaid Balance	751,879	-	-	-	N/A	-	N/A	N/A
Remaining Available Fund Balance	4,594,847	120,000	3,533,459	3,413,459	2845%	6,807,025	5573%	93%
<b>Total Ending Fund Balance</b>	<b>\$ 31,194,287</b>	<b>\$ 23,619,946</b>	<b>\$ 27,467,487</b>	<b>\$ 3,847,541</b>	<b>16%</b>	<b>\$ 13,463,783</b>	<b>-43%</b>	<b>-51%</b>

## Grants & Other Restricted Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Intergovernmental	\$ 46,465	\$ 25,446	\$ 27,540	\$ 2,094	8%	\$ 28,444	12%	3%
Investment Earnings	835	400	1,456	1,056	264%	1,600	300%	10%
<b>Total Ongoing Revenues</b>	<b>47,301</b>	<b>25,846</b>	<b>28,996</b>	<b>3,150</b>	<b>12%</b>	<b>30,044</b>	<b>16%</b>	<b>4%</b>
<b>Ongoing Expenditures</b>								
Development Services	12,430	15,000	12,430	2,570	17%	12,430	-17%	0%
Fire & Emergency Protection	2,972	40,949	21,349	19,600	48%	46,985	15%	120%
<b>Total Ongoing Expenditures</b>	<b>15,402</b>	<b>55,949</b>	<b>33,779</b>	<b>22,170</b>	<b>40%</b>	<b>59,415</b>	<b>6%</b>	<b>76%</b>
<b>Net Ongoing</b>	<b>31,898</b>	<b>(30,103)</b>	<b>(4,783)</b>	<b>(19,020)</b>	<b>63%</b>	<b>(29,371)</b>	<b>-2%</b>	<b>514%</b>
<b>One-Time</b>								
One-Time Revenues:								
Intergovernmental	-	3,650,000	-	(3,650,000)	-100%	3,000,000	-18%	∞
<b>Total One-Time Revenues</b>	<b>-</b>	<b>3,650,000</b>	<b>-</b>	<b>(3,650,000)</b>	<b>-100%</b>	<b>3,000,000</b>	<b>-18%</b>	<b>∞</b>
One-Time Expenditures:								
Administration	-	250,000	-	250,000	100%	-	-100%	N/A
Law Enforcement	-	-	2,489	(2,489)	∞	11,849	∞	376%
Public Works	-	400,000	-	400,000	100%	-	-100%	N/A
Contingency	-	3,000,000	-	3,000,000	100%	3,000,000	0%	∞
<b>Total One-Time Expenditures</b>	<b>-</b>	<b>3,650,000</b>	<b>2,489</b>	<b>3,647,511</b>	<b>100%</b>	<b>3,011,849</b>	<b>-17%</b>	<b>120906%</b>
<b>Net One-Time</b>	<b>-</b>	<b>-</b>	<b>(2,489)</b>	<b>(3,647,511)</b>	<b>∞</b>	<b>(11,849)</b>	<b>∞</b>	<b>376%</b>
<b>Transfers</b>								
Transfer from General Fund	6,012	-	-	-	N/A	-	N/A	N/A
<b>Net Transfers</b>	<b>6,012</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
<b>Net Change in Fund Balance</b>	<b>37,910</b>	<b>(30,103)</b>	<b>(7,272)</b>	<b>22,831</b>	<b>-76%</b>	<b>(41,220)</b>	<b>37%</b>	<b>467%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>10,582</b>	<b>30,103</b>	<b>48,492</b>	<b>18,389</b>	<b>61%</b>	<b>41,220</b>	<b>37%</b>	<b>-15%</b>
Ending Fund Balance:								
Reserve for Law Enforcement	8,780	-	9,044	9,044	∞	-	N/A	-100%
Reserve for Opioid Settlement	39,712	-	32,176	32,176	∞	-	N/A	-100%
<b>Total Ending Fund Balance</b>	<b>\$ 48,492</b>	<b>\$ -</b>	<b>\$ 41,220</b>	<b>\$ 41,220</b>	<b>∞</b>	<b>\$ -</b>	<b>N/A</b>	<b>-100%</b>

## Spur Cross Ranch Conservation Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Town Sales Tax	\$ 2,203,237	\$ 1,894,300	\$ 1,969,120	\$ 74,820	4%	\$ 1,990,930	5%	1%
Charges for Services	678	800	704	(96)	-12%	700	-13%	-1%
Investment Earnings	87,051	80,000	83,978	3,978	5%	80,000	0%	-5%
<b>Total Ongoing Revenues</b>	<b>2,290,966</b>	<b>1,975,100</b>	<b>2,053,802</b>	<b>78,702</b>	<b>4%</b>	<b>2,071,630</b>	<b>5%</b>	<b>1%</b>
<b>Ongoing Expenditures</b>								
Development Services	216,000	216,000	216,000	-	0%	216,000	0%	0%
<b>Total Ongoing Expenditures</b>	<b>216,000</b>	<b>216,000</b>	<b>216,000</b>	<b>-</b>	<b>0%</b>	<b>216,000</b>	<b>0%</b>	<b>0%</b>
<b>Net Ongoing</b>	<b>2,074,966</b>	<b>1,759,100</b>	<b>1,837,802</b>	<b>78,702</b>	<b>4%</b>	<b>1,855,630</b>	<b>5%</b>	<b>1%</b>
<b>One-Time</b>								
One-Time Revenues:								
Construction Sales Tax	-	-	245,110	245,110	∞	245,110	∞	0%
<b>Total One-Time Revenues</b>	<b>-</b>	<b>-</b>	<b>245,110</b>	<b>245,110</b>	<b>∞</b>	<b>245,110</b>	<b>∞</b>	<b>0%</b>
<b>Total One-Time Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
<b>Net One-Time</b>	<b>-</b>	<b>-</b>	<b>245,110</b>	<b>-</b>	<b>N/A</b>	<b>245,110</b>	<b>∞</b>	<b>0%</b>
<b>Transfers</b>								
Transfer to General Fund	(1,224,161)	(929,550)	(1,091,456)	(161,906)	17%	(1,100,370)	18%	1%
Transfer to Cave Creek Water Fund	(1,124,161)	(829,550)	(991,456)	(161,906)	20%	(1,000,370)	21%	1%
<b>Net Transfers</b>	<b>(2,348,321)</b>	<b>(1,759,100)</b>	<b>(2,082,912)</b>	<b>(323,812)</b>	<b>18%</b>	<b>(2,100,740)</b>	<b>19%</b>	<b>1%</b>
<b>Net Change in Fund Balance</b>	<b>(273,355)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>273,355</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
Ending Fund Balance:								
Remaining Available Fund Balance	-	-	-	-	N/A	-	N/A	N/A
<b>Total Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>	<b>\$ -</b>	<b>N/A</b>	<b>N/A</b>

## Streets Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Highway User Tax	\$ 378,603	\$ 393,589	\$ 385,800	\$ (7,789)	-2%	\$ 389,650	-1%	1%
Investment Earnings	15,520	15,000	12,480	(2,520)	-17%	12,000	-20%	-4%
<b>Total Ongoing Revenues</b>	<b>394,123</b>	<b>408,589</b>	<b>398,280</b>	<b>(10,309)</b>	<b>-3%</b>	<b>401,650</b>	<b>-2%</b>	<b>1%</b>
<b>Ongoing Expenditures</b>								
Public Works	-	-	-	-	N/A	2,677,258	∞	∞
<b>Total Ongoing Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>2,677,258</b>	<b>∞</b>	<b>∞</b>
<b>Net Ongoing</b>	<b>394,123</b>	<b>408,589</b>	<b>398,280</b>	<b>(10,309)</b>	<b>-3%</b>	<b>(2,275,608)</b>	<b>-657%</b>	<b>-671%</b>
<b>One-Time</b>								
One-Time Revenues:								
Intergovernmental	-	-	-	-	N/A	1,324,000	∞	∞
<b>Total One-Time Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>1,324,000</b>	<b>∞</b>	<b>∞</b>
One-Time Expenditures:								
Public Works	-	-	-	-	N/A	1,444,000	∞	∞
Capital Improvements	507,879	475,000	681,143	(206,143)	-43%	-	-100%	-100%
Contingency	-	39,359	-	39,359	100%	-	-100%	N/A
<b>Total One-Time Expenditures</b>	<b>507,879</b>	<b>514,359</b>	<b>681,143</b>	<b>(166,784)</b>	<b>-32%</b>	<b>1,444,000</b>	<b>181%</b>	<b>112%</b>
<b>Net One-Time</b>	<b>(507,879)</b>	<b>(514,359)</b>	<b>(681,143)</b>	<b>166,784</b>	<b>-32%</b>	<b>(120,000)</b>	<b>-77%</b>	<b>-82%</b>
<b>Transfers</b>								
Transfer from General Fund	-	-	53,958	53,958	∞	2,395,608	∞	4340%
<b>Net Transfers</b>	<b>-</b>	<b>-</b>	<b>53,958</b>	<b>53,958</b>	<b>∞</b>	<b>2,395,608</b>	<b>∞</b>	<b>4340%</b>
<b>Net Change in Fund Balance</b>	<b>(113,757)</b>	<b>(105,770)</b>	<b>(228,905)</b>	<b>(123,135)</b>	<b>116%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>342,662</b>	<b>203,807</b>	<b>228,905</b>	<b>25,098</b>	<b>12%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
Ending Fund Balance:								
Operating Reserve		98,037		(98,037)	-100%	-	-100%	N/A
Remaining Available Fund Balance	228,905	-	-	-	N/A	-	N/A	N/A
<b>Total Ending Fund Balance</b>	<b>\$ 228,905</b>	<b>\$ 98,037</b>	<b>\$ -</b>	<b>\$ (98,037)</b>	<b>-100%</b>	<b>\$ -</b>	<b>-100%</b>	<b>N/A</b>

## Capital Improvements Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Investment Earnings	\$ 77,398	\$ 72,000	\$ 75,000	\$ 3,000	4%	\$ 72,000	0%	-4%
<b>Total Ongoing Revenues</b>	<b>77,398</b>	<b>72,000</b>	<b>75,000</b>	<b>3,000</b>	<b>4%</b>	<b>72,000</b>	<b>0%</b>	<b>-4%</b>
<b>Ongoing Expenditures</b>								
<b>Total Ongoing Expenditures</b>	-	-	-	-	N/A	-	N/A	N/A
<b>Net Ongoing</b>	<b>77,398</b>	<b>72,000</b>	<b>75,000</b>	<b>3,000</b>	<b>4%</b>	<b>72,000</b>	<b>0%</b>	<b>-4%</b>
<b>One-Time</b>								
One-Time Revenues:								
Construction Sales Tax	-	-	-	-	N/A	1,225,530	∞	∞
Debt Financing	-	-	-	-	N/A	18,000,000	∞	∞
Other Revenues	-	-	-	-	N/A	40,000	∞	∞
<b>Total One-Time Revenues</b>	-	-	-	-	<b>N/A</b>	<b>19,265,530</b>	<b>∞</b>	<b>∞</b>
One-Time Expenditures:								
Land Acquisition	-	1,554,695	-	1,554,695	100%	19,987,994	1186%	∞
Capital Improvements	-	-	-	-	N/A	1,255,000	∞	∞
Capital Equipment	-	-	-	-	N/A	645,000	∞	∞
<b>Total One-Time Expenditures</b>	-	<b>1,554,695</b>	-	<b>1,554,695</b>	<b>100%</b>	<b>21,887,994</b>	<b>1308%</b>	<b>∞</b>
<b>Net One-Time</b>	-	<b>(1,554,695)</b>	-	<b>(1,554,695)</b>	<b>100%</b>	<b>(2,622,464)</b>	<b>69%</b>	<b>∞</b>
<b>Transfers</b>								
Transfer from General Fund	-	-	-	-	N/A	9,991,796	∞	∞
<b>Net Transfers</b>	-	-	-	-	<b>N/A</b>	<b>9,991,796</b>	<b>∞</b>	<b>∞</b>
<b>Net Change in Fund Balance</b>	<b>77,398</b>	<b>(1,482,695)</b>	<b>75,000</b>	<b>1,557,695</b>	<b>-105%</b>	<b>7,441,332</b>	<b>-602%</b>	<b>9822%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>1,405,596</b>	<b>1,482,695</b>	<b>1,482,994</b>	<b>299</b>	<b>0%</b>	<b>1,557,994</b>	<b>5%</b>	<b>5%</b>
Ending Fund Balance:								
Equipment Replacement Reserve				-	N/A	829,822	∞	∞
Capital Reserve				-	N/A	8,169,504	∞	∞
Reserve for Open Space Acquisition	1,482,994		1,557,994		N/A	-	N/A	-100%
Remaining Available Fund Balance	-	-	-	-	N/A	-	N/A	N/A
<b>Total Ending Fund Balance</b>	<b>\$ 1,482,994</b>	<b>\$ -</b>	<b>\$ 1,557,994</b>	<b>\$ 1,557,994</b>	<b>∞</b>	<b>\$ 8,999,326</b>	<b>∞</b>	<b>478%</b>

## Cave Creek Water Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Charges for Services	\$ 5,538,603	\$ 6,369,705	\$ 5,901,148	\$ (468,557)	-7%	\$ 6,191,889	-3%	5%
Investment Earnings	306,210	275,000	212,374	(62,626)	-23%	120,000	-56%	-43%
Miscellaneous	16,129	10,000	21,485	11,485	115%	21,775	118%	1%
<b>Total Ongoing Revenues</b>	<b>5,860,941</b>	<b>6,654,705</b>	<b>6,135,007</b>	<b>(519,698)</b>	<b>-8%</b>	<b>6,333,664</b>	<b>-5%</b>	<b>3%</b>
<b>Ongoing Expenditures</b>								
Cave Creek Water	3,966,748	3,919,850	3,858,306	61,544	2%	4,127,843	5%	7%
Indirect Cost Allocations	-	-	-	-	N/A	461,764	∞	∞
<b>Total Ongoing Expenditures</b>	<b>3,966,748</b>	<b>3,919,850</b>	<b>3,858,306</b>	<b>61,544</b>	<b>2%</b>	<b>4,589,607</b>	<b>17%</b>	<b>19%</b>
<b>Net Ongoing</b>	<b>1,894,193</b>	<b>2,734,855</b>	<b>2,276,701</b>	<b>(581,242)</b>	<b>-21%</b>	<b>1,744,057</b>	<b>-36%</b>	<b>-23%</b>
<b>One-Time</b>								
One-Time Revenues:								
Intergovernmental	2,176,098	2,250,000	1,253,000	(997,000)	-44%	1,000,000	-56%	-20%
Charges for Services	64,782	-	74,619	74,619	∞	76,858	∞	3%
Capacity Fees	283,957	457,332	131,960	(325,372)	-71%	131,960	-71%	0%
Debt Financing	-	7,887,787	4,442,951	(3,444,836)	-44%	10,352,618	31%	133%
Other Revenues	9,629	-	47	47	∞	350,048	∞	744683%
<b>Total One-Time Revenues</b>	<b>2,534,466</b>	<b>10,595,119</b>	<b>5,902,577</b>	<b>(4,692,542)</b>	<b>-44%</b>	<b>11,911,484</b>	<b>12%</b>	<b>102%</b>
One-Time Expenditures:								
Cave Creek Water	-	-	-	-	N/A	71,000	∞	∞
Capital Improvements	2,985,190	16,070,535	11,860,220	4,210,315	26%	13,560,510	-16%	14%
Capital Equipment	-	210,000	181,100	28,900	14%	300,000	43%	66%
Master Plans/Studies	71,343	120,000	145,000	(25,000)	-21%	244,000	103%	68%
Debt Service	2,000,345	2,000,345	2,180,968	(180,623)	-9%	2,646,668	32%	21%
<b>Total One-Time Expenditures</b>	<b>5,056,878</b>	<b>18,400,880</b>	<b>14,367,288</b>	<b>4,033,592</b>	<b>22%</b>	<b>16,822,178</b>	<b>-9%</b>	<b>17%</b>
<b>Net One-Time</b>	<b>(2,522,412)</b>	<b>(7,805,761)</b>	<b>(8,464,711)</b>	<b>(4,033,592)</b>	<b>52%</b>	<b>(4,910,694)</b>	<b>-37%</b>	<b>-42%</b>
<b>Transfers</b>								
Transfer from General Fund	137,737	1,278,158	2,483,690	1,205,532	94%	1,205,610	-6%	-51%
Transfer from Spur Cross	1,124,161	829,550	991,456	161,906	20%	1,000,370	21%	1%
<b>Net Transfers</b>	<b>1,261,898</b>	<b>2,107,708</b>	<b>3,475,146</b>	<b>1,367,438</b>	<b>65%</b>	<b>2,205,980</b>	<b>5%</b>	<b>-37%</b>
<b>Net Change in Fund Balance</b>	<b>633,679</b>	<b>(2,963,198)</b>	<b>(2,712,864)</b>	<b>250,334</b>	<b>-8%</b>	<b>(960,657)</b>	<b>-68%</b>	<b>-65%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>4,435,748</b>	<b>4,889,927</b>	<b>5,069,427</b>	<b>179,500</b>	<b>4%</b>	<b>2,356,563</b>	<b>-52%</b>	<b>-54%</b>
Ending Fund Balance:								
Equipment Replacement Reserve	-	-	-	-	N/A	59,365	∞	∞
Capital Reserve	3,732,886	710,188	1,020,022	309,834	44%	-	-100%	-100%
Debt Service Reserve	1,336,541	1,336,541	1,336,541	-	0%	1,336,541	0%	0%
Remaining Available Fund Balance	-	(120,000)	-	120,000	-100%	-	-100%	N/A
<b>Total Ending Fund Balance</b>	<b>\$ 5,069,427</b>	<b>\$ 1,926,729</b>	<b>\$ 2,356,563</b>	<b>\$ 429,834</b>	<b>22%</b>	<b>\$ 1,395,906</b>	<b>-28%</b>	<b>-41%</b>

## Desert Hills Water Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Charges for Services	\$ 3,677,738	\$ 4,519,200	\$ 3,866,686	\$ (652,514)	-14%	\$ 4,087,417	-10%	6%
Investment Earnings	25,468	20,000	23,907	3,907	20%	20,000	0%	-16%
Miscellaneous	33,887	6,000	15,749	9,749	162%	16,222	170%	3%
<b>Total Ongoing Revenues</b>	<b>3,737,094</b>	<b>4,545,200</b>	<b>3,906,342</b>	<b>(638,858)</b>	<b>-14%</b>	<b>4,123,639</b>	<b>-9%</b>	<b>6%</b>
<b>Ongoing Expenditures</b>								
Desert Hills Water	2,492,752	2,747,279	2,687,118	60,161	2%	2,786,235	1%	4%
Indirect Cost Allocations	-	-	-	-	N/A	237,774	∞	∞
<b>Total Ongoing Expenditures</b>	<b>2,492,752</b>	<b>2,747,279</b>	<b>2,687,118</b>	<b>60,161</b>	<b>2%</b>	<b>3,024,009</b>	<b>10%</b>	<b>13%</b>
<b>Net Ongoing</b>	<b>1,244,342</b>	<b>1,797,921</b>	<b>1,219,224</b>	<b>(699,019)</b>	<b>-39%</b>	<b>1,099,630</b>	<b>-39%</b>	<b>-10%</b>
<b>One-Time</b>								
One-Time Revenues:								
Capacity Fees	14,565	-	14,902	14,902	∞	-	N/A	-100%
Debt Financing	-	-	-	-	N/A	1,056,000	∞	∞
<b>Total One-Time Revenues</b>	<b>14,565</b>	<b>-</b>	<b>14,902</b>	<b>14,902</b>	<b>∞</b>	<b>1,056,000</b>	<b>∞</b>	<b>6986%</b>
One-Time Expenditures:								
Desert Hills Water	-	-	-	-	N/A	61,000	∞	∞
Capital Improvements	72,076	775,000	285,000	490,000	63%	1,056,000	36%	271%
Master Plans/Studies	35,672	-	10,000	(10,000)	∞	100,000	∞	900%
Debt Service	1,010,263	1,009,981	1,009,981	-	0%	1,009,637	0%	0%
Contingency	-	12,940	-	12,940	100%	-	-100%	N/A
<b>Total One-Time Expenditures</b>	<b>1,118,011</b>	<b>1,797,921</b>	<b>1,304,981</b>	<b>492,940</b>	<b>27%</b>	<b>2,226,637</b>	<b>24%</b>	<b>71%</b>
<b>Net One-Time</b>	<b>(1,103,446)</b>	<b>(1,797,921)</b>	<b>(1,290,079)</b>	<b>(492,940)</b>	<b>27%</b>	<b>(1,170,637)</b>	<b>-35%</b>	<b>-9%</b>
<b>Net Change in Fund Balance</b>	<b>140,896</b>	<b>-</b>	<b>(70,855)</b>	<b>(70,855)</b>	<b>∞</b>	<b>(71,007)</b>	<b>∞</b>	<b>0%</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>339,657</b>	<b>466,591</b>	<b>480,553</b>	<b>13,962</b>	<b>3%</b>	<b>409,698</b>	<b>-12%</b>	<b>-15%</b>
Ending Fund Balance:								
Equipment Replacement Reserve				-	N/A	5,362	∞	∞
Debt Service Reserve	466,591	466,591	466,591	-	0%	466,591	0%	0%
Remaining Available Fund Balance	13,962	-	(56,893)	(56,893)	∞	(133,262)	∞	134%
<b>Total Ending Fund Balance</b>	<b>\$ 480,553</b>	<b>\$ 466,591</b>	<b>\$ 409,698</b>	<b>\$ (56,893)</b>	<b>-12%</b>	<b>\$ 338,691</b>	<b>-27%</b>	<b>-17%</b>

## Wastewater Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>								
Town Sales Tax	\$ 2,203,237	\$ 1,894,300	\$ 1,969,120	\$ 74,820	4%	\$ -	-100%	-100%
Charges for Services	1,416,948	1,488,937	1,526,132	37,195	2%	1,605,129	8%	5%
Investment Earnings	-	-	16,834	16,834	∞	15,000	∞	-11%
Miscellaneous	40	-	459	459	∞	-	N/A	-100%
<b>Total Ongoing Revenues</b>	<b>3,620,225</b>	<b>3,383,237</b>	<b>3,512,545</b>	<b>129,308</b>	<b>4%</b>	<b>1,620,129</b>	<b>-52%</b>	<b>-54%</b>
<b>Ongoing Expenditures</b>								
Wastewater	1,545,525	1,698,579	1,675,637	22,942	1%	1,843,507	9%	10%
Indirect Cost Allocations	-	-	-	-	N/A	260,746	∞	∞
<b>Total Ongoing Expenditures</b>	<b>1,545,525</b>	<b>1,698,579</b>	<b>1,675,637</b>	<b>22,942</b>	<b>1%</b>	<b>2,104,253</b>	<b>24%</b>	<b>26%</b>
<b>Net Ongoing</b>	<b>2,074,699</b>	<b>1,684,658</b>	<b>1,836,908</b>	<b>106,366</b>	<b>6%</b>	<b>(484,124)</b>	<b>-129%</b>	<b>-126%</b>
<b>One-Time</b>								
One-Time Revenues:								
Construction Sales Tax	-	-	245,110	245,110	∞	-	N/A	-100%
Capacity Fees	199,474	176,595	92,924	(83,671)	-47%	-	-100%	-100%
Debt Financing	-	-	-	-	N/A	1,240,000	∞	∞
<b>Total One-Time Revenues</b>	<b>199,474</b>	<b>176,595</b>	<b>338,034</b>	<b>161,439</b>	<b>91%</b>	<b>1,240,000</b>	<b>602%</b>	<b>267%</b>
One-Time Expenditures:								
Wastewater	-	-	-	-	N/A	11,000	∞	∞
Capital Improvements	603,825	1,325,000	512,500	812,500	61%	1,327,500	0%	159%
Master Plans/Studies	35,672	-	110,000	(110,000)	∞	400,000	∞	264%
Debt Service	1,893,963	1,894,393	1,894,393	-	0%	1,894,747	0%	0%
<b>Total One-Time Expenditures</b>	<b>2,598,308</b>	<b>3,219,393</b>	<b>2,516,893</b>	<b>702,500</b>	<b>22%</b>	<b>3,633,247</b>	<b>13%</b>	<b>44%</b>
<b>Net One-Time</b>	<b>(2,398,834)</b>	<b>(3,042,798)</b>	<b>(2,178,859)</b>	<b>(702,500)</b>	<b>23%</b>	<b>(2,393,247)</b>	<b>-21%</b>	<b>10%</b>
<b>Transfers</b>								
Transfer from General Fund	1,673,942	1,358,140	341,951	(1,016,189)	-75%	2,906,795	114%	750%
<b>Net Transfers</b>	<b>1,673,942</b>	<b>1,358,140</b>	<b>341,951</b>	<b>(1,016,189)</b>	<b>-75%</b>	<b>2,906,795</b>	<b>114%</b>	<b>750%</b>
<b>Net Change in Fund Balance</b>	<b>1,349,807</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>29,424</b>	<b>∞</b>	<b>∞</b>
<b>Fund Balance</b>								
<b>Beginning Fund Balance</b>	<b>(1,349,807)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
Ending Fund Balance:								
Equipment Replacement Reserve	-	-	-	-	N/A	29,424	∞	∞
Remaining Available Fund Balance	-	-	-	-	N/A	-	N/A	N/A
<b>Total Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>	<b>\$ 29,424</b>	<b>∞</b>	<b>∞</b>

## Rodeo Grounds Fund

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget	FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Revenues</b>							
Charges for Services	\$ -	\$ -	\$ -	\$ - N/A	\$ 14,730	∞	∞
Rents	-	-	-	- N/A	20,800	∞	∞
<b>Total Ongoing Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>35,530</b>	<b>∞</b>	<b>∞</b>
<b>Ongoing Expenditures</b>							
Rodeo Grounds	-	-	-	- N/A	103,360	∞	∞
Indirect Cost Allocations	-	-	-	- N/A	22,973	∞	∞
<b>Total Ongoing Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>126,333</b>	<b>∞</b>	<b>∞</b>
<b>Net Ongoing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>(90,803)</b>	<b>∞</b>	<b>∞</b>
<b>One-Time</b>							
<b>Total One-Time Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
One-Time Expenditures:							
Rodeo Grounds	-	-	-	- N/A	23,000	∞	∞
Capital Improvements	-	-	-	- N/A	100,000	∞	∞
Master Plans/Studies	-	-	-	- N/A	15,000	∞	∞
<b>Total One-Time Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>138,000</b>	<b>∞</b>	<b>∞</b>
<b>Net One-Time</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>(138,000)</b>	<b>∞</b>	<b>∞</b>
<b>Transfers</b>							
Transfer from General Fund	-	-	-	- N/A	228,803	∞	∞
<b>Net Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>228,803</b>	<b>∞</b>	<b>∞</b>
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
<b>Fund Balance</b>							
<b>Beginning Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>
Ending Fund Balance:							
Remaining Available Fund Balance	-	-	-	- N/A	-	N/A	N/A
<b>Total Ending Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ - N/A</b>	<b>\$ -</b>	<b>N/A</b>	<b>N/A</b>

## FY 2026 - FY 2030 Capital Improvement Project List by Major Program

Project Name	Priority	Prior Years Estimate	FY2026	FY2027	FY2028	FY2029	FY2030	Totals (excluding Prior Years Estimate)
<b>Fleet</b>								
FM 25016500 - Fleet Replacement Program	Essential	\$0	\$645,000	\$875,000	\$625,000	\$255,000	\$190,000	\$2,590,000
FM 29016503 - Asphalt Patch Trailer	Desirable	\$0	\$0	\$0	\$0	\$115,000	\$0	\$115,000
<b>Fleet Subtotal</b>		<b>\$0</b>	<b>\$645,000</b>	<b>\$875,000</b>	<b>\$625,000</b>	<b>\$370,000</b>	<b>\$190,000</b>	<b>\$2,705,000</b>
<b>Municipal Facilities</b>								
26010000 - New Water Ranch Office	Imperative	\$713,880	\$250,000	\$0	\$0	\$0	\$0	\$250,000
FC 25014102 - Town Hall - Remodel & Addition	Essential	\$0	\$930,000	\$5,500,000	\$0	\$0	\$0	\$6,430,000
FC 25014103 - Desert Awareness Park - Shared Parking Agreement	Important	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
FC 25014105 Spur Cross Bathrooms	Essential	\$0	\$80,000	\$800,000	\$0	\$0	\$0	\$880,000
<b>Municipal Facilities Subtotal</b>		<b>\$713,880</b>	<b>\$1,360,000</b>	<b>\$6,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,660,000</b>
<b>Rodeo Grounds</b>								
RG 25014104 Rodeo Grounds - Electrical Service Upgrade	Imperative	\$0	\$115,000	\$0	\$0	\$0	\$0	\$115,000
RG 27015301 - Rodeo Grounds Improvements to VIP Area	Important	\$0	\$0	\$800,000	\$0	\$0	\$0	\$800,000
<b>Rodeo Grounds Subtotal</b>		<b>\$0</b>	<b>\$115,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$915,000</b>
<b>Land Acquisition</b>								
OS 19011001 - Land Acquisition	Important	\$0	\$19,557,994	\$0	\$0	\$0	\$0	\$19,557,994
<b>Land Acquisition Subtotal</b>		<b>\$0</b>	<b>\$19,557,994</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,557,994</b>
<b>Streets</b>								
PW 24011601 - Implement Pedestrian Safety Study Recommendations	Imperative	\$115,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
PW 24011611 - Cave Creek Road Median Enhancements	Essential	\$207,663	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
PW 25011606 - 40th Street and Galvin - Mill, Pave and Widening	Essential	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
PW 25011616 - Carefree Highway IGA with Scottsdale	Important	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
PW 27011601 - Military Road & Southern Bypass – New Road Connection	Important	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
<b>Streets Subtotal</b>		<b>\$322,663</b>	<b>\$500,000</b>	<b>\$1,150,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,250,000</b>
<b>Drainage</b>								
PW 26201601 - Desert Awareness Park Galloway Wash	Important	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,400,000
<b>Drainage Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>
<b>Wastewater</b>								
WW 23402101 - Manhole Rehabilitation Program	Imperative	\$376,502	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$650,000
WW 23402102 - WW Collection System Improvement	Imperative	\$594,901	\$350,000	\$150,000	\$150,000	\$150,000	\$150,000	\$950,000
WW 25402101 - Reclaimed water exchange with Phoenix	Imperative	\$0	\$125,000	\$800,000	\$0	\$0	\$0	\$925,000
WW 25402102 - WWTP Equipment Improvements	Imperative	\$50,000	\$100,000	\$0	\$100,000	\$0	\$100,000	\$300,000
WW 25402103 - Retrofit Existing Neighborhoods with Sewer Lines	Important	\$0	\$0	\$50,000	\$0	\$150,000	\$2,150,000	\$2,350,000
WW 25402104 - Chuparosa Lift Station Improvements	Imperative	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
WW 40010001 - Force Main Assessments and Cleaning	Imperative	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
WW 40010002 - Replace WWTP Odor Control Units	Important	\$0	\$0	\$0	\$725,000	\$0	\$0	\$725,000
WW 40010003 - Rancho Manana Irrigation Efficiency Upgrades Study	Essential	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
WW 40010004 - Inspect Dry Sewer Areas	Essential	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
WW 40010006 - Chuparosa Lift Station Force Main Improvements	Essential	\$0	\$0	\$0	\$75,000	\$850,000	\$0	\$925,000
WW 40010007 - Rancho Mañana Lift Station Improvements	Essential	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000
WW 40010008 - Collection System Evaluation	Imperative	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
<b>Wastewater Subtotal</b>		<b>\$1,021,403</b>	<b>\$1,640,000</b>	<b>\$1,150,000</b>	<b>\$1,200,000</b>	<b>\$1,400,000</b>	<b>\$2,450,000</b>	<b>\$7,840,000</b>

FY 2026 - FY 2030 Capital Improvement Project List by Major Program

Project Name	Priority	Prior Years Estimate	FY2026	FY2027	FY2028	FY2029	FY2030	Totals (excluding Prior Years Estimate)
<b>Cave Creek Water</b>								
CC 23505001 - Phoenix Water Interconnect	Imperative	\$13,193,214	\$8,677,510	\$0	\$0	\$0	\$0	\$8,677,510
CC 24505004 - WTP Upgrades and Improvements	Imperative	\$256,399	\$700,000	\$0	\$0	\$0	\$0	\$700,000
CC 24505007 - Cave Creek Well Rehab Program	Imperative	\$284,296	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
CC 25505001 - Vehicle Replacement Program - Utilities	Essential	\$63,100	\$0	\$75,000	\$252,500	\$80,000	\$115,000	\$522,500
CC 25505003 - 38th Street Booster Replacement	Imperative	\$80,000	\$500,000	\$0	\$0	\$0	\$0	\$500,000
CC 25505004 - Pressure Zone 9 Fire Booster	Imperative	\$80,000	\$888,500	\$0	\$0	\$0	\$0	\$888,500
CC 25505005 - CAP Booster Station and Pipeline Upgrades	Imperative	\$250,000	\$300,000	\$300,000	\$250,000	\$0	\$0	\$850,000
CC 25505006 - Rehab 6" Waterline Across Cave Creek Wash	Essential	\$25,000	\$0	\$0	\$0	\$75,000	\$750,000	\$825,000
CC 25505007 - Water System Improvement Program	Imperative	\$398,910	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
CC 25505009 - Bartlett Dam New Storage Volume (VRSMP)	Imperative	\$120,000	\$44,000	\$2,519,000	\$4,950,000	\$2,475,000	\$0	\$9,988,000
CC 25505010 - Zone 1 Pipeline Improvements	Imperative	\$86,000	\$0	\$631,000	\$0	\$0	\$0	\$631,000
CC 50010000 - Rebuild Zone 6 PVR and Replace 2" Waterline	Imperative	\$0	\$307,000	\$0	\$0	\$0	\$0	\$307,000
CC 50010001 - Upgrades at Carol Heights Booster Site	Essential	\$0	\$0	\$524,900	\$0	\$0	\$0	\$524,900
CC 50010002 - Zone 9 Pipeline Improvements	Imperative	\$0	\$150,000	\$0	\$0	\$0	\$400,000	\$550,000
CC 50010003 - Zone 8 Pipeline Improvements	Imperative	\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$1,200,000
CC 50010004 - Galloway Booster Station Upgrades	Essential	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$300,000
CC 50010005 - Zone 4 to 1 PRV Improvements	Imperative	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
CC 50010006 - WTP Process Upgrade to Membranes	Essential	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
CC 50010007 - Aeration System for Phoenix Interconnect Reservoir	Imperative	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
CC 50010008 - Evaluate Additional Groundwater Wells - CCW & DHW	Essential	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
CC 50010009 - Phoenix ASR Recharge Storage	Imperative	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
CC 50010010 - New Colorado River Water Rights	Imperative	\$0	\$0	\$0	\$5,700,000	\$0	\$0	\$5,700,000
CC 50010011 - Rockaway Reservoir Aeration System	Essential	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CC 50010012 - New Neary Booster Pumps	Imperative	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
CC 50010013 - New West Cave Creek Waterline - Phase 1	Imperative	\$0	\$100,000	\$250,000	\$1,600,000	\$1,600,000	\$0	\$3,550,000
CC 50010014 - Rehab 8" Waterline Across Cave Creek Wash	Essential	\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$650,000
CC 50010015 - Integrated Utility Master Plan	Imperative	\$316,541	\$0	\$0	\$250,000	\$0	\$0	\$250,000
CC 50010016 - Cave Creek Road Pipeline Improvements	Imperative	\$0	\$0	\$0	\$0	\$400,000	\$400,000	\$800,000
CC 50010017 - Harquahala Groundwater	Essential	\$0	\$100,000	\$4,000,000	\$0	\$0	\$0	\$4,100,000
<b>Cave Creek Water Subtotal</b>		<b>\$15,153,460</b>	<b>\$14,117,010</b>	<b>\$10,099,900</b>	<b>\$13,802,500</b>	<b>\$5,280,000</b>	<b>\$2,565,000</b>	<b>\$45,864,410</b>
<b>Desert Hills Water</b>								
DH 23555001 - Water System Improvement Program	Imperative	\$136,200	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
DH 24555001 - Steel Storage Tank Reconditioning/Upgrades	Imperative	\$60,654	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,861,510
DH 25555001 - Desert Hills Water Meter Replacements	Essential	\$50,000	\$250,000	\$300,000	\$0	\$0	\$0	\$550,000
DH 25555002 - Desert Hills Service Line Replacements	Imperative	\$75,000	\$75,000	\$75,000	\$150,000	\$150,000	\$150,000	\$600,000
DH 25555003 - Well Head Arsenic Treatment System	Imperative	\$0	\$75,000	\$1,900,000	\$0	\$0	\$0	\$1,975,000
DH 55010000 - Galvin Well Improvements	Essential	\$0	\$0	\$0	\$0	\$0	\$470,000	\$470,000
DH 55010001 - 3rd Avenue Well Improvements	Imperative	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
<b>Desert Hills Water Subtotal</b>		<b>\$321,854</b>	<b>\$1,056,000</b>	<b>\$2,948,510</b>	<b>\$680,000</b>	<b>\$752,000</b>	<b>\$870,000</b>	<b>\$6,306,510</b>
<b>TOTAL ALL PROJECTS</b>		<b>\$17,533,259</b>	<b>\$38,991,004</b>	<b>\$23,823,410</b>	<b>\$17,407,500</b>	<b>\$8,002,000</b>	<b>\$6,275,000</b>	<b>\$94,498,914</b>

## FY 2026 - FY 2030 Capital Improvement Project List by Major Program

Project Name	Priority	Prior Years Estimate	FY2026	FY2027	FY2028	FY2029	FY2030	Totals (excluding Prior Years Estimate)
<b>FUNDING SOURCES SUMMARY</b>								
Capital Reserves			\$2,290,000	\$7,175,000	\$425,000	\$315,000	\$200,000	\$10,405,000
Cave Creek Water Revenues			\$0	\$0	\$150,000	\$0	\$0	\$150,000
Debt Financing			\$30,671,738	\$13,032,615	\$14,163,269	\$6,214,934	\$4,712,193	\$68,794,749
Desert Hills Water Revenues			\$0	\$0	\$50,000	\$0	\$0	\$50,000
General Fund Cash Loan			\$100,000	\$0	\$0	\$0	\$0	\$100,000
General Fund Subsidy			\$934,000	\$444,000	\$0	\$0	\$0	\$1,378,000
Grants			\$1,000,000	\$375,000	\$675,000	\$0	\$0	\$2,050,000
Open Space Dedicated TPT Revenues			\$1,557,994	\$0	\$0	\$0	\$0	\$1,557,994
Outside Participation			\$390,000	\$800,000	\$0	\$0	\$0	\$1,190,000
Utilities Vehicle/Equip Repl Reserve			\$0	\$75,000	\$340,000	\$80,000	\$115,000	\$610,000
Vehicle/Equip Repl Reserve			\$0	\$875,000	\$537,500	\$255,000	\$190,000	\$1,857,500
Wastewater Revenues			\$0	\$50,000	\$50,000	\$100,000	\$0	\$200,000
Water Infrastructure Dedicated TPT Revenues			\$2,047,272	\$996,795	\$1,016,731	\$1,037,066	\$1,057,807	\$6,155,671
<b>TOTAL FUNDING SOURCES</b>			<b>\$38,991,004</b>	<b>\$23,823,410</b>	<b>\$17,407,500</b>	<b>\$8,002,000</b>	<b>\$6,275,000</b>	<b>\$94,498,914</b>



Annual Budget FY 2025 - 26

# Town Council

## Department Description

The Mayor and six Town Council members are the elected representatives of the Town of Cave Creek. In collaboration, they promote active public participation in shaping and communicating Town policies and offering a platform for citizen input. The Town Council is committed to providing open and responsive government, ensuring fiscal responsibility, and supporting the community through effective management of public services, all while preserving the distinctive Southwestern way of life.

## Town Council

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Employee benefits	384	400	387	13	3%	400	0%	3%
<b>Total Personnel</b>	<b>384</b>	<b>400</b>	<b>387</b>	<b>13</b>	<b>3%</b>	<b>400</b>	<b>0%</b>	<b>3%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	112,733	25,000	25,000	-	0%	100,000	300%	300%
Operational supplies	1,212	5,000	5,000	-	0%	5,000	0%	0%
Training and Travel	13,180	5,500	5,500	-	0%	14,000	155%	155%
Community grants	40,250	-	-	-	N/A	-	N/A	N/A
<b>Total Ongoing Non-Personnel</b>	<b>167,375</b>	<b>35,500</b>	<b>35,500</b>	<b>-</b>	<b>0%</b>	<b>119,000</b>	<b>235%</b>	<b>235%</b>
<b>Total Town Council</b>	<b>167,760</b>	<b>35,900</b>	<b>35,887</b>	<b>13</b>	<b>0%</b>	<b>119,400</b>	<b>233%</b>	<b>233%</b>



Annual Budget FY 2025 - 26

# Administration

## Department Description

The Town Manager's Office provides clear centralized direction and leadership for the effective administration and operation of all municipal services for the Town of Cave Creek. The Town Manager serves as the focal point for administrative direction, communication and coordination of the Town's departmental operations as directed by the Mayor and Town Council. The priority of the Town Manager Department is to use the Town's policies and principles to effectively and efficiently guide the Town's operations and activities.

The Town Clerk's Office supports the Council's goals of promoting accessible and responsive government by preparing agendas and keeping the minutes of Town Council meetings; overseeing the timely and accurate accumulation, preservation, and accessibility of public records; conducting fair and open municipal elections; facilitation of liquor licenses, business licenses, short term rentals, special events, contracts, and ensuring legal compliance of all official postings, public notices, and related advertising. The Clerk's Office strives to create outstanding value for those we serve through shared vision, superior service and sustainable practices.

The Administrative Services Department for the Town of Cave Creek plays a crucial role in supporting the efficient operation of local government services by overseeing three key internal service divisions: Human Resources, Information Technology, and Risk Management. Each division is dedicated to ensuring that the Town operates smoothly, supports its employees, and mitigates risks that could impact the Town.

- Human Resources: This division is responsible for managing employee relations, recruitment, benefits, training, and compliance with labor laws. The Human Resources team strives to foster a positive and productive work environment for all Town employees, ensuring that the Town remains an employer of choice.
- Information Technology (IT): The IT division is responsible for maintaining and enhancing the Town's technology infrastructure. This includes supporting the Town's network, managing software and hardware resources, ensuring cybersecurity, voice and data services, Council audio/video support, and facilitating the efficient use of technology across all Town departments.
- Risk Management: The Risk Management division focuses on identifying, assessing, and mitigating risks that could negatively impact the Town's operations or assets. This includes managing insurance programs, safety protocols, and emergency preparedness, while striving to minimize financial and operational risks.

The Communications and Public Affairs department mission is to be the official source of information by accurately communicating news and information to Cave Creek residents, elected officials, customers, employees, and news media via internal and external communication sources.

Together, these divisions work to provide essential support to the Town of Cave Creek, ensuring that services are delivered efficiently, safely, and effectively for the benefit of staff and residents.

## **Current Year Accomplishments - Town Clerk**

- 2024 Primary Election
- Moved to paperless agenda packets and iPads for Town Council
- Moved to new agenda management system
- First complete year of short-term rental registration - renewals in November 2024
- Implemented electronic signature software

## **Current Year Accomplishments - Administrative Services**

- Expanded the Employee Learning Management System course catalog to include Stormwater Management and additional Safety training.
- Expanded the use of the NeoGov applicant system to include electronic application review, e-forms for onboarding, and other elements to introduce more efficiency to the employee recruitment and onboarding processes.
- Pilot program launched for the Arizona Governmental Training Service (AGTS) Supervisor's Academy.
- Benefits Study recommendations adopted by Council in 2024, July 2024 enhancements to employee benefits included a more robust dental insurance and an additional health plan offering. For FY25-26 additional enhancements under consideration with cost savings.
- Personnel manual under review, some administrative policies have been clarified, it has been determined that an outside consultant will be engaged to ensure full compliance and updates based on more recent case law, statutes, etc. A supplemental budget request will be offered for Council consideration and future engagement.
- Implementation of BlueInk, a secure e-signature platform.
- Upgrade of Internet Service at Water Plant with failover service.
- Rodeo Grounds tech review in cooperation with PRCA staff to formulate upgrade roadmap upon completion of skybox.
- Update of the Town's website with improved navigation, refreshed content, and using a consultant and software tools to ensure ADA compliance.
- Upgrade of secondary Internet Link at Town Hall to fiber optic.
- Berkley Risk conducted a safety inspection for Town Hall, water plant, and wastewater buildings with no major findings. There were some smaller findings related to housekeeping and chemical labels that have since been remediated.

## **Current Year Accomplishments - Communications and Public Affairs**

- Created the 2024 Annual Report, the new Prospector community newsletter, State of the Town annual video, media releases, social media, community meetings.

## Goals and Strategies - Town Clerk

### STRATEGIC PLAN FOCUS AREA: Economic Vitality

#### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Ensure Town services are continually streamlined, efficient, customer focused and responsive to support appropriate residential and business growth, and the long-term success of existing local businesses and residents.

#### **OBJECTIVE RELATED TO GOAL:**

Public records requests completed, Records and Information Management training, short term rental registration and licensing requirements.

### STRATEGIC PLAN FOCUS AREA: Fiscal Sustainability

#### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Implement innovative and integrated technology initiatives to support Town business processes and customer service.

#### **OBJECTIVE RELATED TO GOAL:**

Enterprise - Wide Software

### STRATEGIC PLAN FOCUS AREA: Safe and Vibrant Community

#### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Foster Town wide initiatives, policies and Town codes that support a clean, well-maintained and sustainable community.

#### **OBJECTIVE RELATED TO GOAL:**

Town Ordinance and Code Review

## Goals and Strategies - Administrative Services

### STRATEGIC PLAN FOCUS AREA: Fiscal Sustainability

#### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

3 - Implement fiscally sustainable initiatives that allow the Town to proactively plan for, recruit, grow and retain to human resources.

#### **OBJECTIVE RELATED TO GOAL:**

Staffing and Process Improvement Study, Benefit Study, Enterprise-Wide Software.

### STRATEGIC PLAN FOCUS AREA: Innovative and High Performing Organization

#### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

3 - Create a professional, value-oriented, accountable, and responsive work environment with opportunities for mentoring, coaching, education, advancement and job fulfillment.

5 - Implement initiatives that enhance communication, collaboration, and transparency for Town employees.

**OBJECTIVE RELATED TO GOAL:**

Employee Training Needs Assessment, Employee Training Programs, Personnel Manual updates

**Goals and Strategies - Communications and Public Affairs**

- o Raise public awareness of decisions made by Town Council
- o Crisis Communications planning and action as needed
- o Share Town information via the web, social media, printed newsletters and news media
- o Utilize video, digital, and multimedia content to enhance communication

**STRATEGIC PLAN FOCUS AREA:** Economic Vitality

**GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

3 - Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing businesses and/or generate additional revenues.

4 - Ensure community engagement through continuous focused outreach and strategic utilization of various communication methods.

6 - Promote and support diverse recreational activities and events that serve all ages, abilities and interests. Support and collaborate for the lawful and respectful use of parks, trails, community facilities and public art within our community to further the quality of life.

**OBJECTIVE RELATED TO GOAL:**

**STRATEGIC PLAN FOCUS AREA:** Innovative and High Performing Organization-The Town of Cave Creek strives to be a preferred employer by fostering an inclusive culture and a safe working environment that attracts and retains a high performing and engaged workforce. The Town is committed to providing outstanding and valuable service.

Infrastructure - The Town of Cave Creek will strategically plan, implement, and maintain current and future infrastructure and facilities which support the community’s quality of life and economic viability to protect our environment.

**GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

4 - Optimize responsible water and wastewater management policies and practices.

**Performance Measurements - Town Clerk**

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Percentage of Public Records Requests Completed within the stated goal of ten business days	90%*	95%
Annual training and periodic policy updates for Records and Information Management Guidelines	1 per year	1 per year
Percentage of Short-term rental registration/business license compliance	100%	100%

**\*100% of public records requests received communication within 10 days but 10% needed additional work/research to fulfill request.**

# Performance Measurements - Administrative Services

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>HUMAN RESOURCES - INNOVATIVE HR</b> Retention rate of regular full-time employees in initial probationary period	90%	80%
PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>HUMAN RESOURCES - INNOVATIVE HR</b> Maintain personnel turnover at or below the national average for state and local governments.	Town - 13.64% State and Local - 16.1%	10%
PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>RISK MANAGEMENT - INNOVATIVE</b> Track the number of preventable accidents	0	0
PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>RISK MANAGEMENT - INNOVATIVE</b> Track the number of working days lost due to work-related injuries	0	0

## Significant Changes - Town Clerk

The Town Clerk Department was part of an internal reorganization resulting in human resources, information technology (IT), risk management and fleet management moving to other departments. Will be working to transition business licensing and short-term rentals to finance in upcoming fiscal year.

## Significant Changes - Administrative Services

This Department was newly created through an internal reorganization focused on centralizing the functions noted, creating efficiencies in the provision of these internal services, and streamlining and focusing the work being performed in other Departments to Council priorities.

## Significant Changes - Communications and Public Affairs

The Communications and Public Affairs Department updated the Town’s newsletter. The new tabloid style publication is now called the Cave Creek Prospector and is delivered to every Cave Creek residence and business. Other communication department upgrades are media relations, raising awareness in the Phoenix market, and an increase in community relations with community non-profits and business leaders.

## Administration

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Town Manager Division

Personnel									
Salaries & wages	245,368	214,500	222,700	(8,200)	-4%	340,958	59%	53%	
Employee benefits	97,178	52,905	68,082	(15,177)	-29%	105,497	99%	55%	
<b>Total Personnel</b>	<b>342,546</b>	<b>267,405</b>	<b>290,782</b>	<b>(23,377)</b>	<b>-9%</b>	<b>446,455</b>	<b>67%</b>	<b>54%</b>	
Ongoing Non-Personnel									
Professional services	53,500	19,000	-	19,000	100%	21,300	12%	∞	
Office supplies	-	-	-	-	N/A	200	∞	∞	
Operational supplies	83	500	-	500	100%	-	-100%	N/A	
Fuel and oil	1,898	2,500	200	2,300	92%	-	-100%	-100%	
Utilities	538	-	-	-	N/A	-	N/A	N/A	
Training and Travel	8,056	6,500	1,024	5,476	84%	6,500	0%	535%	
Other miscellaneous	-	1,500	400	1,100	73%	2,000	33%	400%	
<b>Total Ongoing Non-Personnel</b>	<b>64,075</b>	<b>30,000</b>	<b>1,624</b>	<b>28,376</b>	<b>95%</b>	<b>30,000</b>	<b>0%</b>	<b>1747%</b>	
<b>Total Town Manager Division</b>	<b>406,621</b>	<b>297,405</b>	<b>292,406</b>	<b>4,999</b>	<b>2%</b>	<b>476,455</b>	<b>60%</b>	<b>63%</b>	

### Town Clerk Division

Personnel									
Salaries & wages	403,495	360,021	370,125	(10,104)	-3%	240,717	-33%	-35%	
Employee benefits	147,789	134,182	138,601	(4,419)	-3%	69,216	-48%	-50%	
<b>Total Personnel</b>	<b>551,284</b>	<b>494,203</b>	<b>508,726</b>	<b>14,523</b>	<b>3%</b>	<b>309,933</b>	<b>-37%</b>	<b>-39%</b>	
Ongoing Non-Personnel									
Professional services	5,851	35,000	35,000	-	0%	35,000	0%	0%	
Other contracted services	44,295	45,000	45,000	-	0%	39,800	-12%	-12%	
Office supplies	-	-	-	-	N/A	5,000	∞	∞	
Operational supplies	28,627	30,000	30,000	-	0%	3,000	-90%	-90%	
Fuel and oil	-	300	300	-	0%	300	0%	0%	
Utilities	54,786	50,000	50,000	-	0%	-	-100%	-100%	
Computer Software Subscriptions	357	900	900	-	0%	-	-100%	-100%	
Property and general liability insurance	160,021	-	-	-	N/A	-	N/A	N/A	
Training and Travel	8,443	7,500	12,000	(4,500)	-60%	5,500	-27%	-54%	
Other miscellaneous	-	-	-	-	N/A	3,000	∞	∞	
<b>Total Ongoing Non-Personnel</b>	<b>302,381</b>	<b>168,700</b>	<b>173,200</b>	<b>(4,500)</b>	<b>-3%</b>	<b>91,600</b>	<b>-46%</b>	<b>-47%</b>	
<b>Total Town Clerk Division</b>	<b>853,665</b>	<b>662,903</b>	<b>681,926</b>	<b>(19,023)</b>	<b>-3%</b>	<b>401,533</b>	<b>-39%</b>	<b>-41%</b>	

### Administration Fleet Services Division

Ongoing Non-Personnel									
Other contracted services	76,135	-	-	(76,135)	-100%	-	-100%	N/A	
Operational supplies	1,646	-	-	(1,646)	-100%	-	-100%	N/A	
<b>Total Ongoing Non-Personnel</b>	<b>77,781</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>	
<b>Total Administration Fleet Services Division</b>	<b>77,781</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>N/A</b>	

### Administrative Services Division

Personnel									
Salaries & wages	-	-	-	-	N/A	262,610	∞	∞	
Employee benefits	-	-	-	-	N/A	97,405	∞	∞	
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>360,015</b>	<b>∞</b>	<b>∞</b>	
Ongoing Non-Personnel									
Professional services	-	-	-	-	N/A	5,000	∞	∞	
Other contracted services	-	-	-	-	N/A	11,500	∞	∞	
Office supplies	-	-	-	-	N/A	1,000	∞	∞	
Training and Travel	-	-	-	-	N/A	24,000	∞	∞	
Other miscellaneous	-	-	-	-	N/A	1,000	∞	∞	
<b>Total Ongoing Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>42,500</b>	<b>∞</b>	<b>∞</b>	
<b>Total Administrative Services Division</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>402,515</b>	<b>∞</b>	<b>∞</b>	

## Administration

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Admin. Services - Information Technology

<b>Personnel</b>									
Salaries & wages	89,788	93,445	93,578	(133)	0%	96,426	3%	3%	
Employee benefits	44,591	51,119	57,769	(6,650)	-13%	44,727	-13%	-23%	
<b>Total Personnel</b>	<b>134,379</b>	<b>144,564</b>	<b>151,347</b>	<b>(6,783)</b>	<b>-5%</b>	<b>141,153</b>	<b>-2%</b>	<b>-7%</b>	
<b>Ongoing Non-Personnel</b>									
Professional services	28,475	40,000	40,000	-	0%	40,000	0%	0%	
Other contracted services	5,246	-	-	-	N/A	-	N/A	N/A	
Operational supplies	27,901	41,000	41,000	-	0%	46,000	12%	12%	
Utilities	-	-	-	-	N/A	54,200	∞	∞	
Computer Software Subscriptions	252,496	270,000	270,000	-	0%	320,000	19%	19%	
Training and Travel	-	1,000	1,000	-	0%	1,000	0%	0%	
<b>Total Ongoing Non-Personnel</b>	<b>314,117</b>	<b>352,000</b>	<b>352,000</b>	<b>-</b>	<b>0%</b>	<b>461,200</b>	<b>31%</b>	<b>31%</b>	
<b>One-Time Non-Personnel</b>									
Operational supplies	-	-	-	-	N/A	18,000	∞	∞	
Debt Service	-	-	-	-	N/A	14,450	∞	∞	
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>32,450</b>	<b>∞</b>	<b>∞</b>	
<b>Total Admin. Services - Information Technology Division</b>	<b>448,496</b>	<b>496,564</b>	<b>503,347</b>	<b>(6,783)</b>	<b>-1%</b>	<b>634,803</b>	<b>28%</b>	<b>26%</b>	

### Communications and Public Affairs Division

<b>Personnel</b>									
Salaries & wages	-	84,619	110,906	(26,287)	-31%	140,606	66%	27%	
Employee benefits	-	49,260	45,753	3,507	7%	54,641	11%	19%	
<b>Total Personnel</b>	<b>-</b>	<b>133,879</b>	<b>156,659</b>	<b>(22,780)</b>	<b>-17%</b>	<b>195,247</b>	<b>46%</b>	<b>25%</b>	
<b>Ongoing Non-Personnel</b>									
Professional services	-	-	-	-	N/A	9,300	∞	∞	
Office supplies	-	-	1,300	(1,300)	∞	5,200	∞	300%	
Operational supplies	-	-	1,600	(1,600)	∞	1,000	∞	-38%	
Training and Travel	-	-	4,500	(4,500)	∞	4,474	∞	-1%	
Other miscellaneous	-	30,000	76,500	(46,500)	-155%	37,000	23%	-52%	
<b>Total Ongoing Non-Personnel</b>	<b>-</b>	<b>30,000</b>	<b>83,900</b>	<b>(53,900)</b>	<b>-180%</b>	<b>56,974</b>	<b>90%</b>	<b>-32%</b>	
<b>One-Time Non-Personnel</b>									
Professional services	-	-	-	-	N/A	15,000	∞	∞	
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>15,000</b>	<b>∞</b>	<b>∞</b>	
<b>Total Communications and Public Affairs Division</b>	<b>-</b>	<b>163,879</b>	<b>240,559</b>	<b>(76,680)</b>	<b>-47%</b>	<b>267,221</b>	<b>63%</b>	<b>11%</b>	
<b>Grand Total Administration</b>	<b>1,786,563</b>	<b>1,620,751</b>	<b>1,718,238</b>	<b>(97,487)</b>	<b>-6%</b>	<b>2,182,527</b>	<b>35%</b>	<b>27%</b>	

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Town Manager's Office</b>			
Town Manager	1.00	1.00	1.00
Executive Administrative Assistant	-	-	1.00
Digital Communications Specialist	-	-	-
HR/Compliance Specialist	-	-	-
Management Analyst	-	-	-
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Administration</b>			
Deputy Town Manager/Town Clerk	1.00	1.00	1.00
Administrative Services Director	-	1.00	1.00
Communications and Public Relations Director	-	-	1.00
Procurement Manager	-	-	1.00
Town Clerk	-	-	-
Deputy Town Clerk/HR Specialist	1.00	-	-
Information Technology Coordinator	1.00	1.00	1.00
HR/Compliance Specialist	-	-	-
Digital Communications Specialist	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00
Receptionist	-	-	-
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>



Annual Budget FY 2025 - 26

# Development Services

## Department Description

The Development Services Department houses two (2) divisions (Building Safety and Planning) which manages and supports the community, other departments and outside agencies with needs related to the overall development of the Town. Under the direction of the Development Services Director, the department also manages the volunteer-led Tourism Bureau office and tourism marketing related functions for the Town. The Department also manages the maintenance and improvements related to facilities including public trails, Desert Awareness Park, Town Hall and the Rodeo Grounds. The chief priority of the Department is to ensure that new development meets all Town-adopted Building & Fire Codes in keeping with the health, safety and welfare of the public as well as the Zoning Ordinance to guide, manage and regulate future growth.

## Current Year Accomplishments

- Managed the rebuild of the Skybox at the Cave Creek Rodeo Grounds
- Scanned and archived all paper permits and plans
- Initiated digital plan reviews, permitting and inspection programs
- Completed and adopted the Town Core Plan
- Improved pathways within the Town Core including, but not limited to Buffalo Chip, the old Town Dump property and CC Building Supply
- Worked with landowner to increase parking inventory adjacent to Buffalo Chip
- Negotiated a new lease for tenant space to house the Tourism Bureau Office beginning in July 2025
- Worked with State Land Department to extend Development Agreements to 2039
- Facilitated the Morningstar Trail Ad Hoc committee to approve acceptance of a 1/4-mile long non-motorized trail easement
- Worked with the Town Engineer to develop and implement median enhancements
- Recognized 5 public parks and facilities as Cave Creek Local Landmarks
- FY to date have issued 228 permits totaling \$28,138,121 in valuation
- Prepared and published an interactive Town Zoning Map for use by the general public
- With the Deputy Town Manager, worked with an architect to design a Town Hall remodel and addition
- Negotiated purchase of an adjacent parcel, currently leased by the Town, in order to design an expansion of Town Hall
- Partnered with Cave Creek Rodeo Days to bring the Turquoise Circuit Finals Rodeo to Cave Creek

# Goals and Strategies

## STRATEGIC PLAN FOCUS AREA: Safe and Vibrant Community/Economic Vitality

### GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:

Preserve, conserve and promote the historic and cultural identity/resources that reflect the values and traditions of the community/State Trust Land - Evaluate options for purchase

### OBJECTIVE RELATED TO GOAL:

Extension of current agreements with the State Land Department to allow the Town the ability to plan for and budget the acquisition of Open Space Zone properties currently owned by the State Land Department.

## STRATEGIC PLAN FOCUS AREA: Fiscal Sustainability

### GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:

Implement fiscally sustainable initiatives that allow the Town to proactively plan for, recruit, grow and retain top human resources

### OBJECTIVE RELATED TO GOAL:

Reduce staff turnover and increase employee training and education opportunities

## STRATEGIC PLAN FOCUS AREA: Economic Vitality/Innovative and High Performing Organization

### GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:

Ensure Town services are continually streamlined, efficient, customer focused and responsive to support appropriate residential and business growth, and long-term success of existing local businesses and residents. Create a professional, value-orientated, accountable, and responsive work environment with opportunities for mentoring, coaching, education, advancement, and job fulfillment

### OBJECTIVE RELATED TO GOAL:

Examine additional opportunities to grow staff to meet the increase in permitting and comprehensive plan review needs

## STRATEGIC PLAN FOCUS AREA: Safe and Vibrant Community

### GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:

Support and create public/private partnerships with community organizations

### OBJECTIVE RELATED TO GOAL:

Continue to work with various non-profit organizations to identify programs and funding opportunities that can be shared and implemented.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Average days for initial plan review for single family	EBL*	20
Average days for initial plan review for commercial	EBL*	30
Percentage of permits issued within two reviews	EBL*	80%
Percentage of second review cases that include new items (third review with new items also)	EBL*	10%
Percentage of pre-application conference reviews within 30 days	80%	90%
Percentage of Zoning Case applications to Planning Commission or public meeting within 100 days	80%	90%
Percentage of complaints (Building Code Enforcement) action initiated within 30 days	100%	100%
Percentage of complaints (Zoning Code Enforcement) action initiated within 30 days	100%	100%

\*Establishing Base Line

## Significant Changes

The Development Services Department is proposing additional staff to better support other departments and the general public with the processing of construction permits. Development Services is also proposing additional funding be allocated for staff training and education. Also proposed are overdue maintenance projects with Desert Awareness Park and security upgrades at Desert Awareness Park and the Rodeo Grounds. Marketing and Advertising funding is also proposed as the Town begins to market itself more on social media platforms.

## Development Services

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Development Services

Personnel									
Salaries & wages	827,138	853,831	798,431	55,400	6%	736,132	-14%	-8%	
Employee benefits	342,655	402,349	399,060	3,289	1%	276,349	-31%	-31%	
<b>Total Personnel</b>	<b>1,169,793</b>	<b>1,256,180</b>	<b>1,197,491</b>	<b>58,689</b>	<b>5%</b>	<b>1,012,481</b>	<b>-19%</b>	<b>-15%</b>	

Ongoing Non-Personnel									
Professional services	138,399	85,000	85,000	-	0%	85,000	0%	0%	
Other contracted services	86,909	68,000	65,000	3,000	4%	29,000	-57%	-55%	
Operational supplies	48,202	30,000	40,000	(10,000)	-33%	12,000	-60%	-70%	
Fuel and oil	11,497	14,000	12,000	2,000	14%	8,700	-38%	-28%	
Utilities	38,402	35,000	35,000	-	0%	-	-100%	-100%	
Computer Software Subscriptions	2,364	3,000	2,500	500	17%	-	-100%	-100%	
Leases and Rentals	34,014	45,000	35,000	10,000	22%	-	-100%	-100%	
Training and Travel	11,778	18,000	10,000	8,000	44%	18,000	0%	80%	
Other miscellaneous	-	-	-	-	N/A	5,000	∞	∞	
<b>Total Ongoing Non-Personnel</b>	<b>371,566</b>	<b>298,000</b>	<b>284,500</b>	<b>13,500</b>	<b>5%</b>	<b>157,700</b>	<b>-47%</b>	<b>-45%</b>	

<b>Total Development Services</b>	<b>1,541,359</b>	<b>1,554,180</b>	<b>1,481,991</b>	<b>72,189</b>	<b>5%</b>	<b>1,170,181</b>	<b>-25%</b>	<b>-21%</b>
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### Development Services - Trails Division

Personnel									
Salaries & wages	-	-	-	-	N/A	33,261	∞	∞	
Employee benefits	-	-	-	-	N/A	6,692	∞	∞	
<b>Total Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>39,953</b>	<b>∞</b>	<b>∞</b>	

Ongoing Non-Personnel									
Professional services	5,475	10,000	10,000	-	0%	10,000	0%	0%	
Other contracted services	43,581	182,000	80,000	102,000	56%	182,000	0%	128%	
Operational supplies	13,333	-	9,500	(9,500)	∞	-	N/A	-100%	
Fuel and oil	-	-	-	-	N/A	-	N/A	N/A	
Utilities	1,326	3,000	3,000	-	0%	3,000	0%	0%	
<b>Total Ongoing Non-Personnel</b>	<b>63,715</b>	<b>195,000</b>	<b>102,500</b>	<b>92,500</b>	<b>47%</b>	<b>195,000</b>	<b>0%</b>	<b>90%</b>	

<b>Total Development Services - Trails Division</b>	<b>63,715</b>	<b>195,000</b>	<b>102,500</b>	<b>92,500</b>	<b>47%</b>	<b>234,953</b>	<b>20%</b>	<b>129%</b>
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### Development Services - Rodeo Grounds Division

Ongoing Non-Personnel									
Professional services	-	5,000	5,000	5,000	∞	-	N/A	-100%	
Other contracted services	17,915	7,000	17,000	(10,915)	-61%	-	-100%	-100%	
Operational supplies	48,766	15,000	50,000	(33,766)	-69%	-	-100%	-100%	
Utilities	12,447	5,000	15,000	(7,447)	-60%	-	-100%	-100%	
Leases and Rentals	-	1,500	1,500	1,500	∞	-	N/A	-100%	
<b>Total Ongoing Non-Personnel</b>	<b>79,129</b>	<b>33,500</b>	<b>88,500</b>	<b>(55,000)</b>	<b>-164%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>	

One-Time Non-Personnel									
<b>Total Development Services - Rodeo Grounds Division</b>	<b>79,129</b>	<b>33,500</b>	<b>88,500</b>	<b>(55,000)</b>	<b>-164%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>	

## Development Services

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget	FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Development Services - Facilities Division

Personnel								
Salaries & wages	-	-	-	-	N/A	95,043	∞	∞
Employee benefits	-	-	-	-	N/A	58,240	∞	∞
<b>Total Personnel</b>	-	-	-	-	N/A	<b>153,283</b>	<b>∞</b>	<b>∞</b>
Ongoing Non-Personnel								
Other contracted services	-	-	-	-	N/A	64,000	∞	∞
Operational supplies	-	-	-	-	N/A	23,000	∞	∞
Fuel and oil	-	-	-	-	N/A	5,300	∞	∞
Utilities	-	-	-	-	N/A	35,000	∞	∞
Leases and Rentals	-	-	-	-	N/A	45,000	∞	∞
<b>Total Ongoing Non-Personnel</b>	-	-	-	-	N/A	<b>172,300</b>	<b>∞</b>	<b>∞</b>
One-Time Non-Personnel								
Operational supplies	-	-	-	-	N/A	25,000	∞	∞
Other contracted services	-	-	-	-	N/A	4,000	∞	∞
Capital Improvement projects	-	-	-	-	N/A	7,500	∞	∞
<b>Total One-Time Non-Personnel</b>	-	-	-	-	N/A	<b>36,500</b>	<b>∞</b>	<b>∞</b>
<b>Total Development Services - Facilities Division</b>	-	-	-	-	N/A	<b>362,083</b>	<b>∞</b>	<b>∞</b>

### Rodeo Grounds Fund

Personnel								
Salaries & wages	-	-	-	-	N/A	31,681	∞	∞
Employee benefits	-	-	-	-	N/A	18,179	∞	∞
<b>Total Personnel</b>	-	-	-	-	N/A	<b>49,860</b>	<b>∞</b>	<b>∞</b>
Ongoing Non-Personnel								
Professional services	-	-	-	-	N/A	5,000	∞	∞
Other contracted services	-	-	-	-	N/A	17,000	∞	∞
Operational supplies	-	-	-	-	N/A	15,000	∞	∞
Utilities	-	-	-	-	N/A	15,000	∞	∞
Leases and Rentals	-	-	-	-	N/A	1,500	∞	∞
Indirect cost allocations	-	-	-	-	N/A	22,973	∞	∞
<b>Total Ongoing Non-Personnel</b>	-	-	-	-	N/A	<b>76,473</b>	<b>∞</b>	<b>∞</b>
One-Time Non-Personnel								
Other contracted services	-	-	-	-	N/A	8,000	∞	∞
Capital outlay	-	-	-	-	N/A	15,000	∞	∞
<b>Total One-Time Non-Personnel</b>	-	-	-	-	N/A	<b>23,000</b>	<b>∞</b>	<b>∞</b>
<b>Total Rodeo Grounds Fund</b>	-	-	-	-	N/A	<b>149,333</b>	<b>∞</b>	<b>∞</b>

### Spur Cross Ranch Conservation Fund

Ongoing Non-Personnel								
Professional services	216,000	216,000	216,000	-	0%	-	-100%	-100%
Other contracted services	-	-	-	-	N/A	216,000	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>216,000</b>	<b>216,000</b>	<b>216,000</b>	-	<b>0%</b>	<b>216,000</b>	<b>0%</b>	<b>0%</b>
<b>Total Spur Cross Ranch Conservation Fund</b>	<b>216,000</b>	<b>216,000</b>	<b>216,000</b>	-	<b>0%</b>	<b>216,000</b>	<b>0%</b>	<b>0%</b>
<b>Grand Total Development Services</b>	<b>1,900,203</b>	<b>1,998,680</b>	<b>1,888,991</b>	<b>109,689</b>	<b>5%</b>	<b>2,132,550</b>	<b>7%</b>	<b>13%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Development Services</b>			
Development Services Director	1.00	1.00	1.00
Planning Director	-	-	-
Planner and Trails Coordinator	1.00	-	-
Senior Planner	-	1.00	1.00
Planner	1.00	-	1.00
Assistant Planner	-	-	-
Associate Planner	1.00	1.00	-
Planner Trainee	0.50	0.50	0.50
Trails Coordinator	-	0.50	0.50
Building and Fire Official	1.00	1.00	-
Chief Building Official	-	-	1.00
Plans Examiner	1.00	1.00	-
Engineering Plan Review	-	-	-
Building Inspector	1.00	1.00	1.00
Plans Examiner/Building Inspector	-	-	1.00
Permit Technician	1.00	1.00	1.00
Lead Permit Technician	-	-	-
Facility Worker I	1.00	1.00	1.00
Facility Worker II	1.00	1.00	-
Parks and Facilities Supervisor	-	-	1.00
<b>Total</b>	<b>10.50</b>	<b>10.00</b>	<b>10.00</b>



FY 2026 - 2030 Capital Improvements Plan

# RG 27015301 - Rodeo Grounds Improvements to VIP Area

**Department:** Development Services - Rodeo Grounds  
**Contact:** Development Services Director  
**Category:** Improvements

**Useful Life:** 20 Years  
**Priority:** Important  
**Strategic Plan Area:** Safe and Vibrant Community

## Description

Improvement of the VIP area by replacing the existing covered area and constructing a new covered viewing, kitchen and serving area. The project's estimated cost represents the Town's share of the total estimated cost of the rebuild. The project would include additional restrooms tied into the recently completed restroom facility and connect to a new Crows Nest allowing spectator access from both sides of the arena. The Cave Creek Rodeo Days is currently planning to rebuild the Crows Nest which was lost due to a storm event. Cave Creek Rodeo Days will also provide monies in the form of a grant to reduce the overall cost to construct the new VIP improvements.

## Justification

The new VIP venue would increase the viability of the facility for a variety of new events in addition to the Rodeo/Equestrian centric events currently hosted. The facility would provide a much-needed covered area and a serving kitchen. It is anticipated that once the construction is completed demand for use of the venue will increase and rental revenues associated with the arena would significantly increase.

## Impact on Operating Budget

## Expenditures & Funding Sources

RG 27015301

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$800,000	\$0	\$0	\$0	\$800,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
<b>Funding Sources</b>							
Outside Participation	\$0	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Capital Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Outside Participation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>



FY 2026 - 2030 Capital Improvements Plan

# RG 25014104 Rodeo Grounds - Electrical Service Upgrade

**Department:** Development Services - Rodeo Grounds

**Contact:** Development Services Director

**Category:** Improvements

**Useful Life:** 25 Years

**Priority:** Imperative

**Strategic Plan Area:** Infrastructure

## Description

The Cave Creek Rodeo Grounds has undergone significant upgrades in recent years. In this current year, the Town has done an internal audit of the existing power supply and electric service components and has identified several components which pose significant risk, worst case, and insufficient or unreliable power supply at best. Staff is requesting that Town Council allocate \$100,000 in order to increase the available power service through APS and rewire the facility.

## Justification

The Town has completed the Restrooms and Skybox rebuild. Both of those projects identified deficiencies with the current electrical service and infrastructure on the site. In the case of both projects, the Town was able to work with the respective contractor to move the project forward without significant overhaul of the entire electrical service system. With this request, staff is requesting the ability to complete a comprehensive look for the Rodeo facility's current and long-term electrical needs and bring existing non-conforming or unsafe infrastructure up to code. Staff has already identified several service sub panels and wiring that is unsafe. Panel boxes have been replaced by staff but the circuits and wiring pose risk. There is also a need to increase the available panel capacity above what is currently at the facility in order to meet the ongoing and growing needs of the facility and relieve the necessity for users of the facility to rely upon generators to run event apparatus such as jumbo screens and sound systems. Staff would solicit bid proposals to upgrade the existing service amperage and rewire the facility as well as extend conduit for future electrical service needs, e.g. future light poles within the parking area. The work, if awarded would be conducted over the summer when the facility is utilized less than other periods of the year. A safe and reliable electric supply is critical to any public facility. The costs associated with repairs and maintaining an inadequate electrical system continue to cause delay in planned improvements and place users of the facility at risk.

## Impact on Operating Budget

Any additional operating costs would be covered by facility rental income.

# Expenditures & Funding Sources

RG 25014104

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Capital Improvements	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$115,000	\$0	\$0	\$0	\$0	\$115,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>



FY 2026 - 2030 Capital Improvements Plan

# Spur Cross Ranch Conservation Area Bathroom/Office

**Department:** Development Services  
**Contact:** Luke Kautzman  
**Category:** Buildings

**Useful Life:** 30 Years  
**Priority:** Essential  
**Strategic Plan Area:** Fiscal Responsibility

## Description

The Town of Cave Creek and Maricopa County Parks and Recreation have discussed the feasibility of improving the entrance to Spur Cross Ranch Conservation Area to include restroom/relief station, visitor check-in and ranger office. This project would also include a water reservoir for emergency purposes and a septic system for waste.

## Justification

Currently the entrance to SCRCA consists of a shed for visitor check-in and payment, a metal storage container serving as the park ranger office and port-o-lets. Working in partnership with Maricopa County Parks and Recreation to design and construct a building to house these components will create a more attractive and welcoming entrance to the park will benefit both organizations.

## Impact on Operating Budget

The facility would be staffed and generally maintained by Maricopa County Parks employees. Should this request be approved where further design and planning could occur, an amended and restated intergovernmental agreement would be considered to specifically identify responsibilities for the ongoing maintenance of the structure as a component of the cost sharing of the construction.

## Expenditures & Funding Sources

FC 25014105

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$80,000	\$800,000	\$0	\$0	\$0	\$880,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$880,000</b>
<b>Funding Sources</b>							
Outside Participation	\$0	\$40,000	\$400,000	\$0	\$0	\$0	\$440,000
Capital Reserves	\$0	\$40,000	\$400,000	\$0	\$0	\$0	\$440,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$880,000</b>



FY 2026 - 2030 Capital Improvements Plan

# FC 25014103 - Desert Awareness Park - Shared Parking Agreement

**Department:** Facilities  
**Contact:** Development Services Director  
**Category:** Improvements

**Useful Life:** 10 Years  
**Priority:** Important  
**Strategic Plan Area:** Infrastructure

## Description

A parking expansion at Desert Awareness Park jointly fund, through a public/private partnership.

## Justification

Over the previous 18 months, staff has been in discussions with the Stagecoach Village Association to examine projects of mutual benefit and interest. Representatives of Stagecoach Village have expressed interest with working alongside the Town to expand parking in close proximity to Stagecoach Village. Desert Awareness Park has land suitable to add parking east where it is adjacent to Stagecoach Village. The Town also has land east of Stagecoach Village - dedicated to the Town by Stagecoach Village, that may also be suitable for additional overflow event parking. Stagecoach Village and the Town of Cave Creek would prepare and enter into a shared parking agreement where, in general terms, Stagecoach Village would be responsible for the design and planning phases of the project, any legal documents associated with the agreement and easements necessary while the Town would assist in construction costs for an amount not to exceed \$100,000. According to the Stagecoach Village Association, the ability to host events such as the Taste of Cave Creek, the Belgian Waffle Bicycle Race and other planned large-regional events will increase tourism and associated sales taxes. Increasing adjacent parking opportunities will allow for greater use of the venue for such events.

## Impact on Operating Budget

Minimal operating costs anticipated and would be absorbed into existing budget capacity.

## Expenditures & Funding Sources

25014103

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>



FY 2026 - 2030 Capital Improvements Plan

# FC 25014102 - Town Hall Admin. Building Remodel & Addition

**Department:** Facilities  
**Contact:**  
**Category:** Buildings

**Useful Life:** 50 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

Cave Creek Town Hall is a repurposed multi-tenant office retail building constructed many years ago while the Council Chambers were initially constructed nearly 25 years ago. This proposal spans multiple years. Staff is currently working with a professional architect where a needs assessment of the current administrative building has been completed. The upcoming year, staff will move into construction drawings for a proposed remodel and addition of Town Hall and the final year would be build out. The estimated range for construction is \$5-\$7 million. Once architectural services are complete, a more refined construction cost projection will be made. Project cost also includes acquisition of land as approved by the Town Council on January 21, 2025.

## Justification

Town Hall is a retrofitted building, constructed prior to incorporation and, as has staffing needs have changed, the building currently serves staff above it's capacity. Staff solicited professionals to assess the current service level of the building, discussed with longer term staffing needs and provided a determination that the current building is too small and the configuration of current offices and staff locations is inefficient. Staff is working with the consulting professionals to develop a space plan in order to begin construction design drawings to remodel and expand the current footprint.

## List Town's strategic goals this project will support

Infrastructure: 3) Continue long-term planning, prioritization and investment strategies for future infrastructure and facilities that improve the quality of life for the community while being affordable and sustainable. Stated Action: "Evaluate options for redesign and redevelopment of Town Hall."

## Expenditures & Funding Sources

FC 25014102

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$500,000	\$5,500,000	\$0	\$0	\$0	\$6,000,000
Capital Land	\$0	\$430,000	\$0	\$0	\$0	\$0	\$430,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$930,000</b>	<b>\$5,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,430,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$930,000	\$5,500,000	\$0	\$0	\$0	\$6,430,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$930,000</b>	<b>\$5,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,430,000</b>



FY 2026 - 2030 Capital Improvements Plan

# OS 19011001 - Land Acquisition

Department: Open Space Acquisition Fund

Useful Life: 30 Years

Contact:

Priority: Important

Category: Land

Strategic Plan Area: Infrastructure

## Description

Placeholder for Acquisition of Open Space property as it becomes available.

## Justification

## Impact on Operating Budget

## Expenditures & Funding Sources

OS 19011001

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Land	\$0	\$19,557,994	\$0	\$0	\$0	\$0	\$19,557,994
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$19,557,994</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,557,994</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$18,000,000	\$0	\$0	\$0	\$0	\$18,000,000
Open Space Dedicated TPT Revenues	\$0	\$1,557,994	\$0	\$0	\$0	\$0	\$1,557,994
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$19,557,994</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,557,994</b>



Annual Budget FY 2025 - 26

# Finance

## Department Description

The Finance Department is responsible for all financial-related areas for the Town including financial reporting, debt management, treasury services, budget development and monitoring, payroll, accounts payable, utility billing, and cash receipting functions. The Department prepares the Annual Budget and Annual Comprehensive Financial Report (ACFR) and facilitates the completion of the annual audit. The priority of the Finance Department is to provide accurate and timely financial reporting and fiscal oversight to maintain financial viability.

## Current Year Accomplishments

- Implemented new banking services, including a new online portal for accepting utility payments
- Revised financial policies, including policies regarding investments, fund balances, workers compensation for volunteers, and water service adjustments
- Coordinated with consultants and completed a user fee study for non-utility user fees and revised applicable Town Code sections
- Coordinated with consultants and updated the Town's long-range forecast model
- Coordinated with consultants and completed economic impact analyses for the Cave Creek Rodeo and Bike Week events
- Coordinated with consultants and completed economic impact analyses for the Cave Creek Rodeo and Bike Week events
- Revised budget process and reporting methodologies for the FY2026 budget
- Implemented presentation of quarterly financial and investment reports to the Town Council
- Revised Town Code sections related to cooperative purchasing and purchasing authority thresholds
- Received the GFOA Distinguished Budget Award for the FY2025 Budget
- Received the GFOA Certificate of Achievement Award for the FY2024 ACFR

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Fiscal Sustainability

**GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

- Demonstrate and provide fiscal responsibility through established financial policies, budgeting practices and financial standards.
- Implement and execute business processes and operational efficiencies to streamline the delivery of governmental services, including the identification of cost of services, cost recovery policies, and performance measurements.

- Implement innovative and integrated technology initiatives to support Town business processes and customer service.
- Create, pursue, and maintain collaborative partnerships to maximize Town resources and serve our residents.
- Enhance and protect existing revenue sources while continuously exploring new and diverse options to ensure the Town can adapt to changing economic conditions.

**OBJECTIVE RELATED TO GOAL:**

- Implement monthly financial reporting
- Evaluate expenditure limitation options
- Select and implement investment advisory services
- Evaluate budgeting software options
- Implement features not currently utilized in the accounting software
- Evaluate a possible life-line program for utility customers
- Transition business licensing and short-term rental licensing functions to the Finance Department
- Continue to develop and revise financial policies

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
GFOA Certificate of Achievement for Excellence in Financial Reporting Award	Yes	Yes
GFOA Budget Presentation Award	Yes	Yes
Percentage of A/P invoices processed within 30 days	98%	100%
Percentage of delinquent utility accounts over 60 days	6%	6%
Rate of Return on investments compared to average annual yield on a 3-year Treasury note	+/- 0.5%	+/- 0.5%

**Significant Changes**

Staff turnover.

## Finance

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	454,979	380,840	380,840	-	0%	563,568	48%	48%
Employee benefits	163,930	178,973	149,714	29,259	16%	211,814	18%	41%
<b>Total Personnel</b>	<b>618,909</b>	<b>559,813</b>	<b>530,554</b>	<b>29,259</b>	<b>5%</b>	<b>775,382</b>	<b>39%</b>	<b>46%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	134,431	90,000	146,863	(56,863)	-63%	90,000	0%	-39%
Other contracted services	9,013	18,100	20,865	(2,765)	-15%	85,015	370%	307%
Office supplies	-	450	450	-	0%	2,000	344%	344%
Operational supplies	1,292	2,000	2,000	-	0%	-	-100%	-100%
Training and Travel	2,030	15,000	15,000	-	0%	15,000	0%	0%
Other miscellaneous	231	-	2,000	(2,000)	∞	2,000	∞	0%
<b>Total Ongoing Non-Personnel</b>	<b>146,998</b>	<b>125,550</b>	<b>187,178</b>	<b>(61,628)</b>	<b>-49%</b>	<b>194,015</b>	<b>55%</b>	<b>4%</b>
<b>Total Finance</b>	<b>765,907</b>	<b>685,363</b>	<b>717,732</b>	<b>(32,369)</b>	<b>-5%</b>	<b>969,397</b>	<b>41%</b>	<b>35%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Finance</b>			
Finance Director	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00
Special Projects Manager	1.00	-	-
Management Analyst	-	1.00	-
Accountant II	-	-	1.00
Accountant I	0.70	0.70	-
Accounting Specialist	-	-	1.00
Accounting Specialist Lead	-	-	1.00
<b>Total</b>	<b>3.70</b>	<b>3.70</b>	<b>5.00</b>



Annual Budget FY 2025 - 26

# Fire Protection and Emergency Services

## Department Description

The Fire and Emergency Medical Services Division is responsible for the development of the prevention, preparation, delivery, and recovery strategies that support the operation of an "All Hazard" emergency response system. The top priority of this Division is to locally provide a high level of community emergency services to help protect and serve the residents, visitors, and businesses of Cave Creek.

## Current Year Accomplishments

- Completion of the Town's new Fire Station. This Fire Station provides a new state-of-the-art facility that can safely and properly house the Town's emergency response crews and emergency equipment.
- Took delivery of the Town's new E/One Fire Engine. This vehicle has a 1500 gallon per minute pump, along with the ability to properly carry the needed emergency equipment.
- Identified and was able to obtain a new FOUTS 3,000 gallon water tender. This vehicle can support emergency fire operations on wildland fire incidents and in areas of the town without fire hydrants.
- Maintained the Town's status as a member of the Regional Emergency Dispatch and Response System.
- Provided Quarterly Town and Daisy Mountain Fire reports and updates that allows the Council and Residents to follow the activities and accomplishments of the Town's local fire services.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Safe and Vibrant Community, Innovative and High Performing Organization, Community Culture

### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Community awareness, engagement, and providing critical emergency services. Evaluate & Update the Community Wildland plan and continue to implement best practices for improving fire preparedness. Evaluate TOCC Water System capabilities to identify potential extra resources/equipment for fire needs. Per the IGA with DMFD, help to fund the operational and equipment needs for the new DMFD Fire Station at 24th & Cloud. These new resources will result in improvements to the emergency services for the Westside of Cave Creek.

**OBJECTIVE RELATED TO GOAL:**

Use outreach programs that will educate & inform the Town on needed safety measures - Opioids, Code Red, & Def. Space. Work with local partners to improve safety levels in Town - Regional resp, water infrastructure & Bldg Safety.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>Fire - Safe and Vibrant Community</b> Track and Evaluate the impact of all Town Brush Fires that Occur Number, Size/Acreage, Structures Impacted or Saved and Citations Issued	95%	90%
PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>Fire - Safe and Vibrant Community</b> Record the number, type and scope of all major structural fires and impact on the Town Percentage of structure fires contained to the building of origin	100%	90%
PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
<b>Fire - Safe and Vibrant Community</b> Electronically track and evaluate the treatment of Stroke, STEMI and Heart Patients for compliance with AHA/DHS Standards of Care Annual target of 75% for required treatment measures (as confirmed and evaluated by AHA)	75%	75%

**Significant Changes**

Per the IGA with Daisy Mountain Fire District, a new fire station is being designed and placed into service during Budget Year 25/26. The Station will be located at Cloud & 24th Street and is expected to be open Dec 2025. DMFD will be responsible for the const. and the Town will split the operating and start-up costs. This action will bring additional & improved emergency servcies to the Town residents on our western border.

Continue to work with and monitor the progress of the significant improvements to the TOCC Water System. To include master planning, interconnect progress, storage/pumping capabilities and new hydrant installations.

## Fire & Emergency Protection Services

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Fire &amp; Emergency Protection - Administration</b>								
<b>Personnel</b>								
Salaries & wages	123,358	128,028	134,752	(6,724)	-5%	144,026	12%	7%
Employee benefits	29,413	28,909	32,511	(3,602)	-12%	31,020	7%	-5%
<b>Total Personnel</b>	<b>152,771</b>	<b>156,937</b>	<b>167,263</b>	<b>(10,326)</b>	<b>-7%</b>	<b>175,046</b>	<b>12%</b>	<b>5%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	2,550,909	2,728,362	2,698,362	30,000	1%	-	-100%	-100%
Other contracted services	19,824	6,000	5,500	500	8%	-	-100%	-100%
Operational supplies	16,742	133,000	117,500	15,500	12%	1,000	-99%	-99%
Fuel and oil	2,598	20,000	2,000	18,000	90%	2,000	-90%	0%
Utilities	17,687	17,900	32,240	(14,340)	-80%	-	-100%	-100%
Training and Travel	-	1,000	1,443	(443)	-44%	1,000	0%	-31%
Other miscellaneous	75	1,000	75	925	93%	1,000	0%	1233%
<b>Total Ongoing Non-Personnel</b>	<b>2,607,836</b>	<b>2,907,262</b>	<b>2,857,120</b>	<b>50,142</b>	<b>2%</b>	<b>5,000</b>	<b>-100%</b>	<b>-100%</b>
<b>Total Fire &amp; Emergency Protection -Admin</b>	<b>2,760,607</b>	<b>3,064,199</b>	<b>3,024,383</b>	<b>39,816</b>	<b>1%</b>	<b>180,046</b>	<b>-94%</b>	<b>-94%</b>
<b>Fire and Emergency Station #1</b>								
<b>Ongoing Non-Personnel</b>								
Professional services	-	-	-	-	N/A	2,693,262	∞	∞
Other contracted services	-	-	-	-	N/A	6,000	∞	∞
Operational supplies	-	-	-	-	N/A	232,000	∞	∞
Fuel and oil	-	-	-	-	N/A	26,000	∞	∞
Utilities	-	-	-	-	N/A	55,000	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>3,012,262</b>	<b>∞</b>	<b>∞</b>
<b>Total Fire and Emergency Station #1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>3,012,262</b>	<b>∞</b>	<b>∞</b>
<b>Fire &amp; Emergency Regional Station #144</b>								
<b>Ongoing Non-Personnel</b>								
Professional services	-	-	-	-	N/A	1,373,769	∞	∞
Operational supplies	-	-	-	-	N/A	100,000	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>1,473,769</b>	<b>∞</b>	<b>∞</b>
<b>One-Time Non-Personnel</b>								
Professional services	-	-	-	-	N/A	543,249	∞	∞
Operational supplies	-	-	-	-	N/A	238,000	∞	∞
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>781,249</b>	<b>∞</b>	<b>∞</b>
<b>Total Fire &amp; Emergency Regional Station #144</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>2,255,018</b>	<b>∞</b>	<b>∞</b>
<b>Grand Total Fire &amp; Emergency Protection Services</b>	<b>2,763,579</b>	<b>3,105,148</b>	<b>3,045,732</b>	<b>59,416</b>	<b>2%</b>	<b>5,494,311</b>	<b>77%</b>	<b>80%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Public Safety</b>			
<b>Fire and Emergency Medical Protection</b>			
Community Risk Reduction Director	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>



Annual Budget FY 2025 - 26

# General Government

## Department Description

General Government was established as an accounting unit in order to capture the various “non-departmental” and other centralized expenses providing support to the general operation of the Town. It is not a department, but rather an account that supports contingencies not associated with other departments and general Council needs. These include service contracts with townwide memberships, townwide liability and other insurances.

## General Government

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	-	69,149	69,149	-	0%	69,149	0%	0%
<b>Total Personnel</b>	-	<b>69,149</b>	<b>69,149</b>	-	<b>0%</b>	<b>69,149</b>	<b>0%</b>	<b>0%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	-	-	-	-	N/A	60,000	∞	∞
Other contracted services	-	30,000	30,000	-	0%	41,200	37%	37%
Office supplies	-	-	-	-	N/A	18,800	∞	∞
Leases and Rentals	-	-	-	-	N/A	1,200	∞	∞
Property and general liability insurance	-	148,500	148,500	-	0%	148,500	0%	0%
Volunteer and employee appreciation	-	17,500	17,500	-	0%	17,500	0%	0%
Community grants	-	40,000	40,000	-	0%	40,000	0%	0%
Other miscellaneous	-	19,500	16,481	3,019	15%	19,500	0%	18%
<b>Total Ongoing Non-Personnel</b>	-	<b>255,500</b>	<b>252,481</b>	<b>3,019</b>	<b>1%</b>	<b>346,700</b>	<b>36%</b>	<b>37%</b>
<b>One-Time Non-Personnel</b>								
Other contracted services	-	-	-	-	N/A	25,000	∞	∞
<b>Total One-Time Non-Personnel</b>	-	-	-	-	<b>N/A</b>	<b>25,000</b>	<b>∞</b>	<b>∞</b>
<b>Total General Government</b>	-	<b>324,649</b>	<b>321,630</b>	<b>3,019</b>	<b>1%</b>	<b>440,849</b>	<b>36%</b>	<b>37%</b>
<b>Grand Total General Government</b>	-	<b>324,649</b>	<b>321,630</b>	<b>3,019</b>	<b>1%</b>	<b>440,849</b>	<b>36%</b>	<b>37%</b>



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# Law Enforcement

## Department Description

The Marshal's Office provides Law Enforcement to the residents and visitors to the Town of Cave Creek. The Marshal oversees the MCSO Law Enforcement Contract and ensures the town's goals and priorities are addressed appropriately through effective law enforcement. The Marshal specializes in the enforcement of the Cave Creek Town Code and Zoning Ordinance as well as enforcement of Arizona Revised Statutes. The Marshal is the Town of Cave Creek's Emergency Manager.

## Current Year Accomplishments

- Updates to the 2024 Cave Creek Flood Response Plan.
- Successful Management of the Town's Annual Bike Week event, resulting in no serious injuries to any participants and visitors. No Arrests.
- Successful Management of the Town's annual Rodeo Day's Parade, resulting in no arrests and no injuries. Roadway was re-opened in a record best for Marshal Stein after the parade completion.
- Successfully provided Law Enforcement Services at the annual rodeo. No arrests, no injuries.
- Completed over 150 investigations and Background Checks.
- Helped Locate a Missing Elderly resident.
- Initiated over (85) traffic stops resulting in (57) citations issued.
- Fingerprinted over 220 residents for background investigations.

## Goals and Strategies

To reduce crime and traffic violations within the Town of Cave Creek. To reduce traffic collisions within the Town Core. To safely and effectively manage high profile special events within the Town of Cave Creek that bring economic benefits and vitality to our community.

STRATEGIC PLAN FOCUS AREA: Safe and Vibrant Community

**GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:** Promote Public Safety and help bring economic opportunities via successful management of public safety at town events.

**OBJECTIVE RELATED TO GOAL:** Reduce Traffic Collisions throughout Town Core.  
Increase pedestrian safety while walking within Town Core.  
Short Term Rental Complaint Resolution within (24) Hours.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Short Term Rental Complaint Resolution within (24) hours	100%	100%
Number of Traffic (speed) related citations issued (current trend estimates)	55% increase	45%
Number of Pedestrian and Cyclist vehicle accidents	25% increase	25%
Violent Crime Clearance Rates	Pending	

## Significant Changes

Increased focus on traffic infractions within the town core to decrease collisions.

## Law Enforcement

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	134,316	135,350	135,543	(193)	0%	144,872	7%	7%
Employee benefits	44,448	109,550	111,486	(1,936)	-2%	115,009	5%	3%
<b>Total Personnel</b>	<b>178,763</b>	<b>244,900</b>	<b>247,029</b>	<b>(2,129)</b>	<b>-1%</b>	<b>259,881</b>	<b>6%</b>	<b>5%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	1,047,054	1,052,185	1,052,185	-	0%	993,185	-6%	-6%
Other contracted services	751	33,500	33,500	-	0%	72,500	116%	116%
Operational supplies	6,334	29,000	29,000	-	0%	53,000	83%	83%
Fuel and oil	6,575	11,000	11,000	-	0%	11,000	0%	0%
Computer Software Subscriptions	26,041	43,000	43,000	-	0%	43,000	0%	0%
Training and Travel	1,816	2,000	2,000	-	0%	2,000	0%	0%
Other miscellaneous	-	1,000	1,000	-	0%	1,000	0%	0%
<b>Total Ongoing Non-Personnel</b>	<b>1,088,571</b>	<b>1,171,685</b>	<b>1,171,685</b>	<b>-</b>	<b>0%</b>	<b>1,175,685</b>	<b>0%</b>	<b>0%</b>
<b>One-Time Non-Personnel</b>								
Capital outlay	-	-	-	-	N/A	23,000	∞	∞
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>23,000</b>	<b>∞</b>	<b>∞</b>
<b>Total Law Enforcement</b>	<b>1,267,335</b>	<b>1,416,585</b>	<b>1,418,714</b>	<b>(2,129)</b>	<b>0%</b>	<b>1,458,566</b>	<b>3%</b>	<b>3%</b>
<b>Grand Total Law Enforcement</b>	<b>1,267,335</b>	<b>1,416,585</b>	<b>1,418,714</b>	<b>(2,129)</b>	<b>0%</b>	<b>1,458,566</b>	<b>3%</b>	<b>3%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Public Safety</b>			
<b>Law Enforcement</b>			
Town Marshal	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>



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# Legal Services

## Department Description

The Town Attorney's firm is responsible for representing and advising on all legal matters. This includes representation of the Mayor and Council, consulting with the Town Manager and Department Directors, furnishing oral and written legal opinions on legal matters. The Town Attorney is appointed by and reports directly to the Town Council. The Town Attorney is to represent and advise the Town of Cave Creek on all legal matters in a timely and proactive manner in order for the Town to operate in the best interests of its residents.

## Current Year Accomplishments

Worked with Town Manager, Department Directors, and Town Council on the Drought Management Plan, Emergency Operations Plan and a variety of water service-related concerns as we received applications for water service, so we maintain compliance with the Town's Water Policy. They also reviewed and provided legal advice on Town Code and Zoning Ordinance changes and land use cases that came before the Planning Commission and the Town Council.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Safe and Vibrant Community

### **GOALS WITHIN THE STRATEGIC PLAN AREA:**

Provide regular communication and sound legal advice to the Town Council pertaining to active litigation cases.

### **OBJECTIVE RELATED TO GOAL:**

Work with the Town Manager, Development Services Director, and Planning Commissions to bring forth updated zoning code regulations for adoption as determined by the Town Council.

Work with the Town Manager and Department Directors to review and recommend updates to the Town Code to the Mayor and Town Council.

Obtain the most favorable judgments in civil cases filed against the Town or on behalf of the Town.

## Significant Changes

None

## Legal

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Non-Personnel</b>								
Professional services	91,407	200,000	121,200	78,800	39%	200,000	0%	65%
<b>Total Ongoing Non-Personnel</b>	<b>91,407</b>	<b>200,000</b>	<b>121,200</b>	<b>78,800</b>	<b>39%</b>	<b>200,000</b>	<b>0%</b>	<b>65%</b>
<b>One-Time Non-Personnel</b>								
Settlements	-	150,000	-	150,000	100%	150,000	0%	∞
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	<b>150,000</b>	<b>100%</b>	<b>150,000</b>	<b>0%</b>	<b>∞</b>
<b>Total Legal</b>	<b>91,407</b>	<b>350,000</b>	<b>121,200</b>	<b>228,800</b>	<b>65%</b>	<b>350,000</b>	<b>0%</b>	<b>189%</b>



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# Magistrate Court

## Department Description

The Cave Creek-Carefree Municipal Court is a joint court through an Intergovernmental Agreement that is funded by both the respective Towns. This departmental budget represents the amounts agreed upon as the Town of Cave Creek's share of the joint courts annual operating expenses.

The joint court is a part of Arizona's integrated judicial department, and as such has the same rights, duties, and responsibilities to operate and administer justice in a fair and impartial manner by Rule of Law, Equal Protection and Due Process as do all other trial courts in Arizona. Although funded by the Towns it is protected from unwarranted interference from the executive and legislative branches of Town government by the separation of powers doctrine contained in the Constitution of the State of Arizona. The Cave Creek-Carefree Municipal Court exists to maintain the integrity and the independence of the court to enable justice, guarantee liberty, and enhance social order. The Court Administrator is certified by the Arizona Supreme Court as a Civil Traffic Hearing Judge. The Presiding Magistrate is appointed by the Carefree Town Council.

## Current Year Accomplishments

Record and process all criminal misdemeanors, criminal traffic, civil traffic violations, and Town Code violations within both Towns.

## Significant Changes

None

## Magistrate Court

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Ongoing Non-Personnel</b>								
Professional services	192,639	200,350	200,346	4	0%	208,360	4%	4%
Other contracted services	1,306	2,200	4,400	(2,200)	-100%	2,200	0%	-50%
Utilities	1,110	1,200	1,840	(640)	-53%	1,200	0%	-35%
<b>Total Ongoing Non-Personnel</b>	<b>195,055</b>	<b>203,750</b>	<b>206,586</b>	<b>(2,836)</b>	<b>-1%</b>	<b>211,760</b>	<b>4%</b>	<b>3%</b>
<b>Total Court</b>	<b>195,055</b>	<b>203,750</b>	<b>206,586</b>	<b>(2,836)</b>	<b>-1%</b>	<b>211,760</b>	<b>4%</b>	<b>3%</b>



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# Public Works

## Department Description

The Public Works Department is comprised of four divisions Engineering, Roads, Streets (New FY2026) and Fleet. The Engineering division provides review for commercial development, inspections and project management. The Roads division maintains the Town's roadways and right of ways and drainage facilities, The Streets division conducts repairs and budgeted roadway improvements. The Fleet department acquires and maintains vehicles and equipment necessary to achieve the Town's business. The priority of the Public Works department is to provide compliance and oversight for development projects in the Town and well-maintained roads and right of ways for the safety of the community.

## Current Year Accomplishments

- In FY 2025 the Town's Public Works Department had many accomplishments. They included: The Drainage and Road Improvements for Tally Ho and Tandem; Mill and Pave of northbound Cave Creek Road south of Carefree Highway; 13 roadway segments of existing chip sealed roadways that were resurfaced, and repaving of 32nd Street, the Cloud Road intersection, School House Road south of Cave Creek Road; and roads within Red Dog Ranch.
- The Public Works Department also installed three lighted pedestrian crossings in the Town Core complete with Rectangular Rapid Flashing Beacons. This included an updated crossing between Harolds and the Roadhouse on the east end of town, a new crosswalk between Kiwanis and Dairy Queen, and a relocation of the crosswalk at Hidden Valley Drive. The crosswalk installations included handicap ramps that meet ADA requirements.
- The Public Works Department worked with the Town's Development Services Department to perform median enhancements throughout the Town Core. The work included the transplanting of approximately 200 desert plants (including Saguaros), scarifying of the median areas, addition of native rock, addition of 15 trees, and hydro-seeding of the medians with native desert seed materials.
- The Town received bids and awarded the tenant improvement of the new Public Works and Utility shell space at the Town's Water Ranch. The Town's space is part of the Foothills Foodbank building constructed on a leased portion of the Town' property. The Tow's Utility and Public Works staffs are expected to move out of the existing trailer and into the new space in the fall of 2025.
- The Town of Cave Creek applied for a Federal grant from the Maricopa Association of Government for the paving of unpaved roads. The grant was applied for the paving / chip sealing of Morningstar Road, 54th Street, and Spur Cross Road from the end of the existing pavement near Honda Bow Road to the Town's parking lot at the Spur Cross Recreation area. The grant request was for \$1.41 million with an estimated \$1.32 being supplied by the grant and \$90,000 being the responsibility of the Town. The Town would also be responsible for administrative fees of approximately \$30,000<sup>58</sup> with ADOT to administer the grant. We were

notified on March 4, 2025, that we had been selected to receive full funding for our grant based upon our application.

- The Town also awarded a study to IMS Infrastructure Management to update the Town's Pavement Management Plan. The last update to the plan was in August 2020. The plan serves as a basis to determine which roads are prioritized for maintenance / reconstruction during a five year period.

## Goals and Strategies

The Public Works Department falls under three of the Strategic Plan groups, Safe and Vibrant Community, Fiscal Sustainability, and Infrastructure.

**STRATEGIC PLAN FOCUS AREA:** Safe and Vibrant Community - The strategic Plan focus of Safe and Vibrant Community is addressed through our Pedestrian Safety.

Fiscal Sustainability - The Fiscal Sustainability focus is based upon the Capital Improvement Program (CIP) and evaluating the percentage of projects completed on time and within the contracted amount. The goal for this focus area is to be as close to 100 percent as possible.

Infrastructure - This focus area is related to our improvements to our roads and medians. This area will be impacted by the grant received from MAG and the federal government that will allow us to place a hard surface on approximately 2.5 miles of unpaved roadway. We will also be performing work identified on our 2020 Pavement management plan to improve the quality of the roads used by our residents.

### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Achieve measurable improvement to the overall inventory of Cave Creek's roads. Measurements performed using Pavement Condition Index (PCI). Goal of overall Pavement condition to be 71 or better with Backlog (Roads at less than PCI =40) at less than 10 percent.

### **OBJECTIVE RELATED TO GOAL:**

Pavement maintenance projects necessary to preserve or repair the Town's streets and roadways

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Pavement Condition to be a PCI of 71 or better	66 (2020)	71
Backlog (PCI less than 40) to be at 10 percent or less	6% (2020)	6%
FLEET - Prepare annual operating costs per vehicle.	Varies	Information
CIP - Percentage of projects completed on time and within contracted amount	100%	100%

## Significant Changes

The largest significant change in FY 2026 will be the creation of the Streets Division. In the past the Roadway projects were divided into HURF funded projects and projects paid for by the General Fund (ROADS). The Streets Division will take over the maintenance and roadway projects of the Town. The Streets Division will combine the designated HURF funded projects with those funded by the General Fund into one division dedicated to the maintenance of our streets.

A new pavement management study is underway. The Town will also obtain software related to the New Pavement management Study that will allow us to update the PCI index of the roads based upon time and improvements conducted. The software will allow for analysis of the progress to the Strategic Plan Focus areas, as projects are considered or performed.

## Public Works

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Public Works - Engineering

Personnel								
Salaries & wages	106,882	130,694	125,538	5,156	4%	137,507	5%	10%
Employee benefits	43,829	53,806	53,126	680	1%	44,909	-17%	-15%
<b>Total Personnel</b>	<b>150,710</b>	<b>184,500</b>	<b>178,664</b>	<b>5,836</b>	<b>3%</b>	<b>182,416</b>	<b>-1%</b>	<b>2%</b>
Ongoing Non-Personnel								
Professional services	-	50,000	-	50,000	100%	50,000	0%	∞
Other contracted services	14	-	-	-	N/A	-	N/A	N/A
Operational supplies	449	300	300	-	0%	300	0%	0%
Fuel and oil	775	1,000	550	450	45%	900	-10%	64%
Computer Software Subscriptions	-	200	301	(101)	-51%	-	-100%	-100%
Training and Travel	356	500	500	-	0%	500	0%	0%
Other miscellaneous	-	-	-	-	N/A	300	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>1,593</b>	<b>52,000</b>	<b>1,651</b>	<b>50,349</b>	<b>97%</b>	<b>52,000</b>	<b>0%</b>	<b>3050%</b>
<b>Total Public Works - Engineering</b>	<b>152,303</b>	<b>236,500</b>	<b>180,315</b>	<b>56,185</b>	<b>24%</b>	<b>234,416</b>	<b>-1%</b>	<b>30%</b>

### Public Works - Roads

Personnel								
Salaries & wages	378,640	415,841	410,801	5,040	1%	288,338	-31%	-30%
Employee benefits	218,846	249,315	277,030	(27,715)	-11%	134,190	-46%	-52%
<b>Total Personnel</b>	<b>597,486</b>	<b>665,156</b>	<b>687,831</b>	<b>22,675</b>	<b>3%</b>	<b>422,528</b>	<b>-36%</b>	<b>-39%</b>
Ongoing Non-Personnel								
Professional services	40,105	10,000	10,000	-	0%	20,000	100%	100%
Other contracted services	256,014	260,000	260,000	-	0%	57,000	-78%	-78%
Operational supplies	165,873	130,000	60,000	70,000	54%	-	-100%	-100%
Fuel and oil	37,125	46,000	46,000	-	0%	2,000	-96%	-96%
Utilities	38,402	42,000	42,000	-	0%	42,000	0%	0%
Leases and Rentals	22,429	25,000	25,000	-	0%	-	-100%	-100%
Training and Travel	4,362	5,000	5,000	-	0%	6,000	20%	20%
<b>Total Ongoing Non-Personnel</b>	<b>564,311</b>	<b>518,000</b>	<b>448,000</b>	<b>70,000</b>	<b>14%</b>	<b>127,000</b>	<b>-75%</b>	<b>-72%</b>
<b>Total Public Works - Roads</b>	<b>1,161,797</b>	<b>1,183,156</b>	<b>1,135,831</b>	<b>47,325</b>	<b>4%</b>	<b>549,528</b>	<b>-54%</b>	<b>-52%</b>

### Public Works - Fleet

Ongoing Non-Personnel								
Other contracted services	-	47,000	80,000	47,000	∞	80,000	∞	70%
Operational supplies	-	15,000	10,000	15,000	∞	5,500	∞	-63%
<b>Total Ongoing Non-Personnel</b>	<b>-</b>	<b>62,000</b>	<b>90,000</b>	<b>(28,000)</b>	<b>-45%</b>	<b>85,500</b>	<b>38%</b>	<b>-5%</b>
One-Time Non-Personnel								
Capital outlay	-	-	-	-	N/A	80,000	∞	∞
<b>Total One-Time Non-Personnel</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>80,000</b>	<b>∞</b>	<b>∞</b>
<b>Total Public Works - Fleet</b>	<b>-</b>	<b>62,000</b>	<b>90,000</b>	<b>(28,000)</b>	<b>-45%</b>	<b>165,500</b>	<b>167%</b>	<b>84%</b>

## Public Works

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Streets Fund</b>								
<b>Personnel</b>								
Salaries & wages	-	-	-	-	N/A	162,686	∞	∞
Employee benefits	-	-	-	-	N/A	116,572	∞	∞
<b>Total Personnel</b>	-	-	-	-	<b>N/A</b>	<b>279,258</b>	<b>∞</b>	<b>∞</b>
<b>Ongoing Non-Personnel</b>								
Other contracted services	-	-	-	-	N/A	2,052,000	∞	∞
Operational supplies	-	-	-	-	N/A	130,000	∞	∞
Fuel and oil	-	-	-	-	N/A	46,000	∞	∞
Leases and Rentals	-	-	-	-	N/A	25,000	∞	∞
<b>Total Ongoing Non-Personnel</b>	-	-	-	-	<b>N/A</b>	<b>2,398,000</b>	<b>∞</b>	<b>∞</b>
<b>One-Time Non-Personnel</b>								
Other contracted services	-	-	-	-	N/A	1,444,000	∞	∞
<b>Total One-Time Non-Personnel</b>	-	-	-	-	<b>N/A</b>	<b>1,444,000</b>	<b>∞</b>	<b>∞</b>
<b>Total Streets Fund</b>	-	-	-	-	<b>N/A</b>	<b>4,121,258</b>	<b>∞</b>	<b>∞</b>
<b>Grand Total Public Works</b>	<b>1,314,100</b>	<b>1,481,656</b>	<b>1,406,146</b>	<b>75,510</b>	<b>5%</b>	<b>5,070,702</b>	<b>242%</b>	<b>261%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Public Works</b>			
Town Engineer	1.00	1.00	1.00
Civil Engineer/Project Manager	0.20	-	-
Utility Assistant and Compliance Coordinator	0.10	0.10	0.10
Management Analyst	-	-	-
Deputy Public Works Director	1.00	1.00	1.00
Public Works Supervisor	-	-	-
Public Works Worker I	3.00	3.00	2.00
Public Works Worker II	2.00	2.00	-
<b>Total</b>	<b>7.30</b>	<b>7.10</b>	<b>4.10</b>
<b>Streets Fund</b>			
Town Engineer	-	-	-
Civil Engineer/Project Manager	-	-	-
Utility Assistant and Compliance Coordinator	-	-	-
Management Analyst	-	-	-
Deputy Public Works Director	-	-	-
Public Works Supervisor	-	-	-
Public Works Worker I	-	-	2.00
Public Works Worker II	-	-	1.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>



FY 2026 - 2030 Capital Improvements Plan

# PW 24011601 - Implement Pedestrian Safety Study Recommendations

**Department:** Public Works - Streets  
**Contact:** Public Works Director  
**Category:** Street Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Safe and Vibrant Community

## Description

Implement recommendations of the MAG funded Pedestrian Safety Study to include warning lighting at cross walk locations, Hawk at Basin Road and Cave Creek Road, pedestrian activated crossings, and potential other recommendations.

## Justification

The pedestrian traffic interface in our Town core has been an issue for many years. This prompted the pedestrian safety study funded by MAG. The goal is to make this interface more workable to improve commerce for businesses and a better controlled pedestrian pattern.

## Impact on Operating Budget

Minimal increases in operating costs anticipated.

## Expenditures & Funding Sources

PW 24011601

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$115,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$615,000
<b>EXPENDITURES TOTAL</b>	<b>\$115,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$615,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$115,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$615,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$115,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$615,000</b>



FY 2026 - 2030 Capital Improvements Plan

# PW 24011611 - Cave Creek Road Median Enhancements

**Department:** Public Works - Streets  
**Contact:** Public Works Director  
**Category:** Street Improvements

**Useful Life:** 10 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This request will include the design and installation of additional plantings within the Town's medians in the Town Core.

## Justification

As plant material has been removed over time for various reasons, the Town has not planned for replacement material.

## Impact on Operating Budget

Minimal impacts to operating costs anticipated.

## Expenditures & Funding Sources

PW 24011611

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$213,803	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$713,803
<b>EXPENDITURES TOTAL</b>	<b>\$213,803</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$713,803</b>
<b>Funding Sources</b>							
Capital Reserves	\$207,663	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$707,663
<b>FUNDING SOURCES TOTAL</b>	<b>\$213,803</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$713,803</b>



FY 2026 - 2030 Capital Improvements Plan

# PW 25011606 - 40th Street and Galvin - Mill, Pave and Widening

**Department:** Public Works - Streets  
**Contact:** Public Works Director  
**Category:** Street Improvements

**Useful Life:** 10 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

Mill and pave 40th Street between Via Cassandra Way and Galvin Street as well as Galvin Street from 40th Street about 800 feet East of 40th Street. Full width mill and pave with a two to three inch overlay.

## Justification

Currently rated as poor by the Pavement Management Analysis. The Town has spent recent money to repair edges and fix potholes. This project will bring overall quality of the road up and limit the need to patch and improve the use of the road. The road is used by many people with horse trailers.

## Impact on Operating Budget

## Expenditures & Funding Sources

PW 25011606

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>



FY 2026 - 2030 Capital Improvements Plan

# Carefree Highway Improvement IGA with City of Scottsdale

**Department:** Public Works - Streets

**Contact:** Hal Marron

**Category:** Street Improvements

**Useful Life:** 30 Years

**Priority:** Important

**Strategic Plan Area:** Infrastructure

## Description

The City of Scottsdale has a project under design that will widen Carefree Highway from Cave Creek Road to Scottsdale Road / Tom Darlington. The City of Scottsdale has applied for a grant that will pay 70 percent of the costs of the improvement with the remaining 30 percent being paid by local funds.

The Town of Cave Creek owns the right of way of Carefree Highway between Cave Creek Road and the centerline of 56th Street. The City of Scottsdale is unable to expend their funds for the local fund matching requirement for our portion of the roadway. The budget item would provide the funding to cover the Town of Cave Creek's share of the local funding requirement.

The City of Scottsdale will bid and control the project. The Town of Cave Creek will have review abilities and other authorities that will be spelled out in an Intergovernmental agreement between the two municipalities for the work. We are currently awaiting the draft IGA for review.

## Justification

The City of Scottsdale is undertaking the project and has secured funding to cover a majority of the costs associated with the project. They are paying for the design of the project. With the funding in place and the economy of scale associated with the entire project, the providing of local funds to complete our portion of the road makes this a very reasonable undertaking.

Currently the narrowing of Carefree Highway east of 56th Street back traffic up into the intersection of Cave Creek Road and Carefree Highway. This creates a very bad Level of Service for the roadway that needs to be addressed. This improvement project will address this issue.

## Impact on Operating Budget

The operating impact will simply to supply the funds to the City of Scottsdale to cover the Town's share of the local funding required to perform the project. The City of Scottsdale will provide an Intergovernmental Agreement that will be entered into by both municipalities. The City of Scottsdale will provide the design, bidding services, construction management and inspection services necessary for the completion of the entire project.

Currently we expect the project to be completed in FY2026 but it could extend into FY2027 based upon the City of Scottsdale and its funding mechanisms.

## Expenditures & Funding Sources

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>



FY 2026 - 2030 Capital Improvements Plan

# PW 27011601 - Military Road & Southern Bypass – New Road Connection

**Department:** Public Works - Streets  
**Contact:** Public Works Director  
**Category:** Street Improvements

**Useful Life:** 25 Years  
**Priority:** Important  
**Strategic Plan Area:** Infrastructure

## Description

The project involves a southern East / West bypass around Cave Creek Road. The work would include acquisition and condemnation of right of way to complete the alignment and construction of a new roadway and overlay of connected roadways from South School House Road to Bella Vista Drive.

## Justification

The project has been recommended in many planning studies.

## Impact on Operating Budget

## Expenditures & Funding Sources

PW 27011601

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>



FY 2026 - 2030 Capital Improvements Plan

# PW 26201601 - Desert Awareness Park Galloway Wash

**Department:** Public Works - Streets  
**Contact:** Public Works Director  
**Category:** Street Improvements

**Useful Life:** 25 Years  
**Priority:** Important  
**Strategic Plan Area:** Infrastructure

## Description

Design completed in FY 2022 exceeded available funding. New grant request being prepared as either a SPAP (75 percent grant possible up to \$1,000,000) or capital improvement project (65 percent grant possible). Project will not be able to proceed without grant funding.

## Justification

Major bank erosion in area with loss of use of Desert Awareness Park and amenities.

## Impact on Operating Budget

## Expenditures & Funding Sources

PW 26201601

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$500,000	\$900,000	\$0	\$0	\$1,400,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$0	\$125,000	\$225,000	\$0	\$0	\$350,000
Grants	\$0	\$0	\$375,000	\$675,000	\$0	\$0	\$1,050,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>



FY 2026 - 2030 Capital Improvements Plan

# FM 25016500 - Fleet Replacement Program

**Department:** Public Works - Fleet Management

**Contact:** Public Works Director

**Category:** Vehicles

**Useful Life:** 10 Years

**Priority:** Essential

**Strategic Plan Area:** Innovative and High Performing Organization

## Description

The FY2026 budget requests are for the purchase of a new skid-steer loader for \$100,000, a new water truck for \$275,000, and a new roll off truck for \$270,000.

The FY2027 budget requests are for the purchase of a new road grader for \$600,000 and a new dump truck for \$275,000.

The FY2028 budget requests are for the purchase of a new steel drum roller for \$100,000, a new vehicle to replace the 2014 Chevrolet Tahoe for \$100,000, a new backhoe for \$175,000, and a new water truck for \$250,000.

The FY2029 budget requests are for the purchase of a new vehicle to replace the 2018 Ford F-250 4X4 for \$125,000 and a new vehicle to replace the 2018 Ford F-350 4X4 for \$130,000.

The FY2030 budget requests are for the purchase of a new backhoe for \$190,000.

## Justification

FY2026:

The 2008 Bobcat T300 Skid-Steer loader has cost the Town over \$16,800 in repairs and maintenance over the past three years and is well past its useful life cycle.

The 1999 Freightliner FL80 water truck has cost the Town over \$4,000 in repairs and maintenance over the past four years and is well past its useful life cycle. Truck has about \$75,000 in deferred maintenance required to restore it.

The 2009 International 4400 3-ton roll-off truck has cost the Town over \$10,500.00 in repairs and maintenance over the past four years and is past its useful life cycle.

FY2027:

The 1993 Caterpillar 140G (Grader) has cost the Town over \$17,396 in repairs and maintenance over the past three years and is well past its useful life cycle.

The 2012 Freightliner dump truck has cost the Town over \$10,914 in repairs and maintenance over the past three years and is well past its useful life cycle.

FY2028:

The DD-24 Roller - Steel Drum is well past its useful life cycle.

The 2006 Case backhoe has cost the Town over \$9,100 in repairs and maintenance over the past three years and is past its useful life cycle.

The 2014 Chevrolet Tahoe has cost the Town over \$11,009 in repairs and maintenance over the past 9 years and is past its useful life cycle.

The 2019 Freightliner water truck has cost the Town over \$2,543 in repairs and maintenance over the past three years and is past its useful life cycle.

FY2029:

The 2018 Ford F-250 has cost the Town over \$6,221 (amount will change as we get closer to 2029) in repairs and maintenance over the past 9 years and is past its useful life cycle.

The 2018 Ford F-350 has cost the Town over \$10,042 in repairs and maintenance over the past 9 years and is past its useful life cycle.

FY2030:

The 2019 Caterpillar backhoe has cost the Town over \$14,877 in repairs and maintenance over the past three years and is past its useful life cycle.

## Impact on Operating Budget

Operating costs will likely decrease due to savings in repairs and maintenance costs.

## Expenditures & Funding Sources

FM 25016500

		FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY					
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Equipment	\$0	\$645,000	\$875,000	\$625,000	\$255,000	\$190,000	\$2,590,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$645,000</b>	<b>\$875,000</b>	<b>\$625,000</b>	<b>\$255,000</b>	<b>\$190,000</b>	<b>\$2,590,000</b>
<b>Funding Sources</b>							
Vehicle/Equip Repl Reserve	\$0	\$0	\$875,000	\$537,500	\$255,000	\$190,000	\$1,857,500
Capital Reserves	\$0	\$645,000	\$0	\$0	\$0	\$0	\$645,000
Utilities Vehicle/Equip Repl Reserve	\$0	\$0	\$0	\$87,500	\$0	\$0	\$87,500
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$645,000</b>	<b>\$875,000</b>	<b>\$625,000</b>	<b>\$255,000</b>	<b>\$190,000</b>	<b>\$2,590,000</b>



FY 2026 - 2030 Capital Improvements Plan

# FM 29016503 - Asphalt Patch Trailer

**Department:** Public Works - Fleet Management  
**Contact:** Public Works Director  
**Category:** Equipment

**Useful Life:** 15 Years  
**Priority:** Desirable  
**Strategic Plan Area:** Innovative and High Performing Organization

## Description

This budget request is for the purchase of a new asphalt patch trailer.

## Justification

The Town is requesting the purchase of a new asphalt patch trailer for Public Works. The purchase of this new fleet item would assist the Public Works and Utilities Departments in providing minor repairs of asphalt thus saving the Town from paying contractors to perform the work.

## Impact on Operating Budget

Minimal impact to operating costs anticipated.

## Expenditures & Funding Sources

FM 29016503

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Equipment	\$0	\$0	\$0	\$0	\$115,000	\$0	\$115,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$115,000</b>
<b>Funding Sources</b>							
Capital Reserves	\$0	\$0	\$0	\$0	\$115,000	\$0	\$115,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$115,000</b>



Annual Budget FY 2025 - 26

# Special Events

## Department Description

The Special Events Department is under the oversight of the Town Marshal. The department is responsible to account for special events that the Town of Cave Creek conducts or supports. Special events create opportunities for community building, activities for residents and promotion of the Town.

## Current Year Accomplishments

- Provided Law Enforcement and Traffic Barricades for the annual Cave Creek Rodeo Day's Parade.
- Provided Law Enforcement and traffic control throughout the Cave Creek Rodeo.
- Special Events included a Rodeo Parade and Rodeo as well as Bike Week and has helped support the Dark Sky initiative.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Economic Vitality- Targeting economic development that encourages recreation & tourism and increases the town's supported parade and rodeo events.

### GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:

Provide for a Safe and Vibrant Community by effectively managing public safety and traffic control at town sponsored special events.

### OBJECTIVE RELATED TO GOAL:

To help support safe and vibrant events that benefit our residents and businesses. Support Cave Creek Rodeo Day's Parade and Cave Creek Rodeo Days.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Decreased overall Law Enforcement Costs for FY2025 Rodeo Days	30%	3%
Increase operational efficiencies by safely expediting traffic egress after rodeo completion.	30 MINUTES	25 MINUTES

## Significant Changes

None

## Special Events

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget	FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
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### Special Events

#### Ongoing Non-Personnel

Other contracted services	582	1,000	1,000	-	0%	71,500	7050%	7050%
<b>Total Ongoing Non-Personnel</b>	<b>582</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0%</b>	<b>71,500</b>	<b>7050%</b>	<b>7050%</b>
<b>Total Special Events</b>	<b>582</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0%</b>	<b>71,500</b>	<b>7050%</b>	<b>7050%</b>

### Special Events - Parades

#### Ongoing Non-Personnel

Other contracted services	12,686	49,000	49,000	-	0%	-	-100%	-100%
<b>Total Ongoing Non-Personnel</b>	<b>12,686</b>	<b>49,000</b>	<b>49,000</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Total Special Events - Parades</b>	<b>12,686</b>	<b>49,000</b>	<b>49,000</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>

### Special Events - Rodeo

#### Ongoing Non-Personnel

Other contracted services	6,244	21,500	17,500	15,256	244%	-	-100%	-100%
<b>Total Ongoing Non-Personnel</b>	<b>6,244</b>	<b>21,500</b>	<b>17,500</b>	<b>4,000</b>	<b>19%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Total Special Events - Rodeo</b>	<b>6,244</b>	<b>21,500</b>	<b>17,500</b>	<b>4,000</b>	<b>19%</b>	<b>-</b>	<b>-100%</b>	<b>-100%</b>
<b>Grand Total Special Events</b>	<b>19,512</b>	<b>71,500</b>	<b>67,500</b>	<b>4,000</b>	<b>6%</b>	<b>71,500</b>	<b>0%</b>	<b>6%</b>



Annual Budget FY 2025 - 26

# Tourism Bureau

## Department Description

The Tourism Bureau is moving to a new location within the Town Core along Cave Creek Road frontage just west of the Dairy Queen restaurant. The Tourism Bureau is staffed by volunteers managed by a Tourism Bureau Coordinator who is also unpaid. The Tourism Bureau promotes the Town of Cave Creek to visitors as well as through the Town's website and a monthly e-newsletter. Bi-annually the Tourism Bureau hosts valley concierge professionals for a tour of the Town. The Town budgets and pays for the Concierge Tour as well as an annual training and season kick off dinner for the volunteers. Also, under this department budget the Town includes print and electronic media advertising publication fees.

## Current Year Accomplishments

- Secured a lease with a new landlord in a new, more prominent location.
- Hosted the second Concierge Tour
- Met with various advertisers to discuss options and opportunities for additional advertising streams

## Goals and Strategies

**ECONOMIC VITALITY:** Target economic development pursuits that encourage recreation, tourism, build demand for supporting existing business and/or generate additional revenues.

Nurture and Support existing businesses and entrepreneurial efforts in the Town.

## Tourism Bureau

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget	FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>							
Employee benefits	-	-	-	-	N/A	1,038	∞
<b>Total Personnel</b>	-	-	-	-	N/A	<b>1,038</b>	<b>∞</b>
<b>Ongoing Non-Personnel</b>							
Other contracted services	525	-	1,000	(1,000)	∞	1,000	∞
Leases and Rentals	-	-	-	-	N/A	24,000	∞
Other miscellaneous	26,095	-	25,000	(25,000)	∞	25,000	∞
<b>Total Ongoing Non-Personnel</b>	<b>26,620</b>	-	<b>26,000</b>	<b>(26,000)</b>	<b>∞</b>	<b>50,000</b>	<b>92%</b>
<b>Total Tourism Bureau</b>	<b>26,620</b>	-	<b>26,000</b>	<b>(26,000)</b>	<b>∞</b>	<b>51,038</b>	<b>96%</b>



Annual Budget FY 2025 - 26

# Cave Creek Water

## Department Description

The Cave Creek Water Enterprise Fund is responsible for operating the CAP pipeline, water treatment plant, reservoir/booster sites and distribution system. Ensures compliance with all Federal, State and local regulations. Allows for the repair and maintenance of the treatment sites and the distribution system.

## Current Year Accomplishments

- Installed new 6" water line and fire hydrant on Tandem Rd to replace the existing sub-standard 2" water line.
- Completed the water meter replacement project to replace aged water meters and upgrade the system to an Neptune AMI metering system. The project will greatly aid the Town's water conservation efforts. The project was partially funded by a federal WaterSMART Grant.
- Continued work on the Phoenix Interconnect Project. The project is within budget and on schedule to be completed by Summer 2026.
- Staff closed a gap in the water system at 52nd Street and Cloud Rd to improve system control and reduce customer disruptions during main line breaks in the area.
- Rehabilitated and tested 3 of the Town's existing wells to evaluate and determine viability as additional potable water sources to supplement the CAP allotment.
- Completed Integrated Utility Master Plan which identified system deficiencies, future improvements, and how to address future water resource shortages.
- Completed safety and operational improvements to the Water Treatment Plant for continued compliance and treatment enhancements.
- Completed initial lead service line inventory to identify any lead service lines in the system and meet EPA compliance.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Provide safe, dependable, high quality, and cost effective water services through the securing of new water resources and water conservation.

### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Identify viable options for securing new water resources to the Town.

Improve water conservation through improved water metering/monitoring and customer outreach.

**OBJECTIVE RELATED TO GOAL:**

Evaluate and begin implementing treatment options for Town owned wells for potable water use. Implement and roll out new Neptune My360 customer portal.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Cost of water production and deliver (less capital repairs or upgrades)		
<i>Annual expenditures per 1,000 gallons treated (without CAP Water Cost)</i>	\$258	\$258
Average Water consumption per account		
<i>Residential Accounts (average gallons per account) (FY26 est. of 5% reduction)</i>	124,786	118,547
<i>Non-Residential Accounts (average gallons per account) (FY26 est. of 5% reduction)</i>	321,941	305,844
<i>Identify Water Loss (Water Production vs. Non-Revenue Water)</i>	13%	10%
Ensure compliance with water regulations	100%	100%
Percentage of Capital projects completed on time and within contract amount	75%	100%
<b>Key Department Performance Indicators</b>		
Respond to after-hours emergency requests within 2 hours	100%	100%
Respond to customer service requests within 1 business day	100%	100%
Average time to address unplanned water service disruptions	3.8 hrs.	< 4 hrs.
Inspect each fire hydrant annually	100%	100%

**Significant Changes**

Started to develop short and long-term water resource solutions to help address the expected reduction in Colorado River water rights expected to start in 2027.

## Cave Creek Water System

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	870,898	932,216	850,724	81,492	9%	1,012,091	9%	19%
Employee benefits	373,425	442,082	455,030	(12,948)	-3%	438,514	-1%	-4%
<b>Total Personnel</b>	<b>1,244,323</b>	<b>1,374,298</b>	<b>1,305,754</b>	<b>68,544</b>	<b>5%</b>	<b>1,450,605</b>	<b>6%</b>	<b>11%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	285,969	120,000	130,000	(10,000)	-8%	155,000	29%	19%
Other contracted services	305,900	235,500	240,500	(5,000)	-2%	235,500	0%	-2%
Office supplies	17,418	20,000	18,000	2,000	10%	20,000	0%	11%
Operational supplies	515,957	570,000	570,000	-	0%	570,000	0%	0%
Purchased water	714,194	765,000	765,000	-	0%	805,000	5%	5%
Fuel and oil	15,564	20,000	15,000	5,000	25%	15,000	-25%	0%
Utilities	728,543	720,000	720,000	-	0%	764,000	6%	6%
Computer Software Subscriptions	46,849	24,200	24,200	-	0%	39,500	63%	63%
Leases and Rentals	30,477	5,000	5,000	-	0%	500	-90%	-90%
Property and general liability insurance	52,153	58,852	58,852	-	0%	64,738	10%	10%
Training and Travel	6,015	7,000	6,000	1,000	14%	7,000	0%	17%
Other miscellaneous	-	-	-	-	N/A	1,000	∞	∞
Indirect cost allocations	-	-	-	-	N/A	461,764	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>2,719,038</b>	<b>2,545,552</b>	<b>2,552,552</b>	<b>(7,000)</b>	<b>0%</b>	<b>3,139,002</b>	<b>23%</b>	<b>23%</b>
<b>One-Time Non-Personnel</b>								
Other contracted services	-	-	-	-	N/A	50,000	∞	∞
Operational supplies	-	-	-	-	N/A	1,000	∞	∞
Capital outlay	-	-	-	-	N/A	20,000	∞	∞
Capital improvement projects	3,056,533	16,400,535	12,186,320	4,214,215	26%	14,104,510	-14%	16%
Debt Service	2,000,345	2,000,345	2,180,968	(180,623)	-9%	2,646,668	32%	21%
<b>Total One-Time Non-Personnel</b>	<b>5,056,878</b>	<b>18,400,880</b>	<b>14,367,288</b>	<b>4,033,592</b>	<b>22%</b>	<b>16,822,178</b>	<b>-9%</b>	<b>17%</b>
<b>Total Cave Creek Water System</b>	<b>9,020,239</b>	<b>22,320,730</b>	<b>18,225,594</b>	<b>4,095,136</b>	<b>18%</b>	<b>21,411,785</b>	<b>-4%</b>	<b>17%</b>
<b>Grand Total Cave Creek Water System</b>	<b>9,020,239</b>	<b>22,320,730</b>	<b>18,225,594</b>	<b>4,095,136</b>	<b>18%</b>	<b>21,411,785</b>	<b>-4%</b>	<b>17%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Utilities</b>			
<b>Cave Creek Water Systems</b>			
Accountant I	0.10	0.10	-
Civil Engineer/Project Manager	0.40	-	-
Civil Engineer	-	-	0.40
Utility Worker Lead	0.50	0.50	0.50
Deputy Utilities Director	-	0.50	0.50
Management Analyst	-	-	0.25
Utility Assistant and Compliance Coord.	0.40	0.40	0.40
Utility Billing Specialist	0.50	0.50	-
Utility Billing Specialist Lead	0.50	0.50	-
Utility Director	0.50	0.50	0.50
Utility Field Operations Supervisor	0.50	0.50	0.50
Utility Maintenance Supervisor	0.50	-	-
Utility Mechanic	1.00	1.00	0.50
Lead Utility Mechanic	-	-	0.50
Utility Worker I	1.00	1.50	1.50
Utility Worker II	0.50	0.50	0.50
Water Treatment and Maintenance Supervisor	-	0.50	0.50
Water Quality and Maintenance Tech	-	-	-
Water Treatment Operator III	3.00	3.00	3.00
Water Treatment Operator	-	0.50	0.50
Water Treatment Supervisor	0.90	-	-
<b>Total</b>	<b>10.30</b>	<b>10.50</b>	<b>10.05</b>



FY 2026 - 2030 Capital Improvements Plan

# New Water Ranch Office

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Buildings

**Useful Life:** 30 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Innovative and High Performing Organization

## Description

The Town has entered into a lease with the Foothills Foodbank to allow them to construct a new building on the Water Ranch parcel located at 44th Street and Carefree Highway. As part of the land lease, the Foodbank will build a 3,000 square foot area in the building for the Town to use. This new building will allow Town staff to relocate from the existing double-wide trailer at the Water Ranch. This project will provide a portion of the funding needed to purchase and install the furniture and equipment needed for the new building space.

## Justification

Currently the Public Works, Water Distribution and Wastewater Treatment Plant staff are all housed in a single double-wide trailer at the Water Ranch. The building has only one bathroom and does not contain meeting / training areas or offices for the supervisors. The new building will better accommodate the current and future staffing needs for the Town. It will provide new bathroom and locker areas, space for dedicated training / meeting area and allow the wastewater treatment lab to be housed in a room separated from staff workspace. The existing double-wide trailer can still be used as a secure parts storage and workshop area for staff.

## Impact on Operating Budget

## Expenditures & Funding Sources

26010000

FY26-30 CIP BUDGET TENTATIVE BUDGET SUMMARY							
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$813,880	\$250,000	\$0	\$0	\$0	\$0	\$1,063,880
<b>EXPENDITURES TOTAL</b>	<b>\$813,880</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,063,880</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wastewater Revenues	\$13,880	\$0	\$0	\$0	\$0	\$0	\$13,880
Capital Reserves	\$200,000	\$75,000	\$0	\$0	\$0	\$0	\$275,000
General Fund Subsidy	\$600,000	\$175,000	\$0	\$0	\$0	\$0	\$775,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$813,880</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,063,880</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 23505001 - Phoenix Water Interconnect

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 30 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Town has an agreement with the City of Phoenix to treat and deliver a portion of the Town's CAP water supply. By the summer of 2026, Phoenix will be able to deliver up to 1,000 gallons per minute (1.44 MGD) to the Town. In FY 2020, the Town completed a study to analyze the interconnect and purchase a site. In FY 2021, funding was used to start the design of the interconnect. Construction will occur in FY 2024 to FY 2026 to match the completion of the Phoenix distribution system improvements.

## Justification

This project will significantly improve the reliability of the Town's water supply project by creating a second way to treat and deliver the Town's CAP water supplies. The project will also replace one of the four CAP booster sites on the Town's raw water pipeline. If not approved, the Town's water supply will continue to be vulnerable to interruptions in service if either the Water Treatment Plant or CAP pipeline has an outage.

## Impact on Operating Budget

The new interconnect site can be operated by the existing staff members, with no FTE increase required. The cost of operating the site will be largely offset by the reduction in the costs of delivering and treating water at the Town's Water Treatment Plant.

## Expenditures & Funding Sources

CC 23505001

FY26-30 CIP BUDGET TENTATIVE BUDGET SUMMARY							
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Professional Services	\$1,280	\$0	\$0	\$0	\$0	\$0	\$1,280
Capital Improvements	\$15,445,749	\$8,677,510	\$0	\$0	\$0	\$0	\$24,123,259
<b>EXPENDITURES TOTAL</b>	<b>\$15,447,029</b>	<b>\$8,677,510</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,124,539</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$4,645,068	\$0	\$0	\$0	\$0	\$0	\$4,645,068
Cave Creek Water Revenues	\$1,155,419	\$0	\$0	\$0	\$0	\$0	\$1,155,419
Debt Financing	\$6,696,766	\$7,677,510	\$0	\$0	\$0	\$0	\$14,374,276
Grants	\$2,949,776	\$1,000,000	\$0	\$0	\$0	\$0	\$3,949,776
<b>FUNDING SOURCES TOTAL</b>	<b>\$15,447,029</b>	<b>\$8,677,510</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24,124,539</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 24505004 - WTP Upgrades and Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Treatment

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

In 2020, the Town purchased two (2) Pall filter units with a capacity of 2 MGD to address water treatment issues. The existing Trident filters were kept in operation and the permitted plant capacity is still 3 MGD. This project will fund improvements to: allow the Pall filters to become a more permanent part of the treatment process; update the Trident filters with new process media and control upgrades; and complete site improvements to address safety and accessibility issues.

## Justification

The plant operating permit with Maricopa County considers the Pall filters to be part of a temporary membrane integration project. Making the Pall filters a permanent part of the plant will allow the Town to produce the best quality water for our customers. Keeping the Trident filters will allow the plant capacity to remain at 3 MGD and provide a backup to the Pall filters.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

CC 24505004

		FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY					
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$256,399	\$700,000	\$0	\$0	\$0	\$0	\$956,399
<b>EXPENDITURES TOTAL</b>	<b>\$256,399</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$956,399</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$55,561	\$0	\$0	\$0	\$0	\$55,561
Cave Creek Water Revenues	\$81,399	\$0	\$0	\$0	\$0	\$0	\$81,399
Debt Financing	\$0	\$644,439	\$0	\$0	\$0	\$0	\$644,439
General Fund Subsidy	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$256,399</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$956,399</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 24505007 - Cave Creek Well Rehab Program

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Cave Creek water system has several non-functional groundwater well. As the Town prepares for a reduction in our Colorado River water resources, we need to evaluate if the existing wells can be brought back into operation. In FY2025, three wells were evaluated to determine the water quality and flows available. The FY2026 funds are to re-equip up to three existing well sites.

## Justification

The Town is expecting to receive a cut in the CAP M&I water supplies starting in 2027. Re-equipping some of the existing Cave Creek groundwater wells could help to meet the expected reductions in CAP water supplies. The wells are not expected to be a long-term water supply solution, but they can help provide the Town with time to secure new long-term water resources. This project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The operational impacts of the project are unknow at this time.

## Expenditures & Funding Sources

CC 24505007

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$284,296	\$1,400,000	\$0	\$0	\$0	\$0	\$1,684,296
<b>EXPENDITURES TOTAL</b>	<b>\$284,296</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,684,296</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
General Fund Subsidy	\$236,000	\$0	\$0	\$0	\$0	\$0	\$236,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$236,000</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,636,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505001 - Vehicle Replacement Program - Utilities

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Vehicles

**Useful Life:** 10 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This funding will replace existing work trucks in the Utilities vehicle fleet. These vehicles are used to carry parts and equipment required to maintain the Town's treatment plants, utility sites, water distribution system, and wastewater collection system.

FY 2025 – Replace existing 2008 Pickup used by the WTP. This vehicle will be upgraded to a service body truck and used by the distribution staff. Another pickup in the fleet will be assigned to the treatment plant.

FY 2027 – Replace existing 2018 Crane Truck. Replace an existing 2019 single-cab pickup truck used by the Wastewater Treatment Plant and Collections staff with a new service body vehicle.

FY 2028 – Replace two existing 2019 ½-Ton Pickups and half the cost of a Backhoe shared with Public Works.

FY 2029 – Replace two existing 2021 Service Body Trucks.

FY2030 – Replace the existing 2023 wastewater service body vehicle.

## Justification

The Town's vehicle replacement program considers the mileage, age, condition, and ongoing repair costs to evaluate when to replace a vehicle. This program provides funding to replace vehicles in the Utility fleet as they meet the criteria for replacement.

## Impact on Operating Budget

The project should not any significant direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 25505001

		FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY					
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CAPITAL VEHICLES	\$63,100	\$0	\$0	\$0	\$0	\$0	\$63,100
Capital Equipment	\$0	\$0	\$75,000	\$252,500	\$80,000	\$115,000	\$522,500
<b>EXPENDITURES TOTAL</b>	<b>\$63,100</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$252,500</b>	<b>\$80,000</b>	<b>\$115,000</b>	<b>\$585,600</b>
<b>Funding Sources</b>							
Vehicle/Equip Repl Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities Vehicle/Equip Repl Reserve	\$0	\$0	\$75,000	\$252,500	\$80,000	\$115,000	\$522,500
General Fund Subsidy	\$63,100	\$0	\$0	\$0	\$0	\$0	\$63,100
<b>FUNDING SOURCES TOTAL</b>	<b>\$63,100</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$252,500</b>	<b>\$80,000</b>	<b>\$115,000</b>	<b>\$585,600</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505003 - 38th Street Booster Replacement

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will upgrade the existing single pump booster station that supplies 21 homes on 38th Street, North of Cloud Road. The upgraded site will contain dual booster pumps designed to handle the current and future growth in the service area. The existing site is located within the public right-of-way on 38th Street, so the purchase of new land is not required. The project will also look to install a new 500 gpm fire pump at the site.

## Justification

The existing 38th Street Booster site was built in 2007 to help provide water to homes located at higher elevations on 38th Street, North of Cloud Road. The existing site only contains a single booster pump. This puts customers at risk for water outages if there are any problems with the pump, motor or electric drive unit. The new site will also be designed to meet the expected growth in the pressure zone, which could increase from 21 to 40 homes. The project will also look to install a new 500 gpm fire pump or fire pump connection at the site to help meet fire demands in the service area.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 25505003

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$80,000	\$500,000	\$0	\$0	\$0	\$0	\$580,000
<b>EXPENDITURES TOTAL</b>	<b>\$80,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$580,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$80,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$580,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505004 - Pressure Zone 9 Fire Booster

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Town's existing Pressure Zone 9 booster site has two pumps with a maximum flow of 60 gpm. This project will upgrade the site to add a 500 gpm fire booster pump. Adding the booster will require piping and control modifications. If the existing APS electrical service cannot be adequately upsized, the new fire pump may need to be powered by a diesel power generator.

## Justification

The Town is working with the developer of the Continental Mountain Estates subdivision (LS & SS Properties) to jointly upgrade the Pressure Zone 9 booster site. At the September 13, 2024, meeting, Council approved Resolution No. R2024-12 authorizing the Town to enter into a Development Agreement with LS & SS Properties to share in the cost of upgrading the Town's existing Zone 9 water booster station to provide fire flows. The project cost estimate is \$968,500. The developer will be providing \$350,000 towards the project, with the Town funding the remainder.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 25505004

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$80,000	\$888,500	\$0	\$0	\$0	\$0	\$968,500
<b>EXPENDITURES TOTAL</b>	<b>\$80,000</b>	<b>\$888,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$968,500</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$538,500	\$0	\$0	\$0	\$0	\$538,500
Outside Participation	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$80,000</b>	<b>\$888,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$968,500</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505005 - CAP Booster Station and Pipeline Upgrades

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund necessary upgrades and improvements at the booster sites. The upgrades will include replacing the pump isolation and check valves, replace pumps, installing new pump bypass connections and replacing air release valves along the pipeline.

## Justification

The Town has four (4) booster pump stations to convey raw water from the CAP canal to the Water Treatment Plant. The Town uses CAP water as its main source of water and the delivery pipeline is critical to the Town's water system. Water is pumped over 12 miles from the CAP canal to the Town's Water Treatment Plant by four (4) pump stations working in series. The loss of equipment in any one pump station would prevent the delivery of water to the Water Treatment Plant. This project will fund upgrades at the CAP booster sites to make them more reliable.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 25505005

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$250,000	\$300,000	\$300,000	\$250,000	\$0	\$0	\$1,100,000
<b>EXPENDITURES TOTAL</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$300,000	\$300,000	\$250,000	\$0	\$0	\$850,000
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505006 - Rehab 6" Waterline Across Cave Creek Wash

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 20 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will look to replace a 1,000-foot section of 6-inch waterline crossing Cave Creek Wash. In FY2025, an evaluation determined it was not feasible to install a liner to repair the line due to several issues. It was recommended that the Town install a new 1,830-foot waterline across 52nd St/Creek Canyon Road and abandon the existing line crossing Cave Creek wash. Project Design and Permitting will be completed in FY2027, with Construction scheduled for FY2028.

## Justification

This waterline crossing Cave Creek Wash has had numerous past breaks due to the low-pressure class of pipe used and poor installation. Any breaks are hard to locate and repair due to the pipe depth and location in the wash. This has also caused large water losses in the distribution system and impacted water service to customers. If not approved, the Town's water system will continue to be vulnerable to interruptions in service as the line continues to fail.

## Impact on Operating Budget

Not replacing this line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

## Expenditures & Funding Sources

CC 25505006

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Capital Improvements	\$0	\$0	\$0	\$0	\$75,000	\$750,000	\$825,000
<b>EXPENDITURES TOTAL</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$750,000</b>	<b>\$850,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$0	\$0	\$0	\$75,000	\$407,807	\$482,807
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$0	\$0	\$342,193	\$342,193
General Fund Subsidy	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$750,000</b>	<b>\$850,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505007 - Water System Improvement Program

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Cave Creek water system has old/poor condition piping, Undersized pipes, gaps in the distribution system and non-working system valves. This project will provide staff with funding to address the required improvements including adding new fire hydrants as required.

## Justification

If older lines, system gaps or failed water valves are not addressed, the water distribution system will become increasingly vulnerable to interruptions in service. Gaps in the water system can also have a negative impact on water quality.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

CC 25505007

		FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY					
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$398,910	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$998,910
<b>EXPENDITURES TOTAL</b>	<b>\$398,910</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$998,910</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
Cave Creek Water Revenues	\$214,910	\$0	\$0	\$0	\$0	\$0	\$214,910
General Fund Subsidy	\$184,000	\$0	\$0	\$0	\$0	\$0	\$184,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$398,910</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$998,910</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505009 - Bartlett Dam New Storage Volume (VRSMP)

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 50 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

SRP and 22 municipal, tribal, and agricultural partners are working with the Bureau of Reclamation to complete a feasibility study evaluating how to expand the Bartlett Dam. The new storage volume created by the expanded dam could provide the Town with a new long-term water resource. The Town has been admitted as a non-voting member of the project. By joining the project, the Town is financially committed through the completion of the feasibility study, which is expected to cost \$208,000 through FY2027. Once the project construction is approved, the Town would still have to elect to move forward. However, the Town is required to show that we have the financial capacity to participate in the construction. Construction is expected to cost \$3,000/AF for the 1,000 AF of storage being requested – for a total of \$3,000,000.

## Justification

The Town staff are working on several options to help meet the reductions in CAP water supplies expected to start in 2027. However, most of the options are only expected to last for a few years. The Town still needs to secure new long-term water resources to cover the expected growth in the water systems and to prevent shortages impacting the current customers.

## Impact on Operating Budget

The ongoing operating impacts are unknown at this time.

## Expenditures & Funding Sources

CC 25505009

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$120,000	\$44,000	\$44,000	\$0	\$0	\$0	\$208,000
Capital Improvements	\$0	\$0	\$2,475,000	\$4,950,000	\$2,475,000	\$0	\$9,900,000
<b>EXPENDITURES TOTAL</b>	<b>\$120,000</b>	<b>\$44,000</b>	<b>\$2,519,000</b>	<b>\$4,950,000</b>	<b>\$2,475,000</b>	<b>\$0</b>	<b>\$10,108,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$2,475,000	\$4,950,000	\$2,475,000	\$0	\$9,900,000
General Fund Subsidy	\$120,000	\$44,000	\$44,000	\$0	\$0	\$0	\$208,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$120,000</b>	<b>\$44,000</b>	<b>\$2,519,000</b>	<b>\$4,950,000</b>	<b>\$2,475,000</b>	<b>\$0</b>	<b>\$10,108,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 25505010 - Zone 1 Pipeline Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The project will replace the existing deficient 8-inch waterline on New River Road between Cave Creek Road and 50th Street.

## Justification

The Town has experienced numerous breaks on the 8-inch waterline on New River Road between Cave Creek Road and 50th Street. When the line breaks, many customers are impacted as the existing butterfly valves do not fully close and isolate the break location. Replacing the line and the isolation valves will improve the overall reliability of the water distribution system in the area. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

Not replacing the line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

## Expenditures & Funding Sources

CC 25505010

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$86,000	\$0	\$631,000	\$0	\$0	\$0	\$717,000
<b>EXPENDITURES TOTAL</b>	<b>\$86,000</b>	<b>\$0</b>	<b>\$631,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$717,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$631,000	\$0	\$0	\$0	\$631,000
General Fund Subsidy	\$86,000	\$0	\$0	\$0	\$0	\$0	\$86,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$86,000</b>	<b>\$0</b>	<b>\$631,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$717,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010000 - Rebuild Zone 6 PVR and Replace 2" Waterline

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will rebuild the Zone 6 Pressure Reducing Valve (PRV) that was abandoned several years ago. The pressure zone covers the Andorra Hills neighborhood. Without this PRV, the system pressures at the southwest end of the neighborhood operate above 120 psi, which puts stress on the waterlines. The project will also replace 1,200-feet of 2-inch galvanized waterline with a new 6-inch waterline

## Justification

The waterline in Pressure Zone 6 has had numerous past breaks due to its age and poor installation. Rebuilding the PRV will lower the operating pressures. Replacing the 1,200-foot section of 2-inch galvanized waterline with a new 6-inch line will allow new fire hydrants to be installed to protect the neighborhood. If the project occurs in FY2026, it will be coordinated with the neighborhood plans to repave their private roadway, lowering the project cost for the Town.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010000

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$307,000	\$0	\$0	\$0	\$0	\$307,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$307,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$307,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$253,211	\$0	\$0	\$0	\$0	\$253,211
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$53,789	\$0	\$0	\$0	\$0	\$53,789
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$307,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$307,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010001 - Upgrades at Carol Heights Booster Site

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will upgrade the Carol Heights booster to provide better control and monitoring of the filling process for the Rockaway Reservoir. This will be accomplished by upgrading the Carol Heights to Rockaway fill valves and adding a flow meter. Additionally, the project will replace the three existing Zone 7 pumps and pump header, as the Town cannot get spare parts for the existing Zone 7 pumps. The project will also install an emergency generator to support the Zone 8 booster pumps.

## Justification

The Carol Heights booster controls how the Town fills the Rockaway Reservoir. The existing control valves and lack of a flow meter provide Staff with limited control over the fill process. The existing Carol Height Zone 7 pumps both backup the Neary booster pumps and are needed to draw water out of the Rockaway reservoir. The existing three Zone 7 pumps are no longer supported and need to be replaced with newer units. Adding a generator will provide emergency power for the Zone 8 pumps. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any significant direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010001

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Equipment	\$0	\$0	\$524,900	\$0	\$0	\$0	\$524,900
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524,900</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$0	\$496,795	\$0	\$0	\$0	\$496,795
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$28,105	\$0	\$0	\$0	\$28,105
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$524,900</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010002 - Zone 9 Pipeline Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will construct a new 680-foot section of 6-inch waterline in Pressure Zone 9, across parcel 216-16-014. This will complete a section of a future new waterline loop in the pressure zone. The section is being completed before the parcel is developed.

## Justification

The 2024 Integrated Master Plan identified the need to install a new 6-inch waterline loop in Pressure Zone 9. The new waterline loop needs to cross one private parcel. As a condition of granting the waterline easement, the owner asked the Town to complete the new waterline section prior to a home being constructed on the parcel. The project will also install a new fire hydrant that will protect several existing homes.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010002

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$150,000	\$0	\$0	\$0	\$400,000	\$550,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$550,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$150,000	\$0	\$0	\$0	\$400,000	\$550,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$550,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010003 - Zone 8 Pipeline Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will replace the existing smaller diameter (4-inch and below) waterlines in the Town's Pressure Zone 8. The project will also look to create more loops in the water system, replace nonfunctional system valves and install new fire hydrants. Waterlines and meters will be removed from the rear lot easements in the Azure Hills Neighborhood to allow for better maintenance by Town staff. Project design will be completed in FY30, and construction will occur in FY31 and 32.

## Justification

The Town's Pressure Zone 8 has numerous existing smaller diameter waterline (4-inch and smaller) that do not allow for fire flows. Also, many of the lines are not looped, which also restricts flows and creates water quality issues. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

Not replacing the line will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

## Expenditures & Funding Sources

CC 50010003

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$1,200,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$150,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,200,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$0	\$50,000	\$150,000	\$500,000	\$500,000	\$1,200,000
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$150,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,200,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010004 - Galloway Booster Station Upgrades

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will add a fourth booster pump, replace the existing flow meter with a MAG meter and install a new PLC at the site.

## Justification

The Galloway booster is located at the east end of the Town Core and supplies Pressure Zone 10. The booster site supplies Stagecoach Village and other commercial areas. The site currently has three booster pumps with some provisions to add a fourth. If one of the current pumps is out of service, the site cannot supply required fire flows. Adding a fourth booster pump will improve the overall reliability. The existing flow meter does not work correctly and needs to be replaced with a new MAG meter for staff to correctly monitor the site. The site doesn't have a PLC computer. Adding a PLC will allow for better overall control of the four booster pumps. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010004

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Equipment	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$300,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$300,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010005 - Zone 4 to 1 PRV Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will relocate the existing Zone 4 to 1 pressure reducing valve (PRV) located at Cave Creek Road and Canyon Ridge Drive north to Stagecoach Pass Road. The new PRV site will have a new MAG flow meter and a Mission system to monitor flow and pressures. The area waterlines will be modified to create better looping of the distribution system.

## Justification

Once the City of Phoenix Interconnect is completed, the existing Zone 4 to 1 PRV on the 16-inch line in Cave Creek Road at Canyon Ridge Drive will be eliminated. This will leave the existing PRV on the parallel 8-inch waterline at the same intersection. The 8-inch PRV site will be located too close to the new booster pumps at the Pheonix Interconnect site to function correctly. Also, moving the site north to Stagecoach Pass Road will allow staff to better loop the distribution system. Currently the Zone 1 and 4 waterlines both dead-end at the southwest corner of Cave Creek Road and Stagecoach Pass Road. The new PRV site will allow staff to monitor the flows and pressures in the distribution system between Zone 4 and 1, which will be increasingly important once the new City of Phoenix interconnect site is completed in 2026. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010005

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010006 - WTP Process Upgrade to Membranes

**Department:** Cave Creek Water

**Contact:** Utilities Director

**Category:** Water Treatment

**Useful Life:** 25 Years

**Priority:** Essential

**Strategic Plan Area:** Infrastructure

## Description

This project will look at evaluating if the WTP capacity needs to be increased to 4.5 mgd to ensure system demands can be met without the operation of the City of Phoenix Interconnect. Upgrading the plant capacity would also require upgrading the capacity of the in-line booster stations on the CAP pipeline as well as converting the plant to a full Pall Unit facility. Even if the capacity increase is not required, the Town may need to remove the Trident filters and add an additional 1 mgd of Pall filters.

## Justification

The WTP has a current permitted capacity of 3 mgd. The capacity is made up of three 1 mgd Trident filters and two 1 mgd Pall membrane filter units. Upgrading the plant beyond the current capacity would require removing the Trident filters inside the building and adding new membrane filters. Increasing the plant capacity may be required to ensure the Town can meet system demands without the operation of the City of Phoenix Interconnect. Even if the capacity increase is not required, the Town may need to remove the Trident filters and add a new membrane filters to ensure the plant can meet water quality standards and operational permit requirement. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

This project will look at evaluating if the WTP capacity needs to be increased to 4.5 mgd to ensure system demands can be met without the operation of the City of Phoenix Interconnect. Upgrading the plant capacity would also require upgrading the capacity of the in-line booster stations on the CAP pipeline as well as converting the plant to a full membrane treatment facility. Even if the capacity increase is not required, the Town may need to remove the Trident filters and add a new membrane filters to ensure the plant can meet water quality standards.

## Expenditures & Funding Sources

CC 50010006

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010007 - Aeration System for Phoenix Interconnect Reservoir

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Treatment

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will add a new aeration system in the City of Phoenix water interconnect reservoir. The system will help with the removal of TTHM (total trihalomethanes). The aeration system will air-strip the incoming water, which then requires the water to be re-chlorinated. The site will already have a re-chlorination system, and the reservoir was designed to accommodate the addition of the aeration equipment.

## Justification

Cave Creek will be connecting at the top of the Phoenix water system. If left untreated, the age of the Phoenix water in the Town's water system could lead to water quality issues such as the formation of TTHMs. Waiting until the year after the Phoenix Interconnect site is operational will allow staff to evaluate the impacts to the water system and better design the aeration system.

## Impact on Operating Budget

The ongoing operating impacts have not been determined yet. It is expected the system will have added electrical costs, but this may be offset to the cost needed for staff to flush the water system due to water age/quality issues.

## Expenditures & Funding Sources

CC 50010007

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010008 - Evaluate Additional Groundwater Wells - CCW & DHW

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund a groundwater study to evaluate if additional wells can be added to the Town's water systems in Cave Creek and Desert Hills. The study will need to look at predicted water volumes, water quality issues and the need for treatment. It will also have to evaluate any permit issues due to the number of existing private wells in both Cave Creek and Desert Hills areas.

## Justification

Adding new groundwater wells will provide additional redundant water supplies in the event of a CAP outage or drought reduction. Any new wells are not expected to be a long-term water supply solution, but they can help provide the Town with time to secure new long-term water resources or address operational issues. This project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010008

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Cash Loan	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010009 - Phoenix ASR Recharge Storage

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Treatment

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund the cost of the Town storing some or all of our current unused Colorado River water allocation in the next year in the City of Phoenix Aquifer Storage and Recovery (ARS) wells. For the past few years, the Town has been storing our unused Colorado River water in Central Arizona Project Recharge facilities and the cost is built into the current operating budget. This project will fund the increased cost of storing the water with Phoenix. The rate is set by our IGA with Phoenix.

## Justification

There is currently no physical way to recover the water stored in the Central Arizona Project Recharge facilities. The Town has been looking at ways to exchange our Storage Credits to obtain wet water. As the Town is preparing for a reduction in our Colorado River water resources in 2027, we need to evaluate all options for getting wet water into the system. By recharging our unused 2025 Colorado River water with the City of Phoenix, the Town will have a way to physically recover that water once the Phoenix Interconnect site is completed. This water could be a short-term water solution for the Town.

## Impact on Operating Budget

There will be additional operating costs for Phoenix to recover and deliver the stored water for the Town. Staff will request one-time operating budget supplementals to cover these future costs.

## Expenditures & Funding Sources

CC 50010009

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010010 - New Colorado River Water Rights

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 50 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Town needs to secure 805 AF of new water resources to cover the Town’s expected growth out till 2050. This shortage is due to an expected 25% cut in CAP M&I water supplies set to start in 2027. This also assumes that CAP NIA water is not available each year and that the water capacity of the existing groundwater wells continues to decline. To make up this shortage, it is expected that the Town will need to secure 320 AF of new water resources by 2029 and another 320 AF by 2035. We are planning for the water to cost \$30,000 per AF and the cost being split between Cave Creek Water and Desert Hills Water

## Justification

The Town staff are working on several options to help meet the reductions in CAP water supplies expected to start in 2027. However, most of the options are only expected to last for a few years. The Town still needs to secure new long-term water resources to cover the expected growth in the water systems and to prevent shortages impacting the current customers.

## Impact on Operating Budget

The ongoing operating impacts will depend on the finals solution or combination of solutions selected. Estimated annual wheeling cost is \$100,000.

## Expenditures & Funding Sources

CC 50010010

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Water Rights	\$0	\$0	\$0	\$5,700,000	\$0	\$0	\$5,700,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$5,700,000	\$0	\$0	\$5,700,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010011 - Rockaway Reservoir Aeration System

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

The Rockaway site is the Town's largest water storage reservoir. The site is located in the Northeastern portion of the distribution system. The water age in this reservoir is often elevated due to its size and location, which can lead to increased water age in the distribution system and water quality issues. The project will fund installing a new aeration system to help with TTHM removal at the reservoir.

## Justification

Not completing these improvements could have a negative impact on the water quality in the Northeast portion of the distribution system. The project is being timed to be completed in the same year as the new water interconnect with the City of Phoenix is complete. The updated water system models show that once the Town starts to use water from the interconnect, water age will become harder to manage at the Rockaway site. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The aeration system will have some electrical costs to operate and require staff time to maintain. Staff thinks that this will largely be offset by the reduction in the water that needs to be flushed out of the system to ensure water quality standards.

## Expenditures & Funding Sources

CC 50010011

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010012 - New Neary Booster Pumps

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund adding two new smaller capacity booster pumps at the Neary Booster site to make it run more efficiently. The three existing 1,500 gpm Neary booster pumps will not run efficiently once the Phoenix Interconnect site is complete. The site was originally constructed with two empty pump cans to allow for future pump additions.

## Justification

The water produced by the Town's Water Treatment Plant must pass through the Neary Booster before entering the distribution system. After the connection with Phoenix is complete, the Neary site won't be the only supply of water to the area South of the Town Core. The current three boosters can pump up to 1,500 gpm each but are not efficient at lower flows. The existing booster pumps will still be needed to provide fire protection. The new smaller capacity pumps will allow the Neary site to be better integrated with the new Phoenix Interconnect site.

## Impact on Operating Budget

The ongoing operating impacts have not been determined yet. It is expected that the smaller booster pumps will lower the electrical costs at the site.

## Expenditures & Funding Sources

CC 50010012

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Equipment	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010013 - New West Cave Creek Waterline - Phase 1

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The project will fund a new waterline to supply the west side of the Cave Creek water system and the connection with Desert Hills water. The 2024 Integrated Utility Master Plan identified alternatives for the new waterline. This project will fund a routing study to determine the best alignment. Once the alignment is selected, detailed design can begin followed by the first phase of construction. The project is being divided into two phases for construction due to the overall expected cost.

## Justification

The 2024 Integrated Utility Master Plan identified the single 8-inch waterline on Cloud Road as being a significant restriction in the Town’s water distribution system. The existing waterline has had numerous past breaks due to the low-pressure class of pipe used and poor installation. When the line does break there are significant interruptions to a large number of customers. If not approved, the Town’s water system will continue to be vulnerable to interruptions in service as the existing 8-inch waterline continues to fail. Also, the restrictions in the water system caused by this line will continue to increase due to projected growth of the west side of the system, causing the distribution system to run inefficiently.

## Impact on Operating Budget

The project should not have any direct ongoing operational cost impacts.

## Expenditures & Funding Sources

CC 50010013

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Capital Improvements	\$0	\$0	\$250,000	\$1,600,000	\$1,600,000	\$0	\$3,450,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$250,000</b>	<b>\$1,600,000</b>	<b>\$1,600,000</b>	<b>\$0</b>	<b>\$3,550,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$250,000	\$1,600,000	\$1,600,000	\$0	\$3,450,000
General Fund Subsidy	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Cash Loan	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
FUNDING SOURCES TOTAL	\$0	\$100,000	\$250,000	\$1,600,000	\$1,600,000	\$0	\$3,550,000



FY 2026 - 2030 Capital Improvements Plan

# CC 50010014 - Rehab 8" Waterline Across Cave Creek Wash

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will place a liner in an existing 4,200 foot long, 8-inch distribution line crossing Cave Creek Wash, located on the New River and Cloud Road alignments. This waterline has had numerous past breaks due to the low-pressure class of pipe used and poor installation.

## Justification

Due to the location of this line, any breaks are hard to locate and repair. This line is one of two that extends to the West side of the Town's distribution system. When this line must be taken out of service for repairs, the Town sees large pressure increases in Pressure Zone 1, putting additional stresses on the surrounding distribution lines. If not approved, the Town's water system will continue to be vulnerable to interruptions in service as the line continues to fail.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010014

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$650,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$50,000	\$600,000	\$0	\$0	\$0	\$650,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010015 - Integrated Utility Master Plan

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 10 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will update the Town's 2024 Integrated Utility Master Plan. The update will address both the Town's water and wastewater systems. Once completed, the master plan will help identify areas and projects that the Town needs to focus on to improve the utility systems to address water supply, growth and operational issues. The funding will be split between the three (3) Utility Enterprise Funds.

## Justification

The Town's Utility Master Plans need to be updated on a five-year schedule. This keeps the plans from becoming outdated, making it harder for staff to make good planning decisions for improvement projects, development proposals or operational issues like water supply changes.

## Impact on Operating Budget

The project should not have any direct ongoing operational impacts.

## Expenditures & Funding Sources

CC 50010015

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$0	\$0	\$250,000	\$0	\$0	\$250,000
Capital Improvements	\$316,541	\$0	\$0	\$0	\$0	\$0	\$316,541
<b>EXPENDITURES TOTAL</b>	<b>\$316,541</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$566,541</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$140,770	\$0	\$0	\$150,000	\$0	\$0	\$290,770
Wastewater Revenues	\$70,386	\$0	\$0	\$50,000	\$0	\$0	\$120,386
General Fund Subsidy	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Desert Hills Water Revenues	\$70,386	\$0	\$0	\$50,000	\$0	\$0	\$120,386
General Fund Cash Loan	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$316,541</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$566,541</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010016 - Cave Creek Road Pipeline Improvements

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The project will replace existing sections of 4 and 6-inch waterlines on the north side of Cave Creek Road, east of School House Road, that have had numerous breaks. These lines are also undersized and most of the in-line valves do not function. This project will move all the service connections to the existing 8-inch line on the south side of Cave Creek Road and add in-fill fire hydrates along this section of Cave Creek Road.

## Justification

The 2024 Integrated Utility Master Plan identified several sections of existing 4 and 6-inch waterlines on the north side of Cave Creek Road, east of School House Road, that have had numerous breaks. These lines are also undersized and most of the in-line valves do not function. This project will improve the water system by moving all of the service connections to the existing 8-inch line on the south side of Cave Creek Road. The project will also add in-fill fire hydrates along Cave Creek Road to improve fire protection.

## Impact on Operating Budget

Not replacing these lines will have a negative impact on the operating budget as staff will continue to spend time and materials repairing line breaks.

## Expenditures & Funding Sources

CC 50010016

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$0	\$0	\$400,000	\$400,000	\$800,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$800,000</b>
<b>Funding Sources</b>							
Water Infrastructure Dedicated TPT Revenues	\$0	\$0	\$0	\$0	\$312,066	\$0	\$312,066
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$0	\$87,934	\$400,000	\$487,934
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$800,000</b>



FY 2026 - 2030 Capital Improvements Plan

# CC 50010017 - Harquahala Groundwater

**Department:** Cave Creek Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund the cost of the Town purchasing groundwater rights in Harquahala Valley. By purchasing a plot of land from the Harquahala Valley Landowners, LLC, the Town would also secure a 100-year supply of groundwater. The water could be transported via the CAP canal to be treated by the Town’s water treatment plant or by the City of Phoenix and delivered via the new interconnect site. This project could both increase the Town’s water resources and diversify water supplies.

## Justification

The 2024 Integrated Utility Master Plan identified the need for the Town to secure new water resources for expected 25% cut in CAP M&I water (2,228 AF reduced to 1,671 AF), Zero NIA CAP water and a decline in groundwater wells.

## Impact on Operating Budget

The operational impacts of the project are unknow at this time.

## Expenditures & Funding Sources

CC 50010017

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Water Rights	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,100,000</b>
<b>Funding Sources</b>							
Cave Creek Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
General Fund Subsidy	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,100,000</b>



Annual Budget FY 2025 - 26

# Desert Hills Water

## Department Description

The Desert Hills Water Enterprise Fund is responsible for operating the groundwater wells, reservoirs/booster sites and distribution system. Ensures compliance with all Federal, State and local regulations. Allows for the repair and maintenance of the treatment sites and the distribution system.

## Current Year Accomplishments

- Completed design for the steel tank rehabilitation at the Joy Ranch well and booster site.
- Completed Integrated Utility Master Plan, which identified system deficiencies and future improvements.
- Replaced failed butterfly valves at 3 intersections on Galvin Rd to allow for improved flows and proper system control.
- Started to replace old water meters and work to upgrade the system to the new Neptune AMI system.
- Completed initial lead service line inventory to identify any lead service lines in the system and meet EPA compliance.
- Continued work replacing sub-standard service lines throughout the system.
- Completed numerous main line and service line repairs.
- Worked with a developer to complete a significant loop of the water system from 12th Street and Carefree Hwy to 14th Street and Carefree Hwy, which provided a second water supply point for over 125 customers.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Provide safe, dependable, high quality, and cost effective water services through enhancements to the water system and water conservation.

### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Improve the reliability and production of wells and booster stations.

Improve water conservation through improved water metering/monitoring and customer outreach.

### **OBJECTIVE RELATED TO GOAL:**

Complete upgrades to the Joy Ranch water site and improvements to the distribution system. Implement and roll out new Neptune My360 customer portal.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Cost of water production and deliver (less capital repairs or upgrades) <i>Annual expenditures per 1,000 gallons treated (without CAP Water Cost)</i>	\$11.20	\$11.20
Average Water consumption per account <i>Residential Accounts (average gallons per account) (FY26 est. of 5% reduction)</i>	129,654	123,171
<i>Non-Residential Accounts (average gallons per account) (FY26 est. of 5% reduction)</i>	812,166	771,558
<i>Identify Water Loss (Water Production vs. Non-Revenue Water)</i>	5%	5%
Ensure compliance with water regulations	100%	100%
Percentage of Capital projects completed on time and within contract amount	50%	100%
<b>Key Department Performance Indicators</b>		
Respond to after-hours emergency requests within 2 hours	100%	100%
Respond to customer service requests within 1 business day	100%	100%
Average time to address unplanned water service disruptions	3.8 hrs.	< 4 hrs.
Inspect each fire hydrant annually	100%	100%

## Significant Changes

Started to develop short and long-term water resource solutions to help address the expected reduction in Colorado River water rights expected to start in 2027.

## Desert Hills Water System

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	431,942	506,492	458,508	47,984	9%	482,927	-5%	5%
Employee benefits	252,488	266,111	274,284	(8,173)	-3%	229,708	-14%	-16%
<b>Total Personnel</b>	<b>684,430</b>	<b>772,603</b>	<b>732,792</b>	<b>39,811</b>	<b>5%</b>	<b>712,635</b>	<b>-8%</b>	<b>-3%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	76,606	52,000	49,000	3,000	6%	105,000	102%	114%
Other contracted services	98,945	96,000	96,750	(750)	-1%	96,000	0%	-1%
Office supplies	10,861	10,000	11,000	(1,000)	-10%	11,000	10%	0%
Operational supplies	1,470,038	1,638,976	1,626,876	12,100	1%	1,659,000	1%	2%
Fuel and oil	14,956	17,000	12,000	5,000	29%	14,000	-18%	17%
Utilities	101,799	106,000	106,000	-	0%	116,000	9%	9%
Computer Software Subscriptions	19,861	14,200	14,000	200	1%	31,000	118%	121%
Leases and Rentals	16,671	4,000	4,000	-	0%	1,000	-75%	-75%
Property and general liability insurance	25,626	34,000	34,000	-	0%	37,400	10%	10%
Training and Travel	526	2,500	700	1,800	72%	2,700	8%	286%
Other miscellaneous	-	-	-	-	N/A	500	∞	∞
Indirect cost allocations	-	-	-	-	N/A	237,774	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>1,835,890</b>	<b>1,974,676</b>	<b>1,954,326</b>	<b>20,350</b>	<b>1%</b>	<b>2,311,374</b>	<b>17%</b>	<b>18%</b>
<b>One-Time Non-Personnel</b>								
Other contracted services	-	-	-	-	N/A	50,000	∞	∞
Operational supplies	-	-	-	-	N/A	1,000	∞	∞
Capital outlay	-	-	-	-	N/A	10,000	∞	∞
Capital improvement projects	107,748	775,000	295,000	480,000	62%	1,156,000	49%	292%
Debt Service	1,010,263	1,009,981	1,009,981	-	0%	1,009,637	0%	0%
Contingencies	-	12,940	-	12,940	100%	-	-100%	N/A
<b>Total One-Time Non-Personnel</b>	<b>1,118,011</b>	<b>1,797,921</b>	<b>1,304,981</b>	<b>492,940</b>	<b>27%</b>	<b>2,226,637</b>	<b>24%</b>	<b>71%</b>
<b>Total Wastewater System</b>	<b>3,638,331</b>	<b>4,545,200</b>	<b>3,992,099</b>	<b>553,101</b>	<b>12%</b>	<b>5,250,646</b>	<b>16%</b>	<b>32%</b>
<b>Grand Total Desert Hills Water System</b>	<b>3,638,331</b>	<b>4,545,200</b>	<b>3,992,099</b>	<b>553,101</b>	<b>12%</b>	<b>5,250,646</b>	<b>16%</b>	<b>32%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Utilities</b>			
<b>Desert Hills Water Systems</b>			
Accountant I	0.10	0.10	-
Civil Engineer/Project Manager	0.20	-	-
Civil Engineer	-	-	0.40
Utility Worker Lead	0.50	0.50	0.50
Deputy Utilities Director	-	0.25	0.25
Management Analyst	-	-	0.13
Utility Assistant and Compliance Coord.	0.40	0.40	0.40
Utility Billing Specialist	0.50	0.50	-
Utility Billing Specialist Lead	0.50	0.50	-
Utility Director	0.25	0.25	0.25
Utility Field Operations Supervisor	0.50	0.50	0.50
Utility Maintenance Supervisor	0.25	-	-
Utility Mechanic	0.50	0.50	0.25
Lead Utility Mechanic	-	-	0.25
Utility Worker I	1.00	1.50	1.50
Utility Worker II	0.50	0.50	0.50
Water Treatment and Maintenance Supervisor	-	0.25	0.25
Water Quality and Maintenance Tech	-	-	-
Water Treatment Operator III	-	-	-
Water Treatment Supervisor	0.10	-	-
<b>Total</b>	<b>5.30</b>	<b>5.75</b>	<b>5.18</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 23555001 - Water System Improvement Program

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Desert Hills water system has old/poor condition piping, undersized pipes, gaps in the distribution system and non-working system valves. This project will provide staff with funding to address the required improvements including adding new fire hydrants as required.

## Justification

If older lines, system gaps or failed water valves are not addressed, the water distribution system will become increasingly vulnerable to interruptions in service. Gaps in the water system can also have a negative impact on water quality.

## Impact on Operating Budget

The project should not have any ongoing operational impacts

## Expenditures & Funding Sources

DH 23555001

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$136,200	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$886,200
<b>EXPENDITURES TOTAL</b>	<b>\$136,200</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$886,200</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Desert Hills Water Revenues	\$136,200	\$0	\$0	\$0	\$0	\$0	\$136,200
<b>FUNDING SOURCES TOTAL</b>	<b>\$136,200</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$886,200</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 24555001 - Steel Storage Tank Reconditioning/Upgrades

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Desert Hills Water System has four active storage reservoirs. A 2022 condition assessment identified specific improvements for each site and prioritized the upgrades. The FY 2025 funding will complete the design for the 3rd Avenue/Joy Ranch reservoir, with construction to occur in FY 2026. The order of the next upgrades is 10th Street/Carefree Highway reservoir, 7th Street/Joy Ranch reservoir and finally the 14th Street/Cloud Road reservoir.

## Justification

If the storage reservoirs have to be taken out of service or fail, the water distribution system will become increasingly vulnerable to interruptions in service.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

DH 24555001

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$60,654	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,922,164
<b>EXPENDITURES TOTAL</b>	<b>\$60,654</b>	<b>\$506,000</b>	<b>\$523,510</b>	<b>\$380,000</b>	<b>\$452,000</b>	<b>\$0</b>	<b>\$1,922,164</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$506,000	\$523,510	\$380,000	\$452,000	\$0	\$1,861,510
Desert Hills Water Revenues	\$4,311	\$0	\$0	\$0	\$0	\$0	\$4,311
General Fund Cash Loan	\$56,343	\$0	\$0	\$0	\$0	\$0	\$56,343
<b>FUNDING SOURCES TOTAL</b>	<b>\$60,654</b>	<b>\$506,000</b>	<b>\$523,510</b>	<b>\$380,000</b>	<b>\$452,000</b>	<b>\$0</b>	<b>\$1,922,164</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 2555001 - Desert Hills Water Meter Replacements

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 15 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

Currently, there are just over 1,900 water meters in the Desert Hills water system. In 2012, the Town started replacing the existing manual read meters with new Neptune drive-by read meters. By 2025, some of the meters will be nearing the end of their useful lives. The program will fund the annual replacement of a portion of the Desert Hills water meter inventory. It will also allow the system to be upgraded to an Automatic Metering Infrastructure (AMI) system to provide near real time water use data to the Town and our customers.

## Justification

As the meters continue to age, the Town will be underbilling customers for their water use. This will have a negative impact on system revenues and water accounting. By upgrading to an AMI system, the Town and customers can quickly identify and correct leaks. The data can also help change water use patterns to lower overall water consumption.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

DH 2555001

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$50,000	\$250,000	\$300,000	\$0	\$0	\$0	\$600,000
<b>EXPENDITURES TOTAL</b>	<b>\$50,000</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$250,000	\$300,000	\$0	\$0	\$0	\$550,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Cash Loan	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$50,000</b>	<b>\$250,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 2555002 - Desert Hills Service Line Replacements

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Water Distribution

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

A majority of the 1,900 water meter service lines in Desert Hills were installed with polyethylene (poly) piping. This type of material is prone to failing. These failures cause both a loss of water and interruptions in service for customers. This program will provide funding to allow staff to identify areas with poly service lines and to proactively replace them before they break.

## Justification

If replacement of poly service lines is not addressed, water service to customers will become increasingly vulnerable to interruptions. As staff spends a considerable amount of time repairing service lines, they are unable to complete other preventative maintenance tasks for the water system.

## Impact on Operating Budget

Not replacing the service lines will have a negative impact on the operating budget as staff will continue to spend time and materials repairing the leaks.

## Expenditures & Funding Sources

DH 2555002

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$75,000	\$75,000	\$75,000	\$150,000	\$150,000	\$150,000	\$675,000
<b>EXPENDITURES TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$675,000</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$75,000	\$75,000	\$150,000	\$150,000	\$150,000	\$600,000
Desert Hills Water Revenues	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$675,000</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 2555003 - Well Head Arsenic Treatment System

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will add an arsenic treatment system at the 3rd Avenue and Joy Ranch well site. This site has the highest capacity (220 gallons per minute) of the three Desert Hills wells. The arsenic levels are above the maximum allowed and treatment is required before the well water can enter the distribution system.

## Justification

After Cave Creek purchased the Desert Hills water system, staff developed a solution for the high arsenic levels at the 3rd Avenue and Joy Ranch well site. The Town elected to construct new sections of waterlines and to close valves in the distribution system to allow treated CAP water from Cave Creek to be used to blend with the well water. While this system has worked for several years, the 2024 Integrated Utility Master Plan showed that the Desert Hills distribution system is being negatively impacted by the closed valves necessary for this arsenic blending system. Constructing a new well head treatment system for the 3rd Avenue and Joy Ranch well site will allow the closed valves in the distribution system to be opened, allowing for improved water flow throughout the Desert Hills water system. This will also allow the Town to better utilize the existing well and lower the use of CAP water resources from Cave Creek.

## Impact on Operating Budget

Once completed there will be some staff time to monitor and operate the system and some ongoing costs to replace the treatment media. These costs have not yet been determined.

## Expenditures & Funding Sources

DH 2555003

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$75,000	\$1,900,000	\$0	\$0	\$0	\$1,975,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,975,000</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$75,000	\$1,900,000	\$0	\$0	\$0	\$1,975,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,975,000</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 55010000 - Galvin Well Improvements

**Department:** Desert Hills Water  
**Contact:** Utilites Director  
**Category:** Water Treatment

**Useful Life:** 20 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

The Galvin well was constructed in 1982. When the Town purchased the Desert Hills water system in 2007, the well operated at 200 gpm. The site currently only produces 80 gpm. This project will redrill the well-casing with the goal of preventing any further loss in capacity and the hope of increased capacity.

## Justification

Desert Hills currently has three operational wells. Any loss in well capacity will require Cave Creek to send more of its water resources to support the Desert Hills customers. This project was identified in the 2024 Integrated Utility Master Plan

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

DH 55010000

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$470,000	\$470,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$470,000</b>	<b>\$470,000</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$0	\$0	\$0	\$0	\$470,000	\$470,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$470,000</b>	<b>\$470,000</b>



FY 2026 - 2030 Capital Improvements Plan

# DH 55010001 - 3rd Avenue Well Improvements

**Department:** Desert Hills Water  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund the testing and water sampling needed to design a new well casing for the existing 3rd Ave well in Desert Hills. As the site ages, its capacity is expected to decrease. Also, the site has elevated arsenic levels. Drilling a new casing could help with water quality as well as prevent the loss of well capacity. The funding to drill and equip the new well casing would be in FY2031.

## Justification

Desert Hills currently has three operational wells. Any loss in well capacity will require Cave Creek to send more of its water resources to support the Desert Hills customers. The 3rd Ave Well is currently the highest capacity well site in Desert Hills. Any increase in capacity would benefit the system. The improvements may extend the life of this site. This project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

DH 55010001

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>Funding Sources</b>							
Debt Financing	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Desert Hills Water Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>



Annual Budget FY 2025 - 26

# Cave Creek Wastewater

## Department Description

The Wastewater Enterprise Fund is responsible for operating the Wastewater Collection system, Wastewater Treatment Plant (WWTP) and reclaimed water system. Ensures compliance with all Federal, State and local regulations. Allows for system maintenance and repairs.

## Current Year Accomplishments

- Completed digital scans of 115 manholes to better evaluate needed repairs and rate criticality.
- Rehabilitated over 25 manhole bases in the Town Core and fully rebuilt one manhole in Carefree Highway.
- Completed Chuparosa Lift Station rehabilitation and installed a new emergency pump bypass.
- Installed sewer pipelines into a failing section of Ductile Iron gravity sewer line.
- Completed repairs to the on-site WWTP effluent reuse line that is used as process water to conserve potable water.
- Continued to clean and inspect the collection system.
- Completed the update to the Pretreatment Program and continued to improve compliance through routine inspections.
- Completed Integrated Utility Master Plan, which identified system deficiencies and future improvements.

## Goals and Strategies

**STRATEGIC PLAN FOCUS AREA:** Provide high quality, cost efficient wastewater services while using treated effluent water as responsibly as possible.

### **GOALS WITHIN THE STRATEGIC PLAN FOCUS AREA:**

Successfully operate and maintain the Cave Creek wastewater treatment plant and collection system.

Explore options for using treated effluent water more effectively.

### **OBJECTIVE RELATED TO GOAL:**

Complete needed repairs to the Town's wastewater system.

Continue work on water exchange options to create a new water resource for the Town.

PERFORMANCE MEASUREMENTS	FY2025 ESTIMATES	FY2026 TARGETS
Cost of wastewater collection and treatment (less capital repairs or upgrades) <i>Annual expenditures per 1,000 gallons treated</i>	\$24.17	\$23.69
Ensure compliance with wastewater regulations <i>Maintain compliance with regulatory standards</i>	100%	100%
<i>Ensure compliance with Pretreatment (FOG) Program</i>	100%	100%
Monitor septic system failures <i>The number of new septic letter requests for existing septic systems</i>	29	N/A
<i>The number of new septic letter requests for new development</i>	24	N/A
Percentage of Capital projects completed on time and within contract amount	73%	100%
<b>Key Department Performance Indicators</b>		
Number of sanitary sewer overflows	0	0
Respond to customer service requests within 1 business day	100%	100%
Video Inspect 20% of all sewer line (5 year inspection cycle)	10%	20%
Clean 33% of all sewer lines annually	20%	33%

## Significant Changes

Obtained full staffing to operate and maintain the treatment plant and collection system.

## Wastewater System

	FY2024 Actuals	FY2025 Revised Budget	FY2025 Est. Actuals	FY2025 Est. over/(under) budget		FY2026 Tentative Budget	FY2026 Incr. over FY2025 Budget	FY2026 Incr. over FY2025 Est.
<b>Personnel</b>								
Salaries & wages	428,790	527,739	472,534	55,205	10%	603,671	14%	28%
Employee benefits	183,746	256,240	253,003	3,237	1%	259,736	1%	3%
<b>Total Personnel</b>	<b>612,535</b>	<b>783,979</b>	<b>725,537</b>	<b>58,442</b>	<b>7%</b>	<b>863,407</b>	<b>10%</b>	<b>19%</b>
<b>Ongoing Non-Personnel</b>								
Professional services	83,221	52,000	40,500	11,500	22%	52,000	0%	28%
Other contracted services	235,952	279,200	256,100	23,100	8%	280,100	0%	9%
Office supplies	-	500	-	500	100%	500	0%	∞
Operational supplies	320,380	313,900	311,000	2,900	1%	313,000	0%	1%
Fuel and oil	3,014	5,000	9,000	(4,000)	-80%	4,000	-20%	-56%
Utilities	248,517	212,000	251,000	(39,000)	-18%	274,000	29%	9%
Computer Software Subscriptions	32,551	15,000	15,000	-	0%	15,000	0%	0%
Leases and Rentals	3,336	5,000	5,000	-	0%	5,000	0%	0%
Property and general liability insurance	19,659	30,000	60,000	(30,000)	-100%	33,000	10%	-45%
Training and Travel	499	2,000	2,500	(500)	-25%	3,000	50%	20%
Other miscellaneous	-	-	-	-	N/A	500	∞	∞
Indirect cost allocations	-	-	-	-	N/A	260,746	∞	∞
<b>Total Ongoing Non-Personnel</b>	<b>947,129</b>	<b>914,600</b>	<b>950,100</b>	<b>(35,500)</b>	<b>-4%</b>	<b>1,240,846</b>	<b>36%</b>	<b>31%</b>
<b>One-Time Non-Personnel</b>								
Operational supplies	-	-	-	-	N/A	1,000	∞	∞
Capital outlay	-	-	-	-	N/A	10,000	∞	∞
Capital improvement projects	704,345	1,325,000	622,500	702,500	53%	1,727,500	30%	178%
Debt Service	1,893,963	1,894,393	1,894,393	-	0%	1,894,747	0%	0%
<b>Total One-Time Non-Personnel</b>	<b>2,598,308</b>	<b>3,219,393</b>	<b>2,516,893</b>	<b>702,500</b>	<b>22%</b>	<b>3,633,247</b>	<b>13%</b>	<b>44%</b>
<b>Total Wastewater System</b>	<b>4,157,972</b>	<b>4,917,972</b>	<b>4,192,530</b>	<b>725,442</b>	<b>15%</b>	<b>5,737,500</b>	<b>17%</b>	<b>37%</b>
<b>Grand Total Wastewater System</b>	<b>4,157,972</b>	<b>4,917,972</b>	<b>4,192,530</b>	<b>725,442</b>	<b>15%</b>	<b>5,737,500</b>	<b>17%</b>	<b>37%</b>

## PERSONNEL SCHEDULE

Department/Position	2023-24 Budget	2024-25 Budget	2025-26 Budget
<b>Utilities</b>			
<b>Wastewater Systems</b>			
Accountant I	0.10	0.10	-
Civil Engineer/Project Manager	0.20	-	-
Civil Engineer	-	-	0.20
Deputy Utilities Director	-	0.25	0.25
Management Analyst	-	-	0.13
Utility Assistant and Compliance Coord.	0.10	0.10	0.10
Utility Director	0.25	0.25	0.25
Utility Field Operations Supervisor	0.00	-	-
Utility Maintenance Supervisor	0.25	-	-
Utility Mechanic	0.50	0.50	0.25
Lead Utility Mechanic	-	-	0.25
Utility Worker I	-	-	-
Utility Worker II	-	-	-
Wastewater Operator I	1.00	-	-
Wastewater Operator III	1.00	3.00	3.00
Wastewater Supervisor	1.00	1.00	1.00
Water Treatment and Maintenance Supervisor	-	0.25	0.25
Water Quality and Maintenance Tech	-	-	-
<b>Total</b>	<b>4.40</b>	<b>5.45</b>	<b>5.48</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 23402101 - Manhole Rehabilitation Program

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Equipment

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The 2023 collection system assessment identified the need to improve or replace numerous manholes throughout the wastewater system. Work could include lining the interior of damaged manholes with an epoxy-type coating that protects the concrete interior against corrosive gas. Manhole bases may require rebuilding to correct flow issues. If the deterioration is severe enough, the manholes may require replacement.

## Justification

If the damage to manholes is not addressed, the wastewater collection system will become increasing vulnerable to blockages, overflows, or failure.

## Impact on Operating Budget

The project should not have any operational impacts.

## Expenditures & Funding Sources

WW 23402101

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$376,502	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$1,026,502
<b>EXPENDITURES TOTAL</b>	<b>\$376,502</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$50,000</b>	<b>\$1,026,502</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$126,502	\$0	\$0	\$0	\$0	\$0	\$126,502
Debt Financing	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000	\$650,000
General Fund Subsidy	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$376,502</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$50,000</b>	<b>\$1,026,502</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 23402102 - WW Collection System Improvement

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The 2023 collection system assessment identified the need to rehabilitate or replace numerous lines throughout the wastewater system. The deficiencies include broken and misaligned sections of pipe. There are also a number of locations where Ductile Iron pipe was installed, and the interior coating of the pipes is failing.

## Justification

If the damage to the wastewater lines is not addressed, the wastewater collection system will become increasingly vulnerable to blockages, overflows, or failure.

## Impact on Operating Budget

The project should not have any operational impacts.

## Expenditures & Funding Sources

WW 23402102

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$794,901	\$350,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,744,901
<b>EXPENDITURES TOTAL</b>	<b>\$794,901</b>	<b>\$350,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$1,744,901</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$544,901	\$0	\$0	\$0	\$0	\$0	\$544,901
Debt Financing	\$0	\$350,000	\$150,000	\$150,000	\$150,000	\$150,000	\$950,000
General Fund Subsidy	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$794,901</b>	<b>\$350,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$1,744,901</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 25402101 - Reclaimed water exchange with Phoenix

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 20 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will design a new connection between the Town’s reclaimed waterline to the City of Phoenix collection system. It is anticipated that the connection will occur around the intersection of Cave Cree Road and Black Mountain Parkway.

## Justification

Currently, all effluent generated at the wastewater treatment plant can only be sent to the Rancho Manana golf course for irrigation use. At certain times of the year, the golf course is unable to use all the water delivered, which leads to water overflowing their irrigation lakes. The overflow water provides no beneficial use to the Town. The 2024 Integrated Utility Master Plan identified a project to connect the Town’s reclaimed waterline to the City of Phoenix collection system. Once completed, the Town can exchange reclaimed water for new potable water resources with Phoenix.

## Impact on Operating Budget

Once completed, the project can be operated with existing staff resources/funding.

## Expenditures & Funding Sources

WW 25402101

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$125,000	\$800,000	\$0	\$0	\$0	\$925,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$925,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$125,000	\$800,000	\$0	\$0	\$0	\$925,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$925,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 25402102 - WWTP Equipment Improvements

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Wastewater Treatment

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund equipment improvements at the wastewater treatment plant. As the plant ages, ongoing improvements are required to ensure it can continue to operate and remain in compliance with regulatory requirements.

## Justification

The wastewater treatment plant was constructed in 2010 and operated continuously since. As the plant ages, ongoing improvements are required to ensure it can continue to operate and remain in compliance with regulatory requirements.

## Impact on Operating Budget

Not completing ongoing equipment replacements and improvements will negatively impact the operating budget as staff will spend more time dealing with increasing reactive maintenance items.

## Expenditures & Funding Sources

WW 25402102

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						
	Prior Years Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$50,000	\$100,000	\$0	\$100,000	\$0	\$100,000	\$350,000
<b>EXPENDITURES TOTAL</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$350,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$300,000
General Fund Subsidy	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$350,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 25402103 - Retrofit Existing Neighborhoods with Sewer Lines

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Important  
**Strategic Plan Area:** Infrastructure

## Description

The Estado de Cholla and Canyon Ridge Estates subdivisions were constructed with gravity sewer lines. These subdivisions were originally planned to be connected to the wastewater collection system. Phase 1 of the retrofitting of existing neighborhoods will construct a new gravity sewer line from the treatment plant east to 48th Street, to connect the existing Estado de Cholla sewer lines. Once complete, the homes within Estado de Cholla can be converted from septic systems. FY2030 includes \$150,000 to begin design of Phase 2.

## Justification

Extending the Town's gravity sewer collection system will allow residents to connect to the sewer system if their septic system experience problems. This will increase flows to the Wastewater Treatment Plant and help lower the plant operating costs.

## Impact on Operating Budget

Increasing the flow to the wastewater treatment plant will help lower the plant operating costs. There will be a slight increase in operating costs to clean and maintain the new sewer lines.

## Expenditures & Funding Sources

WW 25402103

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$50,000	\$0	\$150,000	\$2,150,000	\$2,350,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$2,150,000</b>	<b>\$2,350,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Debt Financing	\$0	\$0	\$0	\$0	\$150,000	\$2,150,000	\$2,300,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$2,150,000</b>	<b>\$2,350,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 25402104 - Chuparosa Lift Station Improvements

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Chuparosa Lift Station was originally constructed in 1987 to serve 74 lots within the Rancho Manana development. Due to its age, the wet well needs to have a new epoxy coating installed to protect the concrete surfaces. The project would also construct a new bypass pump connection and install a new flow meter at the site.

## Justification

If the damage to the lift station wet well coating is not addressed, the Chuparosa Lift Station will become increasingly vulnerable to failure and/or sewer overflows. The new bypass pump connection would allow staff to use a trailer mounted pump to keep the site functional in an emergency. The new flow meter would allow staff to monitor the performance of the pumps at the site.

## Impact on Operating Budget

Once completed, the project can be operated with existing staff resources/funding.

## Expenditures & Funding Sources

WW 25402104

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Improvements	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010001 - Force Main Assessments and Cleaning

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Wastewater Collections

**Useful Life:** 10 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

The Town has three wastewater lift station, with force mains ranging in size from 4 to 8-inches in diameter and lengths between 1,477 and 14,744 feet. In January 2024, the Town had a collapse of the 8-inch Ranch Manana force main at the intersection of Cave Creek Road and Carefree Highway. In Fiscal Year FY25, the Town completed a project to clean the three force mains. This project will provide funding to inspect the lines to determine if there are any areas of deterioration within the lines.

## Justification

If damages to the wastewater force mains system is not properly identified and repaired, the system will become increasing vulnerable to failure. The project was identified in the 2024 Integrated Utility Master Plan

## Impact on Operating Budget

The project can be completed with existing staff resources.

## Expenditures & Funding Sources

WW 40010001

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010002 - Replace WWTP Odor Control Units

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Wastewater Treatment

**Useful Life:** 25 Years  
**Priority:** Important  
**Strategic Plan Area:** Infrastructure

## Description

This project will replace the existing chemical odor scrubber units at the WWTP with units that use less chemicals and potable water. The project will replace one or both existing chemical odor scrubbers with biotrickling filter odor control units.

## Justification

The two existing WWTP odor control units require a large amount of potable water and chemicals to operate. This makes the WWTP one of the Town's largest water users and adds to the plant's chemical costs. By changing one or both of the units to a biotrickling filter odor control unit, staff can reduce both the water and chemical usage of the plant. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The operational costs of the project have not yet been determined.

## Expenditures & Funding Sources

WW 40010002

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
Capital Equipment	\$0	\$0	\$0	\$725,000	\$0	\$0	\$725,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$725,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$725,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$725,000	\$0	\$0	\$725,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$725,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$725,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW - 40010003 Rancho Manana Irrigation Efficiency Upgrades Study

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Water Resources

**Useful Life:** 20 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

The project will involve the Town staff working with the golf course to identify operational efficiencies for their irrigation lakes and irrigation system to reduce water use. Town records show that we typically deliver a total of 450 to 500 AF of water to the irrigation lakes annually but that only around 300 AF is used by the irrigation system. Any improvements in the efficiency of the lakes or the irrigation needs of the golf course will help free up water resources for the Town.

## Justification

The Rancho Manana golf course is the largest water user in the Cave Creek water system. The Town staff are working on several options to help meet the reductions in CAP water supplies expected to start in 2027. However, most of the options are only expected to last for a few years. Any improvements to the water needs of the golf course would help extend the Towns long-term water resources. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any ongoing operational impacts.

## Expenditures & Funding Sources

WW 40010003

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010004 - Inspect Dry Sewer Areas

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 10 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund the inspection and evaluation of the dry gravity sewer lines constructed in the Estado de Cholla and Canyon Ridge Estates subdivisions. These subdivisions were originally planned to be connected to the wastewater collection system. The project will help determine the condition of the sewer lines installed between 2000 and 2005, to determine if any repairs are required before the lines can be tied into the Town's Wastewater Treatment Plant. Funding to start the project to connect the dry sewer areas to the wastewater treatment plant is planned to start in FY2027.

## Justification

The Estado de Cholla and Canyon Ridge Estates subdivisions were originally planned to be connected to the wastewater collection system. Converting these lots from septic systems to the Town's collection systems would add additional flows to the treatment plant, allowing it to run more efficiently. Adding the new wastewater accounts would also help fund the wastewater system operating costs. This project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

The project should not have any operational impacts.

## Expenditures & Funding Sources

WW 40010004

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010006 - Chuparosa Lift Station Force Main Improvements

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Wastewater Collections

**Useful Life:** 25 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

The Chuparosa Lift Station was originally constructed in 1987 to serve 74 lots within the Rancho Manana development. The project will fund replacing a section of the force main exposed in Andorra Hills Wash and installing a liner in the remaining length of the line to improve the performance of the force main.

## Justification

This project will ensure the continued safe operation of the Town’s wastewater collection system.

## Impact on Operating Budget

The project should not have any operational impacts.

## Expenditures & Funding Sources

WW 40010006

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$0	\$0	\$75,000	\$850,000	\$0	\$925,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$925,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$0	\$0	\$75,000	\$850,000	\$0	\$925,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$925,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010007 Rancho Manana Lift Station Improvements

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Improvements

**Useful Life:** 20 Years  
**Priority:** Essential  
**Strategic Plan Area:** Infrastructure

## Description

The site currently pumps over 90% of all wastewater flows in the Town. This project will fund installing new screening equipment at the site to address the ongoing issues with rags in the wastewater, that clog the pumps and check valves. The project will also add variable frequency drives (VFD) to the pumps to allow the site to better handle the wide range of incoming flows. Adding VFD's will also keep flows moving in the force main to help with odor control. The project will also add a PLC for better overall of the site.

## Justification

This project will ensure the continued safe operation of the Town's wastewater collection system. The project was identified in the 2024 Integrated Utility Master Plan.

## Impact on Operating Budget

Staff spend a considerable amount of time manually removing rags for the pumps and valves at the site. The project will reduce the amount of staff time required for this task.

## Expenditures & Funding Sources

WW 40010007

	FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY						Grand Total
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	
<b>Expenditures</b>							
Capital Improvements	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$375,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Financing	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$375,000</b>



FY 2026 - 2030 Capital Improvements Plan

# WW 40010008 - Collection System Evaluation

**Department:** Wastewater  
**Contact:** Utilities Director  
**Category:** Wastewater Collections

**Useful Life:** 25 Years  
**Priority:** Imperative  
**Strategic Plan Area:** Infrastructure

## Description

This project will fund a consultant to update the 2022 assessment report of the Town's collections system. A CCTV inspection of the collection system will be completed. The inspection reports will be compiled, and new repair recommendations will be identified and prioritized.

## Justification

If damages to the wastewater collection system is not properly identified and repaired, the system will become increasing vulnerable to failure.

## Impact on Operating Budget

The project can be completed with existing staff resources.

## Expenditures & Funding Sources

WW 40010008

FY26-30 CAPITAL IMPROVEMENT PLAN BUDGET SUMMARY							
	Prior Year Est.	FY2026	FY2027	FY2028	FY2029	FY2030	Grand Total
<b>Expenditures</b>							
CIP Master Plans/Studies	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EXPENDITURES TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>
<b>Funding Sources</b>							
Wastewater Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Subsidy	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
<b>FUNDING SOURCES TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>